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# FINANCIAL TIMES



Nato expansion

Eastern Europeans fear another Yalta

Europa, Page 10



Dow nudges the 7,000 level

Dow Jones Industrial Average (log-scale)

0.000

Struggling to preserve hard won prosperity

Turkmenistan

Joining the oil investment queue

Dow jumps through 7,000 level for first time



Weekend FT Darwin still gets

under the skin

World Business Newspaper http://www.FT.com

FRIDAY FEBRUARY 14 1997

### Alitalia losses put restructure plan in jeopardy

Higher-than-expected losses at Alitalia, the Italian state airline, will make it difficult for the European Commission to approve unamended a government plan to restructure the loss-making flag carrier with L3,000bn (\$1.8bn). This week's declaration by Carlo Azeglio Ciampi, the treasury minister, that the airline's losses are expec ted to reach L1,300bn, is understood to have put approval of the rescue plan in jeopardy. Page 12; US braced for travel chaos, Page 4

Defector's bid for 'reconciliation'



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Senior North Korean official Hwang Jangyop (left), who is seeking asylum in South Korea, said it was a bid to promote "reconciliation and unification" by holding talks with Seoul officials, Mr Hwang was pictured writing his defection statement in the South Korean embassy in Bei-

sts six-year hi jing, as North Korean agents waited outside. Efforts to arrange a safe passage to Seoul were blocked due to Chinese unhappiness over South Korean afforts to publicise the defection. Page 12; Muddied waters, Page 6

Sikorsky, Eurocopter deals: Turkay signed two large helicopter deals with Eurocopter, the German-French helicopter manufacturer, and 1 -- 1 -- 1 Sikorsky of the US. Page 5

34 Global telecome pact nears: Momentum is building for a World Trade Organisation pact to liberalise global telecommunications markets 12 2 75 worth \$600bn a year as more countries come forward with new or better offers to open their telecoms sectors to foreign competition. Page 5

EU bid to reduce unemployment: The European Commission urged member states to introduce greater flexibility into their jobs mar-· No Villagia kets to help cut the European Union's high jobless count. Page 4

Conoco success in Vietnam oli bid: A • 12:23 me consortium led by US oil company Conoco has beaten two rival bidders for exploration rights to Visinam's most coveted oil prospect, but the group must improve the terms of its tender before Hanol awards a contract. Page 5

> East German land ruling: Foreigners can claim back land expropriated in eastern Germany during Soviet military rule immediately after World War II, a Berlin court ruled. Page 2

Spanish inflation has fallen below 3 per cent for the first time since 1969. Economy and finance minister Rodrigo Rato said the economy was "clearly on track" to qualify for the first wave of Emu in 1999. Page 12; France in reach of Emu deficit limit', Page 4; Editorial Comment, Page 11

Borbia plans soll-off to reise cash: Serbia has set out a plan to prepare its huge and inefficient state sector for privatisation, though critics say the government is driven by urgent need for cash rather than a commitment to economic liberalisation. Page 4

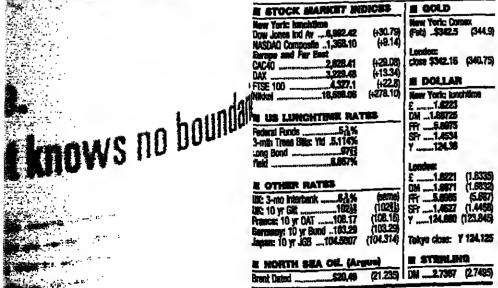
**Q7 debates Chernobyl fund:** Officials from tha Group of Seven industrialised nations are to esume talks on whether to pay for Ukraine to shot down the Chernobyl nuclear power station. site of the world's worst nuclear accident, and complete two new power stations. Page 2

rench prime minister Alain Juppé summoned the main protagonists in the privatisation of Thomson-CSF for a final round of meetings before deciding on detailed sala condiions for the French defence electronics giant.

Moscow 'wish list' budget: Russia's 1997 hudget was submitted for President Boris Yeltsin'a approval, although not even government ninisters pretend it has a realistic chance of eing fully implemented. Page 3

Rights row hampers EU-Asean talks: Differences on human rights in Burma and Indonesia have damaged the prospect of achieving a wide-ranging treaty between the European Inion and the economically powerful members of the Association of South East Asian Nations (Asean), Page 6

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# Earnings from organised crime

reach \$1,000bn Half of 'gross criminal product' generated in the US, money laundering specialist says

By Vincent Boland in Prague

The "gross criminal product" in Swiss banks'... from global organised crime and drug trafficking reached \$1,000km last year, half of it generated in the US, a specialist on money laundaring said

Much of those illegal earnings were laundered through futures and derivatives contracts concealed in the vast turnover of legitimata trades.

Managemant, a Dutch comany providing fraud and monay laundering protection to international hanks, aaid money earned by street sales of drugs amounted to \$400bn in the US alone. Those profits ended up in insurance, stocks and bonds and property developments. Bearer shares, where no owner was identified, were a popular choice of investment

Addressing a conference in Pragua on money laundering in central and eastern Europe, Mr Bickford, a former legal adviser to UK intalligence agencias and the Foreign Offica, said the US mafla grossed criminal profits which made it the 20th richest organisation in the world - "richer than 150 sovereign states".

Japanese Yakuza gangs gen-

Russian mafts thes \$10bn

erated revenues of \$10hn in 1995, while the Russian interior ministry estimated criminal gangs controlled more than half the country's financial capital and a third of its world financial markets, using turnovar in goods and sar-

Mr Bickford said the "gross criminal product" in the US Mr David Bickford, a consul- had risen from \$100bn in 1986 tant with Inter Access Risk to \$500bn last year, with narcotics trafficking generating cent of organised crime in the US and 70 per cent in the Group of Seven leading industrial nations was drug-related.

The Cali drug cartel in Colombia generated more than \$320bn from cocaine. This was then laundered through the banking system using Cali-controlled corporations. "At each stage of the process, banks and financial institutions are an essential vehicle for the transactions," Mr Bickford said.

An attempt to freeze all Cali assets in the US in 1995 had failed because other countries had not co-operated. The threatened assets had then been relaundered through the London, Tokyo and Frankfurt money markets. The US Office of Technology beyond its borders.

Assessment has recommended that banks report all suspicioua transactions, which could amount to 25 per cent of daily money transfers,

Many countries had different definitions of fraud, extortion and other financial crimes. Mr Bickford said. "Quite clearly the best option for the international community is to harmonise its approach to defeat ing organised crime. If it does not do so, and quickly, tha trends for unilateral state

action will gather pace." He said the complexity of operations was a reason why cessful prosecution for money laundering in the UK. "It is usual for cut-off points to be established in any investigation if it takes too long and is costing too much. If the trail is too complex the organised

criminals win." Other speakers at the conference said the lack of international co-operation in fighting organised crime was increasing the prospect that individ-ual countries, headed by the US, would take unilateral 1997 in line with normal expec- and films subsidiary which on

Mr Rowan Bosworth-Davies. senior consultant at Titmuss Sainer Dechert, a London law firm, said the US was setting the standard for the fight with laws that extended its reach

#### By Lise Bransten in New York or 9 per cent in the first six said Mr Eric Miller, chief

A round of applause broke out on equity trading floors in New York yesterday as the Dow Jones Industrial Average breached the 7,000 level for the The applause was initially

sbort-lived, however, as the index ticked quickly back and spent the rest of the early afternoon just below it. Late in the day though it came back op and shortly before the close tha blue chip index was 70.04 stronger at 7,031.67, bringing

eeks of this year.

renewed exuherance among technology shares, which have slipped for much of this month after roaring higher in the early days of the year. Although attention was focused on the Dow, performance was stronger on the technology-rich Nasdaq composite, which added 8.84 or 0.7 per cent at 1,367.80.

The continued huoyancy of equities raises the spectre of an interest rate increase from the Federal Reserve in March,

The move cama amid son, Lufkin & Jenrette, the US

investment bank. But Mr Miller added that for the moment the market's focus was on strong flows into equity mutual funds. "Demand [for shares] is the overpowering consideration in the short run and still pushing the mar-

ket higher," he said. The Investment Company Institute said on Wednesday that cashflows into equity

Continued on Page 12

## Boonstra defends severing Grundig ties

## Charges push **Philips** further into red

By Gordon Cramb in

Philips, the large European electronics group, slid back into loss last year because of higher than expected restructuring charges, including e Fl 600m (\$320.8m) write-off on its commitments to Grundig, the German audio and video products maker which it cut asunder in January.

The net loss of Fl 590m came after one-off costs totalling Fl 2.57bn - a figure which exceeds the attributable earnings of Fl 2.52bn the Dutch group achieved in 1995, its best

year ever. Analysts had been expecting the group to remain modestly in the black in spite of the gins in many of its businesses. suffered losses of F181m compared with FI lbn earnings a

Fl 868m extraordinary charge, Philips' shares, first marked down sharply, ended the day Fl 1.90 higher at Fl 81. Mr Cor Boonstra, the new president, said in announcing the "extremely disappointing" outcome that he was "confident



Philips' Cor Boonstra; confident over the 1997 result

the red in 1992. The dividend is being main-Boonstra took over last Octo- tronic hardware. But in the fourth quarter, it ber and embarked on a stringent cost cutting exercise. The second half saw the departure year earlier even hefore a of 12,100 staff, 4.4 per cent of

the workforce. Yesterday, Mr Boonstra gave his strongest indication yet that he was not seeking to dismantle the group. In particular, "there is not to be an evaluation of a change in our relationship with PolyGram," we will produce a result in its 75 per cent owned music

tations." The group was last in Wednesday reported an earnings downturn. Mr Boonstra said Philips was not seriously tained, at a cost of FI 555m to considering changing its relareserves. The share price, at tionship with Sound & Vision, its highest for a year, has the unit making television sets climbed 31 per cent since Mr and other basic consumer elec-

Mr Boonstra defended the way Philips had acted to cut ties with the 31.6 per cent owned Grundig, withdrawing financial support and treating it as a passive investment. "Grundig AG has been left with a sound, debt-free balance sheet," he said, "Much to our surprise, many public statements were made by senior

> Continued on Page 12 Lex. Page 12

# Dasa accuses Boeing of blocking Airbus supplier

By Michael Skapinker in Munich

Daimler-Benz Aerospace of Germany yesterday accused Boeing and McDonnell Doug-las of putting pressure on one of their US sub-contractors not to participate in Airbus Indus-

trie's 550-seat jet project. Mr Manfred Bischoff, chief exacutiva of Daimler-Banz Aerospacs (Dasa) of Germany, would not name tha US company that was persuaded to drop out of the Airbus project, but it is thought he was referring to Northrop Grumman. Mr Rischoff said the incident illustrated just how powerful Boeing would be once it completed its takeover of McDonnell Douglas, announced last

His accusation comes while US and the European Union investigata tha takeover of McDonnell by Boeing. Mr Bischoff denied that Dasa planned to merge its defence

of British Aerospace. He called

World Track Nove ...

such a merger "an ebsurd. piecemeal" solution to the problems confronting Europe'e defence industry. He said only a larger "pan-European" group could confront US companies such as Lockheed Martin and

Mr Bischoff said he believed Boeing and McDonnell Douglas were using hints rather than threats to prevent their US suppliers from working with Airhus. "You can approach your husiness partners in different ways. You could use a threat, which would be illegal, or you could say wa wouldn't appreciate you co-operating with Airbus. The bottom line would be the sama result." Boeing said yesterday it

could "not preclude its suppliers from doing business with competition authorities in the any other companies". But it added that in fulfilling contracts with other companies", auppliers were obliged not to break contract conditions that protected "Boeing's propri- show considerable improveaerospace activities with those etary information or pro-

Boeing announced last month it was shelving plans to hnild a 550-seat jat, which would have been an enlarged version of its 400-passenger 747 aircraft. Airhus, owned hy Dasa, Aerospatiale of France, British Aerospace and Casa of Spain, is pressing ahead with plans to build a large aircraft, provisionally called the A3XX. Mr Bischoff said he expected devalopment costs for tha

Mr Bischoff said US groups such as Boeing and Lockheed Martin would have access to large indirect government subsidies through defence programmes. He said declining US defence expenditure would result in American aerospace and defence groups increasing exports, putting pressure on European manufacturers.

ASXX to be \$10bn.

He added that Dasa's restructuring programme was beginning to bear fruit. The company's 1996 results, to be announced in April, would ment over last year's DM4.2bn (\$2.54hn) loss.

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# CONTENTS

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Managed Funds \_\_ 23-25

O THE FINANCIAL TIMES LIMITED 1997 No 33,218

By Matthew Kaminski

Mr Andris Skele, who resigned as Latvian prime minister last month in a row over a cabinet appointment, yesterdey won parliamentary approval to form s new gov-

Mr Skele quit after President Guntis Ulmanis joined in criticism of his choice of Mr Vasily Melnik as finance minister in the wake of local media allegations that he had breached anti-corruption lawa the premier called the allegations

"irresponsible and groundless". Yesterday, after a reconciliation between the president and Mr Skele, a husinessman with no political affiliation, the fractious parlia-

German

land

ruling

reversed

By Frederick Stüdemann

Under the 1990 unification

treaty between the two Ger-

manies expropriations dur-

ing the time of Soviet mili-

tary rule between 1945 and

titution. The treaty ruled

that former owners could

only claim back property

exproprlated after 1949.

wben the East German state

was founded, and during the

But yesterday the federal

administrative court said the

expropriation of foreign-owned assets between 1945

and 1949, which was usually

undertaken by communist

East German officials, was

technically forbidden by the

Soviet military and should

therefore be subject to resti-

The court said that only ln

the cases where the Soviet

approved expropristions

would they still stand. This

exception applies to the case

brought before the court

concerning a 570 bectare

farm in the state of Mecklen-

burg whose owners were

In Mecklenburg, a predom-

inantiy rural region once

dominated by large estates,

surviving documents suggest

the Soviet military edminis-

tration later approved expro-

priations where land hed

been parcelled out to small-

holders as part of a land

in Mecklenburg an esti-

mated 50 farms belonging to

foreigners were expropri-

mated 3m bectares of agri-

belonging to both Germans

and foreigners was expropri-

have been several challenges

to the current ruling on res-

titution, which former own-

ers allege benefits the Ger-

man state which now owns

most of the land expropri-

ated immediately after 1945.

expropriations overturned

and thereby open a possible

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way to restitution.

THE FINANCIAL TIMES

Soviet military rule.

cultural land and property

South Africans.

reform initiative.

Nazi period before 1945.

ment confirmed Mr Skele's new says Nomura Research Institute. five-party coalition by 70 votes to 17. The new cabinet differs little from the one he beaded for a year Mr Melnik is not a member.

Mr Skele's first year in office earned him a reputation as a solid economic manager. The middle Baltic state, in size and location. shook off e crippling banking shakeout in 1995 that stunted growth and widened the hudget

The recovery remains fragile, but the numbers point in the right direction. Inflation last year was 13 per cent and the 1997 budget, following deep cuts in the welfare be concluded by the end of next system, came in balanced. The GDP rose a modest 2.5 per cent,

Mr Skele also improved Latvia's relationship with the International Monetary Fund, which had been angered by its hudget policies in the wake of the banking shake-out.

The crucial financial sector, which has driven growth in the capital, Riga, looks healthier after the central bank tightened oversight and forced closures and consolidation of the weaker banks. Standard & Poor's was impressed

enough last month to grant Latvia

a BBB credit rating, a notch higher than Poland and Greece. Mr Skele says privatisation will year and the sales Will include the blg utilities - Latvenergo and Lat-

Company, a leading Baltic Sea merchant fleet.

"Mr Skele has a clear vision of what he wants," says an EU diplomat in Riga, the capital. "He'a studied what's required for the EU and he's gone out to get it. They're closing the gap on the Estonians," the northern neighbours. But western economic officials urge caution. Arrears and the pace of deregulation in the energy sector

will test the government's mettle. une says, while growth is too slow. European officials in Latvis argua the country must focus more attention on education, improving its transport infrastructure - as transit trade will probably be a

via Gas - and the Latvian Shipping locomotive for the economy - and further progress on shoring up the rule of law.

Mr Skele, who remains popular even after some painful reforms. rejects suggestion that the country might devalue the lat currency. now pegged to the SDR basket, to promote export-led growth. Mr Einars Repse, the central bank governor, adds: "No country has ever voluntarily left a haven of stabil-

Low inflation is our top goal. and we expect to reach single diglts within two years," he says. "The current foreign exchange policy even benefits exporters because we still consider the currency

# Citroën shutdown points up Breton industry's woes

₹ itroën's biggest car assembly plant at Rennes in north-west France will be closed today. the second of a series of Fri-Foreigners can claim back day shutdowns designed to land expropriated in eastero adjust output to aubdued

Germany during the years of demand. The move, which will put Soviet military rule immedimany of the plant's nearly ately after the second world war, a Berlin court ruled 10,000 workforce on a fouryesterday. The decision repday week throughout Februresents a further change in ary and much of March, is the complicated process of not surprising: French car sales in January were a the restitution of property third lower than in the same and assets in eastern Germonth last year. many to their former own-

It is also symptomatic of the problems facing Brittany's regional economy, transformed over the past 40 years as the area has diversified from its agricultural 1949 were excluded from res-

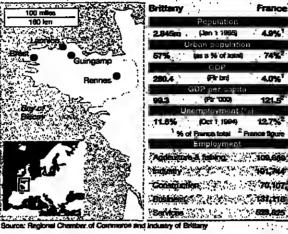
A large number of the industrial and commercial sectors on which the region now relies seem simultaneously in outright decline or prey to growing uncertainty. As Le Monde, the Parls-hased newspaper. recently put it: "It is as if all the springs suddenly broke at the same time."

With French growth set for a sluggish 1.3 per cent Brittany is probably not the only region to face such a predicament. But its problems seem particularly wide-In defence, for example,

the shipyard at Brest, west military had retrospectively. Brittany, will be among the worst hit by government plans to reorganise its DCN navy shipyards, the largest shipbuilding force left in western Europe.

Mr Stephane Baranger. director of studies at the Brittany regional chamber of commerce and industry, is concerned at the possible impact on local subcontractors who depend on the yard. products," he says.

Brittany: no longer a priority



Breton cattle farmers, like those in other regions, have been hit by falling beef sales because of the "mad cow" crisis; Breton fishermen have had to face up to the consequences of falling fish

But local economists highlight other agriculture related concerns that are French government on promore specific to Brittany. These include a worsening pollution problem linked to intensive farming, relatively low level of added value in the regioo's food and agriculture products, and its comparative remoteness from Professor Claude Cham-

pand, a former president of the University of Rennes, who is a management and business law specialist. argues that the growing emphasis on "just-in-time" delivery of food and agricultural products militates may be dealt a blow by the successful local entrepreagainst the region by working in favour of locating processing plants closer to the consumer. The victory of French truckers after December's 12-day strike says Prof Champaud. was "not favourabla to Brit-

unemployment, though still below the national level, is, in the words of Mr Baranger. tending to catch np". Unemployment is slightly lower than the national rate, but has been rising faster than the national average.

4.9%

(Fir brd

push up transport costs.

In the car sector, Euro-

pean manufacturers such as

Citroën face long term prob-

lems of overcapacity and

staffing levels, as well as

more immediate conse-

quences of subdued demand.

Peugeot Citroen and Renault

have started talks with the

posals to cut thousands of

iobs and reduce the average

Tourism, another impor-

tant local breadwinner, has

had to cope with the impact

of the franc fort on the

spending power of foreign

Worries exist that Brit-

tany's carefully nurtured

telecoms expertise, which

can be traced back to a deci-

sion by General Charles de

Gaulle to locate the national

centre for telecoms studies

at Lannion, north Brittany,

"People are afraid telecoms

research in Brittany may

slowly he allowed to die,"

TOTAL MARKET

MANUFACTURERS:

One consequence of these

age of employees.

Oct 1 1994 12.7%

It would be misleading to auggest economic and business trends in the region are unremittingly bad, however. Pork and poultry consumption bas risen in response to tha "mad cow" crisis - a boon to a region that is bome to nearly half of French businesses in these sectors. The tourist industry has benefited from a muchremarked trend among Francb holidaymakers to head west in preference to destinations on the Mediterranean coast.

Citroën's Rennes plant is aoon expected to start assembling a new model. Breton expertise in the fastgrowing telecoms sector will remain a valuable asset as the European market becomes more competitive. What is probably true is

that, except possibly for infrastructure projects, the region will be able to rely less than in the past on the shrinking French state for support and pump-priming. Mr Loeiz Laurent, former regional director in Brittany for Insee, the national statistics institute, says: "Brittany has stopped being a priority. in the concerns of the government".

Mr Baranger refers to two "legs" which have helped carry the regional economy in recent decades: tha first. forthcoming liberalisation of neurs; the second, state European telecoms markets. intervention. The first looks hurden as the region strives to sustain its hard-won pros-

Change(%) Jan 97 Jan 96

100.0

David Owen

100.0

## **UK** casts scorn on **BSE** report

European parliament'a spe-

Tha report identifies the

It also criticises the Com-

The UK is particularly angry about an amendment to the final report calling for Mr Douglas Hogg, agriculture minister, to be taken to the European Court for his refusal to appear before the inquiry. Mr Hogg is facing e censure motion brought by for his handling of the crisis in the House of Commons next week.

Sir Stephen notes that the

"It is a great pity that

he says.
Another amendment to

# The UK has accused the

cial inquiry into the "mad cow" crisis of "gratuitously misrepresenting the facts" in its highly critical final report on the affair.

Sir Stephen Wall, British ambassador to the European Union, bas written to Mr Reimer Böge, the German MEP who chaired the inquiry, to complain that the "absurd" report had "chosen to recycle old prejudices, even when these do not fit tha facts".

The latest twist in the ongoing battle hetween the UK and Brussels over BSE (bovine spongiform encephalopathy) came a week before the European parliament'a full session will vote on the report next Wednesday.

UK as the prime culprit in the crisis, cataloguing 13 areas of criticism - includ-ing failure to implement EU controls to halt the spread of BSE and attempting to "hlackmail" the European Commission into lifting the global ban on British beef

mission on 18 points, including putting the interests of tbe beef market ahove human health. :

inquiry committee turned down an invitation to meet Mr Hogg when it visited London. Denying suggestions that the UK had not co-operated with the inquiry. he says the UK sent a "significant volume of documentation" plus the two most senior officials handling the case. He calls an allegation that the UK failed to carry out the necessary research into BSE an "extraordinary claim". Instead of giving UK scientists credit for "groundbreaking" research, he adds, the report accuses them of aiding a "Britlsb conspir-

"This is absurd and an allegation for which you are able to produce no evi-dence," the ambassador writes.

"It is also insulting to the individuals concerned and a slur on their professional integrity." Sir Stepben adds that the report "contains a number of inaccuracies and omissions".

months of work in gathering evidence bave not been reflected in the final report,"

the report suggests the UK ahould be forced to repay more than Eculbn (\$1.18bn) spent out of EU funds on dealing with the crisis last year, hut legal experts suggest MEPs would have little

#### "We intend to help them develop new markets and tany", since it is likely to difficultles is that regional France sees drop ated. The total number for the whole of eastern Germany is unknown. An esti-

By John Griffiths

A collapse in new car sales ated during the period of in France, following the end of government purchase incentives, shifted western Since unification there Europe's new car market into reverse in January.

The setback has left the industry warning that sales prospects this year are increasingly fragile because of rising unemployment, par-The constitutional court, ticularly in Germany and bowever, bas upheld the France, and austerity meaoriginal ruling. Recently sures in European Union some former owners bave taken their cases to Russian countries trying to meet monetary union convergence courts in a bid to get the criteria.

> "The economic fundamentals are starting to sbow through," a spokesman for the European Automobile Manufacturers Association (ACEA) said yesterday after ACEA statistics showed a 33.7 per cent sales drop in France, compared with the

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Number One Southwark Bridge, London
SEI 9HL. same month a year ago. The French collapse left the total west European market down 2.9 per ceot, year-

ACEA estimates suggest gains, their collective share the market may finish this rising to 1.9 per cent from 1.6 year at best 1.8 per cent

higher than in 1996.

The association maintains that last year's 6.6 per cent market rise was almost entirely due to government incentives programmes. notably in France and Spain, with belp from an unusually large number of new model launches.

So far, only Italy bas introduced incentives this year. lasting until September, but they began too slowly to have a significant market impact last month.

The pace of new model launches is also expected to slow, further reducing the prospects for growth. We have a market that is

both fragmented and very volatile," the ACEA said. January saw the Volkswagen group - embracing VW, Audi, Seat and Skoda brands - further consolidating its market leadersbip in the region with a share of 17.2 per cent, more than four percentage points clear of its close rival Fiat. Korean companles also made further

per cent a year ago.

folkswagen group Volkswagen -0.1 -10.5 +30.8 +48.1 -3.1 +1.5 -8.3 -35.2 -3.5 -2.5 -5.2 -17.0 -5.3 -17.0 -5.3 +21.5 +21.5 +21.5 +21.5 -6.4 +2.5 +11.5 -11.0 S.6 2.2 0.7 13.0 10.8 1.S 0.8 12.6 12.0 40,500 - Skoda 6.200 146,500 122,300 Flat group - Alfa Romeo General Motors 142,728 Opel/Vauxhall 0.8 11.8 0.2 10.7 8.1 4.6 6.1 3.0 3.4 1.7 2.6 2.6 2.6 1.4 6.235 Ford group PSA Peugeot Citroen 68,835 51,770 68,782 34,682 34,100 Toyota 10,836 10.1 1.6 MARKETS: 23.4 18.3 18.3 207,000 206,800

WEST EUROPEAN NEW CAR REGISTRATIONS

January 1997

1,130,000

# debates Chernobyl shutdown fund

By Leyla Boulton and Simon Holberton

Officials from the Group of Seven industrialised nations will resume talks next week about whether they should pay for Ukraine to sbut down the Chernohyl nuclear power station, site of the world's worst nuclear accident, and complete two new powar stations.

controversial report by independent experts who argue that completing the reactors

is uneconomic. European Bank for Recon- other participants in the G7 tion. struction and Development, scheme would seek to do so. the report could force the bank to pull out of funding this is not necessarily the cal one and it's got to be its \$400m (£245.3m) share of end of the story as far as the decided at that level," said the \$1.2bn scheme. Bank G7 is concerned," said one one official. G7 experts, meeting in rules prohibit it from lend- official. "But it would create

Washington this week, ing money to energy projects a new situation." Some offireached no agreement on a which fail a "least-cost" cri- cials said senior G7 "sherteria.

while the EBRD might not renewed meeting in Brussels reach a final view on what next week, to give their dis-Commissioned by the to do by next week, the cussions some political direc-

teria. pas" would meet on Satur-But one official said that day ahead of the experts'

"This is not an economic "If the EBRD pulls out, issue any more; it's a politi-

One good reason for the

west to keep the bargain with Ukraine would be to maintain leverage over Kiev for closing down Chernobyl and ensuring the two new plants were completed to the highest safety standards, an official sald yesterday. "If we don't complete the plants with our expertise, then others might jump in," the official added, in an obvious reference to the Russlan nuclear industry.

EUROPEAN NEWS DIGEST

# German call for tax talks

The prospect of Germany introducing tax cuts a year earlier than planned increased yesterday after senior figures in the Bonn coalition and opposition Social Democratic party (SPD) backed early talks on the government's proposals. The SPD is urging cuts for middle and low income

taxpayers from next year - rather than 1999 as originally planned by the government - and yesterday proposed cross-party talks should start this month. Its support is important because agreement is needed from the opposition-dominated upper house of parliament, the Bundesrat, for parts of the package. in response, Mr Peter Hintze, secretary general of

Chancellor Helmut Kohl's Christian Democratic Union. said: "Major tax reform is our most important project for more growth and employment. The quicker we have agreement with the SPD-controlled Lander in the Bundesrat, the better."

Talks this month might accelerate the timetable for lowering and simplifying Germany's tax system. However, there remains resistance within the SPD to much of the package, including proposed top-rate tax cuts and a possible increase in value-added tax.
On Wednesday Mr Theo Waigel, finance minister, set

out specific steps that could be implemented in 1998 including an initial cut in the bottom income tax rate from 25.9 per cent to nearer 20 per cent. But he also said the top rate had to be cut from the current 53 per cent to less than 50 per cent.

#### Spanish lorry strike escalates A picket was hit and killed by a French lorry yesterday in

northern Spain, heightening tensions as tha Spanish truckers' strike antered its second week.

Elsewhere police provided escorts for those crossing picket lines and there were reports of arrests as strikers slashed tyres and broke windscreens of lorries that ignored the stoppage. Several industrial plants in northern Spain, where the protests are concentrated, shut down because of a lack of aupplies and there were fears of food shortages in the main cities.

Strikers are demanding lower fuel costs and tariffs, a ban on new licences and retirement at 60. The government said it would announce measures today which would enable truckers to purchase cheaper diesel if thay formed co-operatives. The measures seek to restructure the trucking sector, which is highly fractured in Spain with more than 80 per cent of domestic road transport conducted by owner-drivers. The government also promised increased police action to prevent picket line violence and ensure transport of essential Tom Burns, Madrid

#### Poland ends petrol price curbs The Polish government has lifted price controls on petrol-

in the first step in the privatisation of the country's oil refineries and petrol distribution system. The move; which should see petrol prices rise by about 10 per cent, is one of the first acts by Mr Marek Belka, the new finance: minister. In contrast to his predecessor, Mr Grzegorz Kolodko, who resigned last week, Mr Belka has decided? that moving ahead with the disposal of the sector is more important than containing the rise in consumer prices which the liberalisation will produce.

The European Union last year demanded that Poland free retail petrol prices and present a privatisation plan 🥻 for the oil industry in return for agreeing to the maintenance of tariff barriers for petrol imports until 2000. Currently Polish petrol prices are among the lower in Europe with a litre of lower grade lead-free petrol

costing 1.46 zlotys (48 US cents). Polska Nafta, a holding company that owns 75 per cent stakes in the country's two main refineries, Plock and Gdansk, will soon issue a memorandum on the sector's privatisation to up to 50 potential strategic investors. Under the plan outside investors are to be offered a 30 per cent stake in the refineries. Christopher Bobinski, Warsin

## Bulgarian refinery chiefs fired

Bulgaria's caretaker government yesterday sacked the board of directors of Neftochim, the country's biggest dil refinery and petrochemicals complex, and declared that easing a paralysing fuel crisis was its first priority. Mr Stefan Sofianski, the mayor of Sofia, who has taken overs as prime minister until elections on April 19, also said he would head a new Financial Stabilisation Council. This will co-ordinate the new government's efforts to re-stand an economy threatened by shortages of vital imported goods and hyper-inflation.

Anthony Robinson, Loyd Editorial comment, Page 11

#### Portugal in united Emu bid

Portugal's governing Socialists and opposition Social Democrats (PSD) yesterday presented a joint resolution in parliament supporting the country's bid to enter the first. phase of economic and monetary union. The initiative amounts to a virtual guarantee that the centre-right PSE the main opposition party, will not seek to unseat the saminority Socialist government, assuring political stability. until the next general election in 1999.

Mr Marcelo Rebelo da Sousa, PSD leader, said his parte would support all government action aimed at ensuring Portugal'a participation in the single currency from 1999. The resolution, partly a reaction to a reported plan to delay the entry of southern European countries into Eme says candidate countries abould be judged exclusively and individually on their compliance with economic convergence criteria.

ECONOMIC WATCH

#### EU unemployment rate flat Unemployment in the



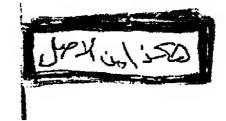
European Union was flat at 10.6 per cent in December compared with a year earlier, although there was a slight improvement on November's figures, Eurostat said yesterday The EU's statistics agency The EU's statistics agence, said unemployment in December was highest in Spain at 22.2 per cent and lowest in Luxembourg at 3.5 per cent. Eurostat said that December's 10.8 per 0 5 10 13 20 25 improvement on the 10 company type of the previous eight months. Youth

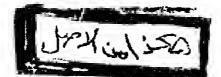
unemployment remained high, with a rate of 42.5 per cent for men and women under 25 years old in Spain. Overall the youth rate was 21.6 per cent, compared with 21.4 a year earlier. Reuter, Brussels

Finnish GDP grew a preliminary 3.2 per cent in 1996 from a year earlier. ■ Italian industrial production fell 3.1 per cent in

December from a year earlier. ■ Dutch industrial output in December was down 0.6 per cent year-on-year, following a revised 2.8 per cent

year-on-year rise in November. Norway's trade surplus, excluding ships and oil platforms, grew to NKr11.129bn (\$1,69bn) in January from NKr9.275bn in December.





# PAN NEWS DIGEST

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Bulgarian refinery chiefs 

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#### **NEWS:** EUROPE

Around \$60bn of Russian capital has flowed overseas in last five years | Moscow wish

# Russian mafia 'has \$10bn in Swiss banks' list budget

By Vincent Boland in Prague

An estimated \$60bn has been moved out of Russia to overseas financial centres in the past five years and outflows continue at the rate of \$12bn a year, a conference on money laundering was told yes-

Swiss law enforcement agencies believe there is at least \$10bn of Russian maffa money in Swiss bank accounts, Dr Sergei Shibaev. a former partner at the accoun-Moscow, told a conference in Prague on money laundering in central and eastern Europe.

transfers and even in suitcases of mate businesses into its orbit. cash. Last year the Russian central \$416m was actually transferred.

Giving a stark account of the extent of capital flight from Russia and the influenca of organised crime on the country's economy, Dr Shibaev sald that 41,000 companies, half the country's banks, and 80 per cent of joint ventures involvtancy firm Coopers & Lyhrand in ing foreign capital may be connected to criminal groups, of which there are around 5,000.

He estimated the black economy

import-export schemes or other crime was dragging many legiti-

It is illegal for Russians to hold bank authorised the transfer foreign bank accounts without abroad of just \$811m, of which authorisation. Mr Shibaev said a common way for capital to be exported was by paying out on invoices for fictitious goods or services provided by legitlmate companies operating in western

> "It is almost impossible to make a money transfer out of Russia without help from the west," Dr Shibaev said. But it was relatively easy to take money abroad in a suitcase. People could get through

with the paymeot of a small bribe, this was rarely obeyed because be said.

Much of the flight capital represented legitimate money fleeing soaring crime, political instability and high taxes leading to widespread tax evasion, though it was impossible to tell how much of the total flight capital was "clean," he said. Switzerland and Cyprus were

money laundering. and a third was being prepared.

sent ebroad illegally through sian economic activity, and rising airport with a suitcase full of cash report suspicious transactions but Russians viewed it as a return to Stalinist "informing."

Russian bankers asked as few questions of clients as possible, Dr Shibaev said. "So long as all the in Moscow boxes are ticked they are comfortable. The less you know the quieter you sleep."

Dr Shibaev warned western favoured destinations, while investors in Russia to "know your Chechnya was a leading centre of client" and said increased co-operation among the Commonwealth of Dr Shihaev sald two treaties Independent States was belping in between Russia and Switzerland on the war against organised crime. money laundering were ineffective. But he said more international co-operation was needed to fight

# clears hurdle

By John Thornhill

Russia's 1997 budget was yesterday suhmitted for President Boris Yeltsin's approval after clearing its although not even government ministers pretend lt has a realistic chance of being fully implemented.

Mr Konstantin Titov, governor of Samara, said the revenue side of the budget was "unrealistic and tha expenditure side utopian".

The upper house of Russia's parliament approved the hudget after an ill-tempered debate on Wednesday by a vote of 120 to 25, which even government supporters said was something of a wish list. It envisages a deficit of 3.5 per cent of GDP before interest payments and relies on a substantiai increase in revenues at a time when the government

take. The hudget projects revenues of 15.9 per cent of GDP this year, substantially higher than the 11.1 per cent of GDP achieved in the first 11 months of 1996.

Nevertheless, Mr Victor Chernomyrdin, prime minission saying the budget pro-

vided the framework to entrench Russia's economic stabilisation programme. He said he was convinced 1997 would mark the "watershed year" for Russia.

After five years of painful last legislative hurdle, reform, the economy is beginning to show signs of fragile growth with GDP rising by 0.1 per cent in Jan-

> Interest rates have tumbled since last year with sixmonth Treasury bills yielding aboot 27 per cent. Econo mists suggest the budget's forecast of 12 per cent annual inflation remains within grasp if the government perseveres with its tight monetary policy.

But the central bank has warned there could be a dangerous build-up of domestic debt unless expenditures are cut further, revenues increased, and the deficit held at a sustainable level. When interest payments is struggling to raise its tax were included, Russia's budget deficit rose to 7.6 per cent of GDP last year.

> The finance mlnistry vowed yesterday it would intensify the war against the biggest corporate tax debtors. The ministry claimed that 73 companies were responsible for 45 per cent of the Rha68,200hn (\$12hn)

#### Almost all the capital is being accounted for 40 per cent of Rus-The penal code required banks to the problem. A bridge too near for euro banknote

By Andrew Fisher in Frankfurt

There are plenty of obstacles

monetary union, but it was never thought that the design on the back of the new euro notes would be among them.

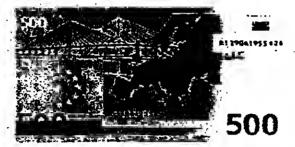
As in many grand the bridges, gates and series of seven banknotes symbolising "openness and the euro - India. co-operation in the European

specific examples.

But Mr Russ Swan, the sharp-eyed editor of Bridge Design & Engineering, a UK on the road to European trade magazine, immediately recognised one of the bridges and has found what seems to be the source of several others.

Searching through a book called "Bridges - 3,000 Years undertakings, however, "the devil's in the detail". While the examples on the notes the examples on the notes looked very like structures windows on the planned in France, Spain, Italy and, far beyond the territory of

He was especially struck Union" - represent styles by the suspension bridge on through the ages, they are the purple 500 euro note. It not supposed to be based on looked very like the Pont de resemblence to his European central bank, bridge on the green 100 euro



500 Euro note: so very like the Pont de Normandie

France. Mr Swan says the structure. designer of that bridge, Mr Michel Virlogeux, confirmed that it hore an uncanny

Normandie near Le Havre in cable-stayed suspension anyway for final printing.

Mr Swan wrote to the European Monetary the carriages and people Institute, forerunner of the

telling it this.

Uoperturbed, the EMI said the designs - by Mr Robert Kalina, an Austrlan banknote designer - were still in the draft stage and would bave to be modified to incorporate security. identification and other

Mr Swan even had a letter from Mr Hanspeter Scheller, the EMI's secretary general saying that the designs would have to be revised

doubt modifications will remove from above the arched

note, which Mr Swan says looks remarkably like the Pont de Neuilly in Paris, demolished in 1956.

Officials at the EMI point

out that there are bundreds of such bridges in Europe including one visible from the EMI's very own Eurotower headquarters in The pontoon bridge on the

grey 5 euro note also has people on it. However, they are oot wearing turbans, unlike those on a 19th century engraving of an unknown pontoon bridge in India which Mr Swan ter, hailed parliament's decisuggests is the original.



yesterday urged member flexibility into their jobs European Union's high jobless count. It predicted that faster growth rates over the next two years would make only a limited impact on

dicted that the economies of strengthen to 2.3 per cent this year and 2.8 per cent in skilled. 1998, underpinned by the While strict monetary and budgetary policies governments are warned that blaming globalisation and technological improvements for unemployment was pointless. These factors "put constant presmaintain or improve their between 1991 and 1996, while competitive position" but growth averaged 1.5 per cent

"have not caused the high level of unemployment in The European Commission the EU," said the report.

If employment-intensive states to introduce greater growth was to be encouraged, labour markets would markets to help cut the have to become more responsive to changes in the economy through modernisation of the organisation of work, improved education and training, increased mobility and a "widening of the In its annual economic labour cost structure". This report the Commission pre- could include such measures as a lowering of non-wage income tax for the low-

> While stressing the need to preserve "in a reformed and streamlined fashion" the main ingredients of the European social model, the report highlights the Union's poor record on employment creation compared with its main competitors. It said total employment

bad fallen by 4.5m jobs



German joh trainees protest at high unemployment in the city of Dortmund. The signs read: "We demand training for everyone" (left) "More than 4m johless"

a year - a considerably ments to bring down their across the EU 15 were foreworse performance than that budget deficits, such as cast to remain at levels (3

of several countries to meet the strict conditions of economic and monetary union. However, the report report. stresses that one-off emer-

Italy's euro-tax, could under-The report comes against a mine sustainable growth.

"It is evident that the temworries about the ability porary nature of these measures does not contribute to

improving the fundamental budget situation," said the

1993 average wage increases early in the recovery.

per cent in 1997 and 1998) "fully consistent both with the maintenance of price stability and with the achievement of a further improvewarned of the danger that "lnappropriate" wags For the first time since demands could resurface

# France 'in reach of Emu deficit limit'

By David Owen in Paris

France is "within reach" of the Maastricht deficit limit for 1997 bnt may need to make further budget amendments to ensure it hits the target, says the Organisation for Economic Co-operation

In a report published yesterday, the Paris-hased OECD also calls for an acceleration of banking reforms and "an entire package of major reforms" in the electricity and telecoms sectors. It says the property sector companies and financial institutions to set aside large provisions is not over.

But it says improved macroeconomic policies have raised the government's credibility, with the sharp fall in interest rates since late 1995 likely to set the stage for stronger growth.

On the vital issue of this year's deficit, the OECD's formal projection is for a general government borrowing requirement in 1997 of 3.2 per cent of gross domestic product - above the 3 per

France to qualify for the European single currency. But it acknowledges that even if there is some slippage from the government's current projections, "there

should be room to take the

measures needed to bring it growth, which - at 2.5 per says that "a package of back on track". The organicent - is higher than the reforms, including the levelspending will be somewhat above the ambitious official spending targets for 1996 and 1997", with health spending expected to rise by 25 per cent until 1998, slightly above official estimates.

The OECD also assumes "moderate" public sector wage rises, pinpointing the area as "a major uncercent level required for tainty". The civil service ministry said this week the public sector pay hill was expected to rise by just under 2.2 per cent in 1997. The OECD's deficit fore-

cast is in spite of a projection for France's 1997 GDP

sation assumes that "social government's forecast of 23 per cent. It says "the sharp playing field, better internal easing in monetary condiin the international environment should set the stage for a stronger growth performance in the next two

Though unemployment could still be about 12 per lahour market situation should holster consumer spending" while "a pronounced inventory cycle should boost activity after recent destocking". On banking, the OECD

and external prudential contions and the improvement trols and the withdrawal of the state, needs to be implemented more quickly". On the electricity and tele-

ling of the competitive

coms sectors, the OECD calls for "an entire package of major reforms, namely: hiving off the natural monopoly cent in 1998, against 12.7 per networks; privatising in cent now, "an improving such a way that owners of natural monopolies do not own related businesses and geographically separable networks are not under common ownership; and adopting efficiency enhancing reg-

## Hungary | Serbia plans seeks new power bids

By Kester Eddy in Budapest

Hungary's three remaining state-owned thermal power companies heve failed to attract acceptable offers in a recent tender, and new invitations will be drawn up, Ms Judit Csiha, privatisation minister, has said.

This is the second time the companies, Pecs, Bakonyi and Vertes, were put up for sale, having failed to find huyers in the hig energy sell-off in late 1995. Vertes, which is seriously indebted. failed to attract any bids

The companies comprise mainly old coal-fired generators and beating plants, with a total generating capacity of some 1.100MW. about 15 per cent of the national total of around 7,200MW. They come complete with integrated, overstaffed coal mines and potentially large clean-np

Investors are particularly cantious following recent electricity price rises which they deem insufficient to provide even the legally guaranteed minimum return of 8 per cent - which they believe is itself insufficient to interest finance for future development. "Banks wouldn't look at anything in this sector without a return of 15 per cent," one corpo-

rate banker said. The average age of Hunga-ry's generators is nearly 20. and some 4,000MW of new capacity is required by 2010.

"This new capacity just won't happen, because the finance is not obtainable," said Mr Garry Levesley, plant manager with AES Generation.

Consumer electricity prices rose almost 25 per cent in January after the government sought to limit the rises. But the opposition attacked it for awarding increases averaging 25-26 per cent to the privatised generators while holding rises of state-owned stations to around 3 per cent.

sell-off to raise cash

to prepare its huge and prises.

Inefficient state sector Ths for privatisation. But critics say the socialist government is driven hy an urgent need for cash rather than a commitment to economic liberal-

On Tuesday, the government set up a Ministry of Ownership Transformation and appointed businessman Mr Milan Beko to head it. A privatisation law is expected to go before parliament in

President Slobodan Milosevic is under enormous pressure to find new sources of revenue as negotiations with International Monstary Fund are frozen.

Per capita gross domestic product is less than half its pre-war level, unemployment is about 50 per cent. paid for months, and foreign exchange reserves are close to exhaustion. The foreign trade deficit widened last

Privatisation has hecome one of the issues in the weeks of pro-democracy rallies in Belgrada which forced tha government's capitulation in accepting opposition victories in local elections. Leaders of the opposition

Zajedno (Together) coalition hack privatisation but accuse the regime of selling state assets on the cheap to stave off bankruptcy.

Mr Milosevic's immediate needs were to pay wages to the 100,000-strong police force and avert wider social unrest hy paying pensioners and state workers, according to an independent economist involved in the privatisation process."There is no government long-term plan on these things," he said. Professor Jurij Bajsc of

Belgrada University's economics faculty, said: "Serbia cannot expect a serious inflow of capital this year, so

C erbia has set out a plan it has to sell off state enter-

The state directly owned about 30 per cent of Serbia's capital, he added. But alongsids the traditional state sector, Yugoslavia had had for decades a system of "social ownership", collective enter-prisas that in theory belonged to their workers. The new privatisation law will have to clarify who actually owns what.

Some of the biggest companies are beaded by government ministers who are resisting privatisation, fearing this would weaken the political grip of the Socialist party and its allies.

Prime minister Mirko Marjanovic told parliament privatisation of companies and hanks would be an enormous challenge that would lead to bealthy market competition, and promised: "The government will not allow the hurden of market reforms to fall on the economically weakest section of the population".

First to be sold off, economists said, would be the telecommunications sector: a deal with Italy's state telecoms company Stet could be finalised within weeks, possibly followed by Nis, the state oil company. Belgrade newspapers say Nis wants to Texaco of the US and Britain's Shell, its partners hefors sanctions were imposed on Serhia during. the war in former Yugo-

slavia Independent economists described the previous running of Serbian industry as "a bad mix of self-management and Soviet-style command economy" and said plans to sell off the oil and energy sector had been delayed because of the current political upheaval in Serbia and divisions within the ruling coalition.

Guy Dinmore

#### **NEWS:** THE AMERICAS

No sign of compromise on eve of American Airlines strike

# **US braced for air travel chaos**

in New York

The US was yesterday bracing itself for severe travel disruption this weekend as American Airlines. the country's second biggest airline, teetered towards the will be particularly hard hit capacity. brink of an all-out strike by

Barring a last-minute breakthrough in negotiations between the two sides, the airline's 9,000 pilots are due to strike indefinitely from midnight Eastern Standard Time tonight, eliminating 20 per cent of the seats flown daily by US carriers. "It's going to be one bell of

hustness alike," said the American Society of Travel Agents. "The reason is that American Airlines is the dominant carrier in so many major markets."

America and the Caribbean because American Airlines accounts for 49 per cant of capacity hetween the two regions. The airline said yesterday that people already in the Caribbean would have "substantial difficulty" getting bome.

that other airlines will be ter season, from St Valenable to handle the incremena mess for travellers and tal traffic is very doubtful." dents' Day on Monday,

themselves without flights holiday. to or from the Colorado win-Steamboat Springs, Crested Butte and Durango/Purga-Travel between North tory, where American Airlines provides 45 per cent of

> The company said stranded passengers would year. probably have to fly in and out of Denver International Airport, making their connections with the ski resorts

by road. The threatened strike coin-We will do all we can to cides with one of the busiest But the other carriers will add more than \$200m to the belp them, but the likelihood boliday weekends of the win-

tine's Day today to Presi-

It also comes at a time have made alternative

tar sports resorts of Vail, when airline capacity is arrangements for them, so under pressure. US airlines, enjoying a long period of rising passenger numbers, who hooked direct with filled a record 69.8 per cent American. of seats last year, up from 67.3 per cent the previous

their flights without extra charge: American Airlines will pay any fare differential. priority over people transfer-

Travellers could also find which is a national public with passengers hooked to fly with American Airlines passengers facing the greatest difficulties will be those

In Washington, there were no signs of a breakthrough in the negotiations. Mr Rob-Other US airlines bave ert Crandall, chairman and said they will honour most chief executive of American American Airlines tickets on Airlines, told a House of Representatives transporta-tion committee bearing that the pilots' demands would give their own passengers sirline's costs and would give them compensation 9 per cent higher than the Most US travel agents next highest-paying airline.



Crandall: 'Pilots' demands

# Economists back call for new carbon taxes

By Mark Suzman in Washington

More than 2,000 US economists. including six Nobel laureates. yesterday endorsed an unprecedented statement calling for new taxes on carbon use and an international emissions trading agreement to help control global

The economists argue that using such market-based policies to limit the growth in greenhouse gas smissions could ultimately prove beneficial for the economy.

"For the United States in particular, sound economic analysis Clinton administration to come up of Yale University. shows there are policy options

standards, and these measures may in fact improve US productiv- December. ity in the long run," the statement

Although there are still some sceptica, the overwhalming con- the idea of a carbon tax. sensus among economists is a

with concrete proposals on com-

The administration recently

indicated its support for emissions trading but has backed away from The statement was drafted by

attempts to introduce such a car- Mr Dale Jorgenson of Harvard Uni- clated with global warming. bom tax on the grounds that it wersity, Mr Paul Krugman of the would be prohibitively expensive.

Massachusetts Institute of Techand other countries to co-operate It will also put pressure on the nology and Mr William Nordhaus on reforms such as carbon taxes

based in San Francisco.

The statement cites scientific evidence from the United Nationssponsored intergovernmsotal Progress, said the statement is Panel on Climate Change in 1995 sensus among economists is a The statement was drafted by to argue that "preventive steps are blow for energy companies and five prominent economists, Mr justified" to combat the "signifiother lobby groups which have Kenneth Arrow and Mr Robert cant environmental, economic, managed to derail previous Solow, both Nobel prizewinners, social and geopolitical risks" asso-

It was circulated to economists tradeable emission permits. "The inaction."

that would slow climate change bating global warming ahead of across the country by Redefining revenues generated from such poliwithout harming American living the international conference on Progress, a non-partisan, non-cies can effectively be used to standards, and these measures the issue in Kyoto, Japan, next profit public policy organisation reduce the deficit or to lower existing taxes," it says.

Mr Stephen DeCanio, senior eco-

nomic fellow with Redefining aimed at persuading the US to take an international lead in combating global warming.

"Some groups have asserted that we cannot address the global climate change problem without incurring serious economic harm," he said. "These 2,000 economists have said essentially the opposite - that the greatest risks lie with

# Chinese role alleged in US election funding

By Patti Waldmeir in Washington

Concern over improper ties at the White House spread to a new area yesterday after a report alleged Bill Clinton knew nothing gence information, some of it scandal pursued most avidly admitted at least one days of Mr Clinton's presithat Chinese emhassy officials in Washington planned to channel contributions ment. A Chinese embassy from foreign sources to the spokesman issued a denial, used to plan campaign con- nese connection for some weapons trading company recently, with the president Democratic party.

The White House immediately distanced itself from report, which said that a vided few details, it was ally made.

Justice Department investigation into campaign funddence of an official Chinese connection. Mr Mike McCurry, the White House spokesman, said President about It, and the Justice Department declined to com-

ing of that sort." Though the report was did not make clear whether Democrats have come from coffee at the White Housa Albright, the new secretary yesterday's Washington Post largely speculative and pro- the contributions were actu- donors with ties to Belling. after the intervention of Mr of state, due in Belling later

saying: "We have done noth-

given unusual credencs because of the reputation of raising had uncovered evi- its author, Mr Bob Woodward, who remains famous for his role in uncovering the Watergate scandal.

The report said intelliohtained through electronic eavesdropping, showed that tributions to the Democrats time, because several sus- owned by the Chinese milibefore the last elaction. It pect contributions to the tary, who was entertained to

House fundraising, with the campaign finance controversy rapidly overtaking the hut raised in Taiwan. Whitewater affair as the

by the US media. Sometimes the alleged ties Charles Yah Lin Trie, this month.

Almost every day brings are tenuous st best: Mr John a Democratic fundraises new allegations of alleged Huang, a former Commerce Diplomats said C improprieties in White Department official at the centre of the campaign controversy, was born in China

> But the White House has improper Chinese connec-

Diplomats said China

might well have been eager to try to win influence with the Clinton White House, which found itself at odds with Beijing in the early dency over human rights Such allegations bave tion: Mr Clinton has admit- and trade. But relations the Chinese emhassy was focused on a supposed Chi- ted meeting the head of a have begun to Improve expected to visit China later this year and Mrs Madeleine AMERICAN NEWS DIGEST

# Rush to buy Colombia bond

The government of Colombia yesterday issued its first 30-year bond in response to "overwhelming" international demand for what was originally planned to be just a 10-year issue. Analysts said the strong response to the \$1bn bond, which will satisfy two-thirds of Colombia's dollar borrowing requirements this year, was attributable to the country's improving economic situation and the global "bull" market for emerging market debt.

The reduction of yield spreads (interest) paid on European and US bonds in the past 18 months has correspondingly boosted international appetite for higher-yielding Latin American debt.

Yesterday's issue, which was divided between \$750m in 10-year global bonds and \$250m in 30-year debt, was oversubscribed by four times, according to lead manager J.P. Morgan. Colombia's debut global bond, which, unlike euro and yankee bonds (bonds issued by non-US borrowers, denominated in US dollars, in the US domestic market), can be simultaneously distributed in Asia, Europe and the US, was offered at just 1.3 per cent higher than equivalent US Treasury bonds - half the rate paid on equivalent Mexican debt. Edward Luce, London

US retail sales edge up

US retail sales rebounded moderately in January from a December holiday sales season that was much weaker than previously thought, the Commerce Department said

Total retail sales grew hy 0.6 per cent last month to a seasonally adjusted \$209.1bn after a steeply revised 0.3 per cent gain in December. The government previously said sales in December had risen much more strongly by 0.5

Economists said the weak report would give the Federal Reserve no incentive to raise interest rates. January sales excluding cars, which alone account for about a quarter of all retail business, were up only 0.4 per cent. The figures were below Wall Street economists'. forecasts for an overall 0.7 per cent increase and for a 0.6 forecasts for an overall 0.7 per cent increase and has a super cent rise excluding cars.

The downward revision in December sales suggests the economy may have entered the year with somewhat less

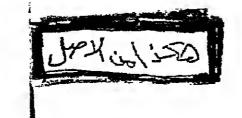
of goods and services account for about two-thirds of national economic activity. Poor year for music industry

momentum than had been thought. Consumer purchases

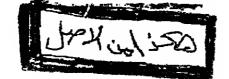
The US music market experienced its second successive year of sluggish sales in 1996. Wholesale sales of albums, singles and music videos rose by just 1.6 per cent to 12.5bn, which means they failed to keep pace with inflation, according to figures yesterday from the .... Recording Industry Association of America.

One problem facing the US market, still the world's biggest source of record sales, was the instability of the retail sector following aggressive discounting of chart albums and the subsequent closure of hundreds of specialist record stores, Another was that sales of new releases by previously bankable acts, such as R.E.M. Pearl Jam and Bryan Adams, fell below expectations.

Ms Hilary Rosen, president of the RIAA, said the slowdown had been "no surprise" to the industry which needed to "rekindle consumer interest". The association is co-ordinating research across the US to assess whether consumers' attitudes to music have changed and, if so, what to do about it. Alice Rousthorn, London



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#### **NEWS:** WORLD TRADE

# Turkey signal two big deals for helicopters By John Barham in Ankara squipment and last year Turkey imported \$750m worth of 1s with 1 Turkey signs Getting through: why these talks matter two big deals Alan Cane explains what lies behind the negotiations to open up the world's telecoms markets The fact remains of work put in by negotiations since the failure last

contract to huy 30 Eurocopter Cougar general purpose helicopters, most of which will be built in Turkey under a co-production agreement with governmentcontrolled Tusas Aerospace Industries (TAI).

The order also includes an offset agreement under which Eurocopter is to huy equipment from Turkish companies worth up to half the helicopters' total value. Eurocopter said the deal also includes a "joint marketing accord" with TAI to sell Cougars to clients in neighbouring countries.

The first two Cougars will he huilt at Eurocopter's plant in Marignane, France for delivery by July 1999. The rest will be made at TAI's Ankara factory. Turkish companies are to provide about one-third of the helicopters' parts. Turkey has 20 AS-532 Cougars, bought in 1998. They are used in combat, search and rescue and transport missions.

Yesterday's deal is a breakthrough for Eurocopter, finally pushing aside strong competition from US rivals. Turkey's armed forces generally prefer US-made countries.

Vietnam tells

improve tender

Conoco to

human rights record.

The government's agreement yesterday with Sikorsky to buy four naval Seahawk belicopters for \$130m is likely to face fierce opposition in Congress. US officials said yesterday.

Turkey's security forces rely beavily on helicopters in the mainly Kurdish southeast, where guerrillas of the Kurdistan Workers party (PKK) have been waging a separatist insurgency for the past 13 years. The government signed a

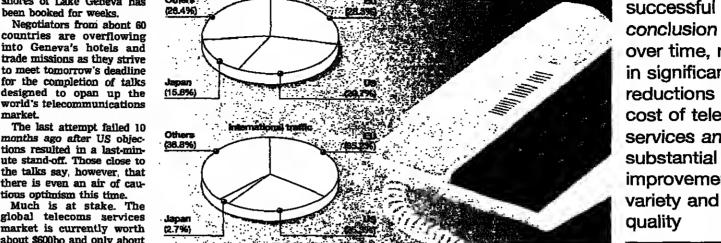
\$1.1bn deal signed with Sikorsky in 1992-93 for 95 helicopters. Turkey has already received 45 of the Black Hawk armed transport helicopters under the accord. with the remaining aircraft to be co-produced. The deal is currently suspended over disagreements about co-production terms.

TAL 51 per cent govern-ment-owned and 49 per cent owned by Lockheed-Martin of the US, has co-production accords with Casa of Spain to build transport aircraft and with McDonnell Douglas to build F-16 fighter bombers which are sold to Turkey and other Middle Eastern

months ago after US objections resulted in a last-minute stand-off. Those close to the talks say, however, that there is even an air of cautious optimism this time. Much is at stake. The

market is currently worth about \$600bo and only about 20 per cent of it is open to competition. There are estimates that the liberalisation of national markets could save customers \$1,000bn over three years. Furthermore, if a pact cannot be successfully concluded by tomorrow night, it is unlikely the WTO will revisit the topic before 2000.

While the object of the negotiations is simple, the mechanism to achieve it. from an outsider's point of view, is convoluted and time-consuming with an internal logic all its own. Ordinary telephone users could be forgiven for thinking that the drama now raaching its climax in of services.



Geneva seems to have little relevance to their telephone

The fact remains that a successful conclusion will, over time, result in significant reductions in the cost of telecoms services and a substantial improvement in variety and quality.

The underlying reason for the WTO's anxiety to see telecoms markets opened is a belief that economic growth follows rather than precedes efficient telecoms services and that open competition is the best way of securing low prices and a broad and innovative range

A successful global pact would therefore have a triple impact.

First, in the telecoms business itself, it would stimulate the modernisation of public switched telephone networks, encourage inward investment and promote the reform of national regulatory regimes

Second, it would benefit customers through lower prices, more choices of oper-

Third, it would promote cross-border trade in goods and services other than telecoms - trade invariably depends on flows of information matching buyers to sell-

improve in quality and decline in price, international trade increases in volume and becomes less costly for traders.

Mr Neil MacMillan, the

ers. As telecoms services

British chairman of the talks, points out that telecoms operators will be abla to expand into new markets. giving them greater ability to offer their business customers "one-stop shopping" a global, seamless service for all their corporate needs

and a single bill.

He also argues that established and newly established operators in liberalising markets will invest heavily

that a successful conclusion will. over time, result in significant reductions in the cost of telecoms services and a substantial improvement in

in infrastructure, generating substantial new business for equipment manufacturers.

Mr Tim Kelly, a senior sxecutive at the International Telecommunications Union, which co-ordinates telecoms programmes worldwide, says that residential customers in the US and UK. where markets are essentially already open, may see little immediate change.

But in countries where prices have been controlled by a state-owned monopoly operator, the fall in the cost of calls with increasing competition will be dramatic. Much of the optimism this

year. So far some 57 governments have put an "offer" on the table in the current round. An offer is a commitment to open specific elements of a national market to competition.

Some countries have been prepared to go further than others. Bilateral negotiations have been taking place over the nast weeks and months through which countries making generous offers have been attempting to persuade others to improve their

They have two principal bargaining points: a threat to withdraw their existing offer or promises to improve

Last year's talks failed because US negotiators did not believe that other countries, notably those in the Asia Pacific region, had made offers good enough to justify a global pact.

Among the reasons the US may not want to repeat that performance are the damaging effect it would have on WTO talks on financial services, which the US is anxious to see succeed, and the effect on its own leadership role in the WTO.

Negotiators point out however, that failure will not halt the liberalisation of world telecoms, merely slow down the process. "Liberalisation is happening now and it is unstoppable," said Mr

More countries make market opening proposals as deadline nears for WTO negotiators

# South Koreans put in new telecoms offer

By Frances Williams

Momentum was building yesterday for a World Trade Organisation pact to liberalise global telecommunications markets worth \$600bn a year as more countries came forward with new or better offers to open their telecoms sectors to foreign competition. A US decision on whether

table could come today when the 60-odd countries taking part meet to consider the final package ahead of the deadline for agreement of midnight on Saturday. A special EU council of ministers meeting is scheduled for this afternoon.

Washington scuppered an accord last April because it was not satisfied with the offers from many developing

ber of these offers have since dominant operator, the set of competition rules. been improved and oew ones have come in including important potential markets such as Malaysia, Indonesia and South Africa.

In a significant move South Korea yesterday revised its offer to permit 49 per cent foreign ownership of facilities-based telecoms companies rather than the 33 per cent limit previously

equity limit has been raised to 33 per cent from 20 per cent.

Seoul has also agreed to

accept entirely the so-called "reference paper" that lays down rules to ensure fair competition in telecoms markets. The majority of countries have now adopted the paper in full or in part, the first time WTO negotiations

Though US officials were

not revealing their hand yesterday, there appeared to be a growing expectation that Washington will join a WTO agreement. "It's a deal for the taking," said one European trade official. "US negotiators know they already have a solid package on the table but they are pressing for more to ensure approval

it will accept the deal on the countries. However, a num- set. For Korea Telecom, the have embraced a common by their political masters in Washington,"

Also contributing to the growing optimism was the evident support for an accord from the US telecoms industry. "It's a much better package today than last April," said Mr John Windolph, executive director of Iridium, the US-based satellite communications company. "I think we're going to

By Jeremy Grant In Ho Chi Minh City

A consortium led by US oil company Conoco has beaten

The development comes a vear after the DuPont unit rattled diplomatic nerves by signing a contract with Hanoi to explore jointly for oil in an area of the South China Sea fiercely contested by Beijing. Conoco hoped this would

Colombia bo

give it the political leverage to clinch exploration rights to Block 15-01, an area off the southern coastal city of Vung Tau. Analysts say the block is

Vietnam's hottest oil prospect, a view which prompted foreign companies to bid for it in droves in 1994. In a letter to candidates

for the hlock, state oil PetroVietnam rejected bids from Mobil and a consortium involving British Petroleum, Mitsubishi Oil and Exxon.

It told Conoco and its South Koraan partners Pedco and Yukong Oil that they were still in the running but that they must unusually long period by bring the only other remain- industry standards.

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ing bidder, Geopetrol of France, into their consortium and forge a fresh deal. Conoco and PetroVietnam. have declined to comment. two rival bidders for explora- But Conoco officials are

tlon rights to Vietnam's understood privately to be most coveted oil prospect frustrated over Hanoi's but Hanol refuses to award a unexpected demands. They contract until the group hoped that the company's improves the terms of its high stakes gamble in the South China Sea would pay off without complications. They are understood to be uneasy about working with Geopetrol. The fact that Geo-

petrol was shortlisted at all has puzzled observers as it has little experience in oil exploration. The French company has offered PetroVietnam generous terms for joint exploration of Block 15-01. It now appears that Hanoi's strat-

egy is to use Geopetrol as a means of squeezing hetter conditions from Conoco. A Pedco official said the consortium had been given until tomorrow to submit

seven "negotiating points" to PetroVietnam Analysts say PstroViatnam's brinkmanship with Conoco will delay the start of work on Block 15-01 even further, a situation that Hanoi can ill afford. Foreign companiss have already been waiting for over two years for a decision, an

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WORLD TRADE NEWS DIGEST

# **Bolivia** to sell oil, gas rights

The Bolivian government will open the country to oil and gas exploration through an auction likely to be held in May, energy minister Mr Jorge Berindoague has said in London. Some 63 per cent of the country's surface area had hydrocrabon-bearing potential, but not much information was available about large tracts.

"What we expect is that a number of companies will nominate areas; then we will auction them. The government may decide on some other areas," he added. Most of Bolivia's oil and gas is produced in the area around tha lowlands city of Santa Cruz. The auction would make available many non-traditional areas, for example, in the eastern and north-western regions. Operations of most of Bolivia's state-owned oil industry would be handed over to private sector operators on March 6. Three foreign consortia have agreed to invest a total \$835m in two production companies and a transportation group in return for a 50 per cent equity stake. The other half will be deposited in Bolivians' retirement accounts. Stephen Fidler, Latin America Editor

#### Matsushita backs Hong Kong Matsushita, Japan's largest consumer electronics maker,

plans to increase investment in Hong Kong this year. Mr Yukio Shohtoku, director of Chinese and Hong Kong operations, said he was optimistic China would handle the return to it of Hong Kong carefully and cautiously. Matsushita, which has invested over Y65bn (\$521.6m) in mainland China, plans to expand the company's operations in Hong Kong this year by adding financing and procurement functions to its logistics operations there. Investment in Hong Kong would depend on the development of the colony's forward exchange market, Mr Michiyo Nakamoto, Tokyo

#### Turkey target for Yemen gas

Turkey is to be targeted as a possible customer for gas from a liquefied natural gas project being developed by Total, the French oil company, in Yemen. Mr Thierry Desmarest, Total's chairman, said European countries could be potential customers for gas from Yemen, though the economics of shipping LNG from the Middle East to Europe were still not as attractive as in the main LNG

The fast growth in worldwide demand for LNG is giving oil companies such as Total greater confidence to launch multi-billion-dollar projects without 100 per cent of the capacity sold in advance under long-term contracts. In future, some LNG projects could probably be launched with as much as a third of their capacity unsold. ■ Shell, the Anglo/Dutch oil group, expects Enel, the

Italian electricity monopoly, will eventually honour its contract to buy gas from the new Nigerla LNG project now entering its main construction phase at Bonny Island on the Nigerian coast. Mr John Jennings, Shell Transport and Trading chairman, said he thought "deliveries will be made under the Enel contract," although he suggested Robert Corzine, London volumes could be phased in.

■ Cognos, a Canadian business information technology specialist, has sold an Impromptu inventory and sales tracking system to Volkswagen for deployment at its 5,000 European dealerships. Robert Gibbens, Montreal

 Bouygues Shanghai, a subsidiary of the French construction group, has won a \$92m contract to be chief contractor for the 55-storey Shanghai Maxdo Centre office tower, set to open in west Shanghai in the second half of James Harding, Shanghai

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By John Ridding in Hong Kong

Plans for two pop performences in Hong Kong by Elton John, the British singer, just ahead of the British colony's transfer of sovereignty to China, have been dropped amid discord

in the community.

Local politicians refused to waive laws governing noise levels at Hong Kong sta-

With less than five months before the handover, time is running out for what Is slated as one of tha biggest international events of the year. But so far, there has been little news of what ceremonies will happen apart

The China-backed committee overseeing the handover is seeking international performers, but found Pavarotti too expensive. And on the Hong Kong government side. John was the first star to be hilled. His loss prompts concerns that organisers are struggling to supply highprofile acts and to spend the HK\$230m (US\$29.7m) budgeted by the administration. Such concerns appeared to

cut little ice with local politicians. "The legal noise limits may be too low, but that is the law," says Mr Fred Li, democratic legislator, whose suggestion that the audience should wear earphones tuned into a radio station broadcasting drew him into this bizarre saga. This would have allowed people to listen to John's songs without the concert exceeding the legal limit - 70 decibels before 7pm and 65 decibels afterwards. A concert, says, one stadium official, would be between 80 and 90 decibels.

This all sounds very strange in Hong Kong, one of the world a noisiest cities. But the beadphone solution has happened before. "I was there," said Mr Li. Stranger still, was a plan to supply gloves at a Cantonese pop concert two years ago to muffle the spolause.

# Rights row hampers EU-Asean talks Bolger

By James Kynge in Singapore

Differences over human rights in Burma and Indonesia have seriously damaged the prospect of achieving a wide-ranging treaty between the European Union and the economically powerful mem-East Asian Nations (Asean).

The failure to do this so far raises questions on how the EU and Asean - comprising Singapore, Malaysia, Indonesia, Brunei, the Philippines, Vietnam and Thailand

achieve a concrete economic rights abuses in East Timor, a for-

The human rights issue dominated talks between 15 EU and Asean foreign ministers in Singapore yesterday hitting hopes for an "Action Plan" to replace the insisted it include a clause on bers of the Association of South Co-operation Agreement of

If the impasse is not resolved, the EU-Asean talks may be overshadowed by a larger Asia-Europe forum (Asem), which was launched last year and which includes - can advance a 20-year-old China, Japan and South Korea.

"friendship" process that has yet to Indonesia, criticised for human mer Portuguese colony which Jakarta took by force in 1975, blamed Portugal for wrecking the "newgeneration" agreement. Lisbon said it did not object to a new treaty but Aung San Suu Kyi.

> buman rights. Some EU officials suggested privately that to keep the EU-Asean process from becoming totally irrelevant, the EU must drop its insistence on a human rights clause, the cause of intense irritation in south-east Asia.

of Burma, whose military govern- date, deepen and diversify EUment has been widely condemned Asean relations in a dynamic manin Europe for its supression of a ner". democracy movement led by Ms

But no such plan is to be mercial objectives. announced, officials said.

announced today does not provide dent of China and Japan.

South Korean President Kim

rejected an offer hy tha

prime minister to assume responsibility for the Hanbo

Steel loan scandal by resign-

ing. Prosecutors yesterday

arrested several more politi-

cans including tha former

home affairs minister, who

resigned on Wednesday, as

well as senior MPs on

charges that they received bribes from Hanbo, which

went bankrupt last month.

The belief in Washington

was that North Korea had no

choice but to attend the

talks since it desperataly

Now that view may have

to be revised. The Cargill

affair and the defection may

mean that the hawkiah school, dominated by the military responsible for the

submarine incursion, still

Mr Selig Harrison of the

Wilson Center research insti-

tute says the position of

Pyongyang's moderates has

been weakened by the fail-

ure of the US to live up to

what the North Koreans see

as its side of the bargain. In

1994 the US had pledged to

ease trade restrictions after

a deal whereby Pyongyang

agreed to freeze its nuclear

programme, Mr Harrison

says. In the event Republi-

can victory in congressional

has the upper hand.

yesterday

The impasse is complicated by any specifics, saying only that

Officials warned that if the EU-Asean process could not address Asean officials said before their the economic agenda, it could be in two-day meeting in Singapore that danger of being marginalised by a new "Action Plan" setting out Asem, which holds its first foreign concrete steps on economic ministers' meeting on Saturday co-operation would be attainable. and which has several clear com-

Part of Asean's raison d'être is to Instead, a joint declaration to be be s powerful Asian voice indepen-

seething that they're giving concessions and getting

nothing in return," he says.

Washington would achieve

more by easing trade restric-

In contrast, Mr Bill Taylor,

brinkmanship has worked

every time in the past and

can continue to work."

# aims to keep grip on power

Mr Jim Bolger, New Zealand's prime minister. has signalled his intention to keep a firm grip on the leadership of the centreright coalition government formed by his National party with the nationalist New Zealand First party.

It was "not just unlikely, bnt extremely unlikely" that National would ever cede the premiership to NZF, the coalition's junior party, he said in an interview. The coalition was formed after the country's first elections under proportional representation in October. "The larger party by just about every historical precedent provides the leader of the

a atrategic expert at the CSIS institute and one of few Americans to have met former President Kim Il-sung. says Pyongyang is just committed to a strategy of brinkmanship. "North Korea believes the Clinton adminisbalance of power after the tration can be bad, that the premiership for himself. But they also point to posries hetween men whose

An important precedent was the 1994 nuclear agreement whereby Pyongyang received pledges of foreign oil supplies while a consortium led by the US. Japan and South Korea installed a "safe" nuclear generating capacity on highly conces-

The US and its allies are vulnerable to such brinkmanship because Seoul is inadequately defended against missile attack, Mr Taylor says, North Korea could not win a war on the peninsula, but it could destroy Seoul in a matter of days. The correct approach, he says, is thus to stop making concassions and strengthen Seoul's defences, If tha talks do ever get

undar way, they can be expected to move very slowly, with Pyongyang springing a few more sur- the Asia-Pacific Economic

government," he said. His remarks, the most explicit yet, may scotch speculation among opposition politicians that Mr Winston Peters. the flamboyant NZF leader, who held the elections, will use a planned cahinet reshuffle to claim

sible later leadership rivalrelationship has been acrimonious in the past. Mr Peters, treasurer and deputy prime minister in the coalition government, is widely assumed to harbour ambitions of becoming prime minister and has softened much of his nationalist

anti-immigration rhetoric since entering the coalition. He founded NZF after heing expelled from the National party cabinet in 1991 following a long dispute with the leadership over economic policy, and said before tha election that he could not form a government with National's lead-

Mr Bolger is thought to want to retain the premiership at least until 1999. when New Zealand is scheduled to host the summit of Co-operation (Apec) forum.

wants

Assembly authorisation and

funding for the post, an

innovation sought by the US

"Ideally, I would want to

in its drive for UN reforms:

be able to offer the post by

the autumn of this year," he

said. There could not be a

formal candidate for it

before terms were approved,

but he had already talked to

Ms Brundtland, "whom I

Mr Annan's first top-level

appointments last month

were criticised because he

held over most of those who

served his predecessor, Mr

Boutros Boutros Ghali. Also.

respect very much".

# Defection muddies Korean waters

Already delicate diplomacy takes a further knock, write Peter Montagnon and John Burton hrokan pledge. "They're

Korea's secretive and authoritarian regime difficult enough at the best of times, has been made all the harder with the defection of one of the country's most senior officials. The defection of Mr

Hwang Jang-yop, the ruling party's secretary for foreign affairs, comes at a sensitive time for North Korea's relations with the outside world. The country is under pressure to attend a preliminary briefing on proposals for four-power talks with South Korea, China and the US aimed at reducing tension on the Korean peninsula and replacing the 43-year armistice with something more permanent.

breakthrough appeared strong two months ago after the North offered an apology for a submarine incursion into Sonth Korean waters last vaar. But Mr Hwang's defection has set back hopes that the talks will take place. Inter-Korean relations are

The two stdes yesterday were squabbling over the fate of Mr Hwang, who is hiding in the South Korean embassy in Beijing, Pyongyang claimed Mr Hwang had been kidnapped and warned of retaliation if he was not returned to the North. Mr Hwang's defection also suggests that the prospect of

once more at freezing point.



failed to persuade their hawkish colleagues to come to the negotiating table in return for food aid to the country's starving popula-

If China allows Mr Hwang talks was already in trouble to travel to Seoul It will because of differences in the strengthen the view that no

can be trusted.

there was a sense of bewil- grain. derment in Washington about the North's on-off attitude to security talks. atteod the briefing in New York on the four-party proposal earlier this month, but then changed its mind.

once-close communist ally, with Cargill, the US commodity house for the ship-Even before the defection, ment of 500,000 tonnes of

At first US officials interpreted the rebuff as another attempt by Pyongyang to Pyongyang at first agreed to gain leverage and obtain more food supplies and other concessions, "They are very short of food, but they also play a weak hand very well, It blamed the failure to said one official.

elections meant no easing was possible. Pyongyang saw the failure of the Cargill deal as another prises on the way.

#### **NEWS: INTERNATIONAL**

# Turkmenistan belatedly joins the queue for oil and gas investment

Central Asian republic strives to live down a bad start, writes Robert Corzine

urkmenistan wants to try's largest foreign investor. come in from the cold. Five years after reluctantly accepting independence from the former Soviet Union, it is hoping to catch up with other energy-rich states in the Caspian Sea region in the race to attract large-scale foreign investment as a way to kick-start market reforms.

Last month the government signed a memorandum the problems were of their of understanding to begin detailed negotiations on the handover of much of the country's western oil fields to an Anglo-US consortium made up of Monument Oil & Cas of the UK and Mobil Oil. Later this year it plans to offer large tracts of its offshore acreage to interna-

tional oil companies. In recent years Turkmenistan, which depends on oil and gas for 80 per cent of its revenues, has watched foreign oil companies flock to Kazakhstan and Azerbaijan. while its initial contacts with international companies turned sour.

A strategic joint venture with Bridas, the Argentine

deteriorated into a bitter and complex contractual wrangle that has been referred to international arbitration.

"We originally concluded a number of damaging contracts," says Mr Batyr Sardzhayev the deputy prime ministar. "These have caused huge damage to our international reputation."

He accepts that some of own making but says the next generation of oil and transparent: "We want to do everything properly to avoid making more mistakes."

Legislation to create production sharing agreements. the standard international formula for oil and gas investments, is being

Although Turkmenistan holds the world's fourth largest reserves of natural gas. Mobil and Monument will focus on boosting oil production by 10m tonnes a year. The aim is to increase oil output to the point where it would justify the construction of new export routes through neighbouring Iran, the base for more ambitious

the Caspian. The complex and fluid geopolitical situation in the Cas-

pian requires at least three outlets, say western oilmen. But gas, which is a more difficult commodity to find a ready market for, is also a priority. At first, Turkmenistan plans to link its west-

'We want to do everything properly to avoid making more mistakes

ern and eastern gas fields to the Iranian domestic system. which Turkmen officials say is short of gas. The western line is currently under construction. The eastern outlet would require only a 60km line to he huilt from the giant Sovietabad gas field in eastern Turkmenistan to Mashhad in Iran. The links to Iran will form

Kazakhstan, and perhaps plans to sell gas to Turkey. Afghanistan support the Azerbaijan via tanker across and perbaps eventually to western Europe through a line that would bypass Russia. which has restricted Turkmen gas exports in

> Turkmenistan exports 40bn cum of gas to former Soviet republics such as Ukraine and Georgia and to eastern Europe. It is supposed to receive \$42 per 1,000 cu m delivered to the Uzbek border, but the payment record of the Commonwealth of Independent States members has been patchy at

Aside from Turkey and western Europe, lt is the markets of the east that hold the most allure, say officials. A proposed gas pipeline to Pakistan and India via Afghanistan is under study by Unocal of the US and Delta of Saudi Arabia, although Bridas Is suing Unocal, claiming that it has the exclusive right to negoti-World Bank officials say

the economics are "very attractive. It's the politics that are a problem.' All the warring factions in

project. Turkmen officials, however, admit that the Afghans have yet to be convinced that the pipeline could be an instrument with which to build an enduring peace. "They all dream about using the revenues to buy more weapons," concedes Mr Boris Shikhmura.

dov, the foreign minister. Western diplomats hope the flurry of activity on the energy front will be a prelude to more extensive domestic reforms. Officials admit that Turkmenistan has been slow to adopt market and democratic reforms that are now commonplace in other former Soviet republics. But they say the slow pace stems not so much from a desire to maintain the old Soviet system, as from a strategic need to hold together one of the most economically neglected of the

former Soviet republics. Last month President Saparmurat Niyazov, who has been criticised for having indulged in an extensive building programme of presidential palaces and retreats



Electricity (bn lown) 11.2 Natural Gas (bater) 43 Cotton ('000 tons) Exports (Suri Imports (Sbn)

ted to accelerating market reforms.

"We need to change public thinking on the economy and to change attitudes." he said. "Change will be accelerated."

There are some signs he means it. Last year be set up a special agency to accelerate inward investment projects which had been Janguishing in ministerial in-trays.

Senior officials such as Mr while some parts of Ashga- Sardzhayev speak optimisti-

**Debt service** 

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bat are still without running cally of the first steps water, said he was commit- towards privatisation in the agricultural sector and the prospects to develop more industries to process the country's raw materials,

> A hig test for Turkmenistan, however, will be how the money earned from the next set of energy projects is used. Some diplomats fear the oil wealth might cause the government to put off economic and political reforms. "Or maybe the pres-

such as cotton.

tees are women, though he has often spoken out for "gender parity". Naming a woman deputy would have ties and be in charge when he was away would go far to address the complaints. At his first New York press conferenca sinca assuming

office, Mr Annan acknowledged some officials felt UN reform had not moved fast anough in his first five To a response by Mr Sergey Lavrov the Russian ambassador, that Cod

needed less time to creats the earth, Mr Annan said the Almighty worked alone and was not answerable to 185 member countries. He reaffirmed his commit-

ments to a more effective organisation and stressed his task would be less difficult if members, including the US. met all their financial obligations to the UN. He had tried to reduce UN

# Nigerians given opportunity to buy into national debt

By Antony Goldman

Nigerian investors will be invited to buy into the country's \$2bn commercial deht through the local market for the first time on Monday. While the initial offer hy

the Nigerian International Debt Fund is a modest \$16.5m, brokers say interest has been encouraging and could prompt further issues of up to \$100m.

The tund, supported by ever, the bargain it once local institutions and Citibank UK, is aimed mainly at pension funds and insurance companies looking for a dollar-linked investment providing protection against local currency fluctuations.

The stock exchange is also

excited about the creation. in effect, of a long-term bond market and the prospect of actions and Trust Company increased capitalisation. (Stetco) a year to win "Interest has been overwhelmingly positive." says Mr Philip Thenscho of London-based Afrinvest Securities, the fund's international adviser. "The government is also keen because of the symbolic value of moving towards the securitising of

national debt locally." Nigerian debt is not, bowwas. "It is a good idea," concedes one merchant banker in Lagos "and very innovative. But with par bonds now trading at 65c on the dollar. this fund may perhaps be a little late to be truly attrac-

It has taken the fund's managers, Securities Transapproval from the regulatory authoritles involved: the Central Bank of Nigeria, the Joint Tax Board, the Securities Exchange Commission and the Nigerian Stock Exchange.

"It is a little frustrating" explained Mr Godwin Obaseki of Stetco, "because in that time alone the yield on Nigerian par bonds bas dropped from 14 to 10 per

The fund will issue a bond broken down into \$1,000 investment notes purchased ing to the local market," abuse."

**NIGERIAN DEBT** 

External debt structure (\$m) Category Total % of total Multilateral 4.623 4.665 16.62 11,072 19,091 London Club 2.043 16.936 11,124 100.00

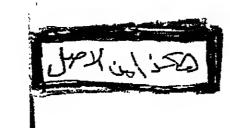
says Mr Ihenacho, "is that investors can quite legally gain access to dollar-linked returns, while the central bank can also be sure the device will not be exploited in naira, the local currency. as a means of capital flight "What makes this appeal- and foreign exchange listed on local markets.

The director-general of the stock exchange, Mr Hayford Alile, has described the scheme as "a revolution" in minister. Mr Anthony Ani the Nigerian capital market, the first international capital market instrument to be

according to the finance stands at around \$20bn - the government has been careful repayments on its commer While Nigeria has allowed

buge arrears to accrue on its hilateral debt - debt which. to meet all outstanding

France 4,980



a woman deputy Mations By Michael Littlejohns, UN Correspondent, in New York Manager Mr Kofi Annan, UN secretary-general, wants to name a woman deputy and has discussed the question with Ms Gro Harlem Brundtland, the former prime minister of Norway. But be said yesterday he must first seek General

Pacific Securi lutody Service

dompetitive Packs

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paperwork by ordering a 25 per cent cut in Security Council and General Assembiv documentation.

# Nurture supplements nature

accountants and management consultants, and Courtaulds, the chemicals group, both ahare a recent recruitment initiatives by not where they studied. the two organisations reflect very different approachas: one is unashamedly elitist, the other is determined to spread the net as broadly as it can.

Andrew Perry Control

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Coopers & Lybrand has introduced a graduate recruitment scheme - its international careers programme - designed to lure some of the best graduates from a handful of the world's top universities into a potentially high-flying career.

The programme is this year selecting 20 graduates from five universities: Queen'a in Ontario, HEC school of management in Wharton in Pennsylvania. in a search co-ordinated by its offices the five countries using com-Paris, Erasmus in the Nethermon selection criteria, the firm aims to find and develop recruits gramme will highlight its inter-

All recruits will spend at least three years training and qualify-

The selection procedure is rigorous. Interviews in applicants' home countries are followed by a international mobility culture," second selection process, lasting says Smith. up to four days, in their prospective country base.

"It is vital to our business that we develop a core group of people with real international experience," says Ed Smith, head of strategy in the firm's UK business assuranca arm. "As our work becomes more global, the skills these people will bring will be crucial to the service we

Smith says the firm had been concerned by an annual survey of European business graduates by Universum, a Swedish consultancy, that suggested it did not enjoy a high profile among grad-

accounting and additing experi- attract more good quality gradu- identify the most promising canates to its general intake.

some 700 graduate trainees a skills base among some who commitment to developing the ing as professional accountants year. We want graduates to say might be recruited later. best in their employaes. But in a country of their choice, but to themselves that even if they do not go on this programme they may still want to come to the firm because of its strong

> Ian du Pré, UK head of recruitsome potential high flyers from elsewhere, but says the firm is tionships with these universities. He also points out that high flyers would naturally emerge from the rest of the graduate intake.

> The Courtaulds' recruitment scheme is much less elitist. It is designed to select and train people from scratch to create a skilled work pool around Courtaulds' new Tenrel plant in Grimsby, northern England.

Unusually, short-listed appliuates in Europe. It hopes the pro- cants receive skills training

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QUALIFICATIONS

Japanese language skills vital.

coopers & Lybrand, the able to amass international national presence and help not only allows the company to didates, but to create an under Coopers & Lybrand signs up standing of the business and

> The new approach was pioneered at Tencel's main manufacturing base in Mobile, Alabama, which successfully linked up with the Alabama State Industry Training Association.

The 250 shortlisted for the UK ment, admits the focus on just factory were put through tests. five universities might exclude The final shortlist of 140 have since been attending two fourbour classes a week on subjects keen to build on existing rela- including computer skills, process control, and health and safety. The 96 bours of training a job, but the unsuccessful candidates will have secured training to potential recruits. that might be useful later.

While the two schemes have different approaches and aims, they share a refreshingly high level of commitment to employee development and training. They also demonstrate that the two employers are confident enough before their final selection. This to experiment with new ideas.

#### Salaries bonuses and car allowances in City of London finance

		Base salary	·	Averag	e salary	Car provision/allowance			
Position	Lower . quartile £	Median quartile	Upper quartile 2	Salary.	Bonus.	With car %	Value %	Annual allowance £	
Corporate finance head	105.000	118.000	440000	128.200	645	100	24,000	3 8.100 N	
Capital markets head	124,500	150,000	171,500	149,500	59.5	89	29,100	9,800	
Bond seles head	90,000	95 100	110,500	101,000	64.5	82	.,21,800	6,500	
Fund management director	103,600	120,500	151,400	131,200	41.6	100	. 22,500	7,500	
Future & contions head	84,800	105,000	180,000	133,300	BALL.	89	22,000	7 100	
Eurobond trading head	97,500	125,000	147.800	122,500	42.0	. 71	26,100		
Equity trading head	96,700	109,100	12500	×16 800	86.8	425	P.S	- 8 800° t	
Private banking head	83,000	100,000	111,400		22.5	71	16,700	7,100	
Heed of research	101,000	105,000	14 200	110,400	261	. 100	24,000	7 500	
· Financial director	704,500	83,000	93,800	83,900		90	25,300	7,800	
Chief FX dealer	68,500	90,000	113,500	90.700	18.5	182	19,200	5.300	
Legal services head	60,000	72,200	78,000	74,000	24.1	. 95	21,100	6,700	
Personnel director	74,700	85,000 -	90,800	85,900	∞ <del>68.8</del> °	<b>34</b> 0	730,500	7.800	
Money market head	60,200	72,000	83,000	73,500	38.2	. 77	18,800	6,100	
DP director	60,500	70,000	77,000	70,000	28.0	78	- 22,400	6.800	
Credit menager	40,700	44,000	49,500	44,900	9.0	59	18,600	5,000	
Customer services head	27.500	29,800	34 800	<b>34,500</b>	7 (75	44	15,400	% 5.500°	
Souther Mander Durantelin									

are sending out positive signals had been predicting for the year.

City salaries

Monks Partnership, the pay consultancy which provided the data for the table above, says an upturn in recruitment among the investment banks is likely to lead to pressure on base salaries

Growth beyond the everincreasing demand for good dealers and traders is reported in structured finance, risk management, product development and futures and options.

Joe Clark, who compiles the information, says that many personnel staff are trying to restruc-

are unpaid and do not guarantee Because of this, both employers beyond the 5 per cent increases it to maintain results without encouraging individuals to take undue risks. The idea seems laudable, but will it work?

> The table is drawn from the Monks Partnership quarterly sur vey of pay and benefits in City of London banks, £290, from Monks Partnership, The Mill House, Wendens Ambo Saffron Esser ture bonus schemes. The idea is CB11 4JX, UK. Tel 44 1799 542222

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- Experienced corporate finance professional from a UK/US/European merchant bank/financial institution
- Ideally 5-10 years' financial services sector experience.
- Thorough knowledge of UK regulatory environment (especially Blue Book and ideally "buy side" exposure).
- Comfortable with a highly matrixed, multi-cultural organisation and prepared to work under pressure. Languages a strong plus.

Please send your CV with current salary details to:

David Boolhby, K/F Selection, 252 Regent Street, London W1R 6HL,

quoting ref: 5899/M. Alternatively send by fax on 0171-312 0020 or by e-mail to cv@kfselection.com Internet Home Page: http://www.kfselection.com

#### K/F SELECTION

## STRATEGIST/MARKETER **FIXED INCOME**

Derivative Products Group

#### London

Our client, a prestigious US Investment Bank is looking for an individual to join its Derivative Products Group in London Responsibilities will include:

- Developing and publishing research on fixed income strategies involving derivative products
- Structuring and marketing fixed income derivative products to both clients and the generalist salesforce
- Building and developing coverage of fixed income derivative clients with particular emphasis on French and Arabic speaking countries.

The ideal candidate will meet the following criteria:

· One to two years' experience working in the US and Europe as an economist/ strategist for a leading research institution or investment bank concentrating on

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- emerging markets together with experience of European and US Fixed
- MBA with concentrations in Finance including Derivatives, Statistics, Financial Engineering and Fixed Income
- Good honours degree in Mathematical Economics and/or Econometrics
- Fluency in French and Arabic Strong computer literacy and modelling

The remuneration package for the successful candidate will be competitive.

To apply, please write enclosing a full CV to: Confidential Reply Handling Service, Ref. 634, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

Applications will only be forwarded to this client. Please indicate any organisations to which your details should not be sent.



#### EXECUTIVE DIRECTOR

The IIC is one of the world's foremost interdisciplinary forum for debate on communications issues, examining their consequences for government, economies, cultures, polítics and individuals worldwide.

Established in 1967, the fiC is an independent association of communications and broadcasting corporations, institutions and experts. It undertakes a range of publishing, conference

The IIC is seeking an Executive Director to manage the affairs and intellectual direction of the organisation. The Executive Director position is a prestigious and challenging opportunity for an energetic, talented communications professional.

He/she will need to have strong organisational and interpersonal skills, including the ability to liaise with senior adustry executives on an international level. A key function of the role is promoting and marketing the work

of the ItC and implementing memberabip development The Executive Director also oversees the Institute's research and publishing activities, the organisation of the annual

conference and industry forums and devises new projects and The position is based at the IIC Secretarial in London, Th remuneration package will be negotiated based on the skills of the auccessful applicant and the institute's status as a not-for-

profit professional organisation. Applications should be sent by the 14 March 10:

The Chairman, IIC. Tavistock House South, Tavistock Square London WC1H 9LF, UK Tel: +44 171 388 0671 Fax: +44 171 380 0623

#### An opportunity in

# GLOBAL HIGH YIELD

Challenging role with a leading player in Fixed Income

London

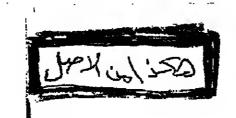
Our client, a prestigious US investment bank, invites candidates to join its expanding Global High Yield Group in London. Reporting to a senior Managing Director, the successful candidate will play a key role in all aspects of trading, acting as liaison between Moscow, New York and London. He or she will satisfy the following criteria:

- One or two years' previous fixed income trading/research experience in a leading house with significant exposure to emerging markets
- Detailed experience of Russian debt securities including GKOs, OFZs and In-depth understanding of currency
- hedging in particular Russian rouble/dollar forwards Track record of academic excellence to
- include a first degree in Mathematical Economics and/or Econometrics
- Demonstrably superior marketing skills and the ability to build client relationships in emerging markets with particular emphasis on Russian and Eastern European markets
- Fluent spoken and written Russian and English
- Experience of writing research/ marketing reports on Russian fixed income markets
- Superlative IT skills to include spreadsheets, programming and financial modelling

The remuneration package for the successful candidate will be competitive. To apply, please write enclosing a full C.V., to Alastan Lyon, Confidential Reply Handling Service, Ref 631, Associates in Advertising, 5 St.John's Lane, London EC1M 4BH. Applications will only be forwarded to this client. Please indicate any organisations to

which your details should not be sent.





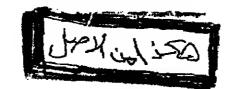
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# CREDIT – RISK – RESEARCH

Languages: German - French - Italian - Spanish - Dutch - Scandinavian. Base Salary from £35,000 - £90,000 + Bonus from 25 - 100%

Jonathan Wren Search & Selection is well known for its recruitment of high profile formally trained, graduate financial analysts for middle and senior credit, risk and research roles within the City of London's most prestigious investment, wholesale commercial banks and securities houses.

We are seeking applications from experienced bank, corporate and financial analysts for an exciting range of positions including counterparty risk assessment, ratings advisory, fixedincome research, due-diligence for new issues, bond analysts, equity analysts and credit support for relationship managers.

If you are currently carrying out any of the above specialist analytical functions and you are ready for your next career move please submit a detailed CV together with details of your financial analytical training, number of years experience, your current remuneration package and your motivation to move.

ONATHAN WRES

SEARCH & SELECTION

All details please to Ron Bradley/Karen Lewis at the address below.

Jonathan Wren Search & Selection Limited, 34 London Wall, London EC2M 5RU. Telephone 0171 588 0828 Facsimile 0171 588 0830

HSBC Investment Banking
Member HSBC Group

► LONDON-BASED

**► £ EXCELLENT PACKAGE** 

## **International M&A and Corporate Advisory**

The HSBC Group, with headquarters in London, is one of the world's largest banking and financial services organisations, with an international network of more than 3,400 offices in 77 countries. Unrivalled financial resonrces, global reach and contacts ensure that the HSBC Group is ideally placed to develop further its pre-eminent position.

HSBC Investment Banking is responsible for the advice and financing, equity securities, asset management and private banking activities of the HSBC Group. The Corporate Finance and Advisory Department encompasses the Group's corporate advisory, M&A and Equity Capital Markets activities. We are now looking to recruit outstanding specialists for our international transaction teams.

This is an exceptional opportunity for individuals to develop further their experience across a wide range of international transactions, including the origination, structuring and execution of mergers, acquisitions and divestitures for quoted and unquoted companies, equity offerings and privatisations.

Successful candidates will be exposed to HSBC Investment Banking's growing international client base, and will work closely with its industry specialists and network of international offices in 40 countries worldwide,

Candidates of the highest quality are sought:

- Graduates with three to seven years' M&A or Corporate Advisory experience gained within a leading financial institution. Exposure to a range of high-profile transactions conducted on an international basis is essential.
- Fluency in a European Innguage, in addition to English, is a distinct advantage.
- An excellent academic background and keen intellect. An additional qualification such as an MBA would be advantageous
- First class analytical, technical and presentation/communication skills
- Team players with initiative, creativity and flair, together with a high level of motivation and commitment.

lorgan McKinley

Stephen Grant, Morgan McKinley, WC2R 0AP. Tel: 0171 557 7222 Fax: 0171 836 3456

# SOUTH AFRICAN EQUITIES TRADER

COMPETETIVE SALARY, BENEFITS AND BONUS. 6 MONTHS IN THE UK, RELOCATE TO JOHANNESBURG

rargill is a diversified multinational company. One of the world's largest privately-held companies, we employ approximately 73,000 people in more than 66 countries. Cargill has offices throughout Western and Central Europe, the Former Soviet Union and Africa. Our European headquarters are located in Cobhani, Surrey, UK.

The Financial Markets Group (FMG) focuses on proprietary trading. With more than 20 offices worldwide, we have built a reputation for innovation, success and profitability. FMG is engaged in diverse proprietary financial trading and investment activities worldwide.

The success and rapid expansion of our financial markets group has created this opportunity to join a leading proprietary trading team in emerging markets.

To be a candidate for this job you need:

- 3 years experience of South African equities investment/trading.
- a working knowledge of other markets in the region.
- a performance driven, self motivated personality.
- strong communication skills, team focus and versatility.

A move to proprietary trading will bring new challenges, a real chance to prove your worth and develop your experience. Cargill will give you the opportunity to progress, to take responsibility, to grow and to work

Please reply, stating current remuneration package to: Lorraine Wrafter, Cargill Financial Markets PLC, Knowle Hill Park, Fairmile Lane, Cobham, Surrey, KT11 2PD Tel: (44) 1932 861272 Fax: (44) 1932 861526

## **FLEMINGS**

## COMMUNICATIONS MANAGER

**Money Purchase Service** 

Flemings is a leading private merchant bank with extensive domestic and international interests in fund management, investment banking and securities broking.

We are looking to fill the new job of Communications Manager following the successful launch of Fleming Select Service. He or she will be given the resources they need to further develop employee communication programmes (text, video and internet etc) for our growing number of money purchase clients.

The ideal person will already be an experienced communications professional, a team player with flair and creativity, strong written skills and a background from the pensions industry.

> In the first instance, please write with full CV and salary details to:

George Brown, Personnel Director ROBERT FLEMING & CO. LIMITED 25 Copthall Avenue, London, EC2R 7DR

RECRUITMENT CONSULTANTS GROUP 2 London Wall Buildings. London Wall, London EC2M 5PP Tel: 0171-588 3588 or 0171-588 3576 Fax No. 0171-256 8501

Opportunity to work alongside a highly regarded European Director with prospects of managing funds in 12-18 months

#### **EUROPEAN EQUITIES ASSISTANT FUND MANAGER/ANALYST**

CREDIT ASSET MANAGEMENT

CITY

#### COMPETITIVE PACKAGE

Credit Suisse Asset Management has \$30bn of top performing funds under management and their distinct investment style and philosophy combine a wide-ranging analytical approach to economic and market trends with detailed investigation of individual securities. The European regional and country specific funds are consistently ranked in the top quartile and funds under management are growing rapidly. This new position is an exceptional opportunity to join Patricia Maxwell-Arnot as a fifth member of her team. We invite applications from numerate candidates with a good degree from a leading university and 1-2 years' investment or research training with a leading institution. IIMR or steps towards it are expected. A second European language, computer literacy and good presentation skills are essential. We seek an individual with high intellectual capacity and meticulous attention to detail. An excellent remuneration package will be negotiable and salary will not be a barrier to recruiting the right individual.

Applications in strict confidence under reference EEA6047/FT to the Managing Director, CJA.

#### DEPUTY UNDERWRITER A Syndicate requires a Deputy Underwriter for

D & O Liability, Errors and Omissions. The Company has a long history of underwriting, Lloyds broking. stockbroking and investment banking. The salary is circa £50,000.

p.a., (negotiable) Telephone Leon Levy on 0171 512 1888, Fax: 0171 512 0456 or send your details to.

Executive Prospects Ltd, 30 Marsh Wall, London E14 9FY quoting ref EPL 7411

#### PRIVATE CLIENT ADVISER

As a senior manager in a private company in the financial sector, I require two articulate end well educated individuals (26-30) to be trained to give bespoke edvice to private clients.

ROSS GLANFIELD 0171 240 3310

# **Coverage Officer**

#### **DEBT CAPITAL MARKETS OPPORTUNITY**

Competitive salary & banking benefits · London base

A prestigious US investment bank, actively trading world-wide, is looking for an experienced professional at Associate level to join its Debt Capital Markets group, based in London.

You will play a critical rule in developing and maintaining European client relationships, pricing strategies, tailoring debt products and derivative applications to meet clients' needs, as well as co-ordinating and preparing materials and exhibits related to business development.

You must demonstrate academic excellence, including a good primary degree in mathematics, economics or a related discipline, and experience of advanced financial analysis. You will have a recent track record of marketing debt products to European corporates with emphasis on derivatives as well as FX and interest-rate options, and asset liability management at

large, gained in a blue-chip investment bank. Preference will be given to candidates with a knowledge of US capital markets products, and those who are familiar with French, Belgian and Swiss corporates.

You must have a high energy level, be able to cope in a highly-pressurised environment and have proven interpersonal skills. Fluency in English and French are also

The rewards package and career development prospects are excellent.

To apply, please write with your CV and quoting Ref: 632, to: Alastair Lyon, Confidential Reply Handling Service, Associates in Advertising, 5 St John's Lane, London EC1M 4BH.

Applications will only be forwarded to this client, but please indicate any organisation to which your details should not be sent.



#### **APPOINTMENTS WANTED**

INTERNATIONAL PRIVATE AND TRUST BANKER (CEO) Strong leadership, in-depth experience and expertise coupled with a solid "bottom-line" track record are my attributes. I am addressing myself to an organisation which is planning to restricture, revitalise or reposition itself or is looking for a successor to its CEO, Excellent current

Being duel nationality and multilingual the geographic preference is Europe nifshore. London, Bermuda or Switzerland. Seriously interested parties write

PROP TRADER Capital/futures markets Increase your trading revenues. Add one structured,

experienced, controlled, lisciplined, risk measured. trader to your team. Line managers please call in confidence for details. 0171 444 8360

Small London based cialising in financial service clients seeks outstanding candidate with good academi credentials, including MBA erree in Business Strategy, an ence in the implemental of innovative marketing and istribution strategies within the

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Derivatives/Funds Sales Zurich

Swiss Banker seeks partners, associates, representations, etc, to expand his nwn office.Experience in many banking products in major Swiss & Foreign Banks. anguages-English,German, French & Spanish.

Advisory Services, 84 Bahnhofstr CH-8001, Zurich, Ph 0041 (1) 222 15 80

Management opportunity exists for those who create successful treck records. Call:

COMPETETIVE SALARY, BENEFITS AND BONUS. 6 MONTHS IN THE UK, RELOCATE TO JOHANNESBURG

argill is a diversified multinational company. One of the world's largest privately-held companies, we employ approximately 73,000 people in more than 66 countries. Cargill has offices throughout Western and Central Europe, the Former Soviet Union and Africa. Our European headquarters are located in Cobham, Surrey, UK.

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Please reply, stating current remuneration package to: Lorraine Wrafter, Cargill Financial Markets PLC, Knowle Hill Park, Fairmile Lane, Cobham, Surrey, KT11 2PD Tel: (44) 1932 861272 Fax: (44) 1932 861526

# New York University

## EXECUTIVE DIRECTOR

Villa La Pietra, Florence, Italy

New York University seeks applications for the post of Executive Director, to supervise Villa La Pietra, the University's estate in Florence.

Villa La Pietra is the central property in a complex of five substantial villas situated on fifty-seven acres in Florence. The Executive Director will report to the Vice President for Euroliment Services and Planning along with a committee of senior administrators in New York and will be recoverible for all accrets of the mentagement of the estate. responsible for all aspects of the management of the estate.

The Director's duties will require the capacity to oversee the University's academic program at La Pietra; the managerial and financial skills to handle a substantial annual budget and supervise permanent stiff responsible for all functions; competence in managing the maintenance and renovation of a substantial physical plant including the security and upkeep of buildings and grounds. The successful candidate will also possess the sensitivity to maintain and preserve the aesthetic integrity of a major Florentine garden and to enhance community relations in Florence.

The Director will be expected to live on the estate. Applicants should possess at least ten years of senior higher education management experience, with a strong background in administrative and financial management in an academic setting. Ph.D. preferred. Fluency in Italian required.

Salary and benefits will be competitive. Candidates should send a resume, references and salary history by March 7, 1997, to: Dr. David R Finney, Vice President for Euroliment Services and Planning, New York University, 70 Washington Square South, New York, NY 10012-1091.



#### EUROPEAN MONETARY INSTITUTE

#### **PAYMENT SYSTEMS EXPERTS**

The European Monetary Institute (EMI) was established on 1st January 1994 with its seat in Frankfurt am Main. The EMI's function is to strengthen the co-operation between its members, the central banks of the European Union, and to prepare for the establishment of the future European Central Bank (ECB). The EMI currently employs approximately 230 staff members and has its own terms and conditions of employment, including a competitive salary structure, pension plan, health insurance and relocation benefits. The EMI is looking for candidates to fill the following vacancies, which will be offered on a fixed-term contract basis, as soon as possible. The two vacancies relate to the preparation of the TARGET system, which will become the central payment system for the Euro. Candidates must be a national of a Member State of the European Union.

#### **Positions and Qualifications**

#### Target Production Support Expert

The holder of this post will work in an interdisciplinary project team within the Payment Systems Section of the EMI dealing with preparing TARGET in Stage Three of European Monetary Union (EMU). His/her major task will be to prepare the ECB's operational tasks in TARGET (e.g. conduct the end of day processing). In addition, the holder of this post will participate in the development of the organisational infrastructure for the support of the production for TARGET as a whole.

- University degree in Economics or Information Systems, or equivalent experience. The candidate should have a good knowledge of large value payment systems and a good understanding of the technical environment for
- · Practical experience io the fields of payment systems.
- · Familiarity with modern office equipment and personal computers.
- Very good command of English and proven drafting ability in English. A command of at least one other European Unioo language is desirable.

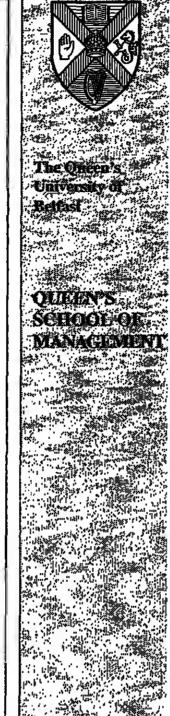
#### Payment Systems Security Expert

The holder of this post will work in an interdisciplinary project team within the Payment Systems Section of the EMI dealing with the preparation of TARGET for Stage Three of EMU. His/her major task will be to work on security aspects of Target. In particular, he/she will conduct a risk analysis for the ECB's element of TARGET, co-ordinate risk analysis with central banks and prepare security reports for EMI management and the Working Group on Payment Systems. In addition, the holder of this post will be responsible for maintaining all TARGET related papers on

#### **Qualifications**

- University degree in Ecocomics or an Information Systems related degree, or equivalent experience. The candidate should have knowledge of large value payment systems, a general understanding of the technical environment for payment systems and good knowledge of risk analysis methods (e.g. ISO standards). Ideally the candidate should have recently finished his/her education and acquired some experience in the above mentioned field.
- Experience in the fields of security analysis and security design of systems. Familiarity with modern office equipment and personal computers.
- Very good command of English and proveo drafting ability in English. A command of at least one other European

Applications should include a Curriculum Vitae and a recent photograph, together with references confirming the required experience and skills. They should quote the appropriate reference number and should be addressed to the European Monetary Institute, Personnel and Office Services Divisinn, Postfach 10 20 31, D-60020 Frankfurt/ Main, and should reach us no later than 28th February 1997. Applications will be treated in the strictest confidence and will not be returned



assist with relocation and resettlement expenses. READERSHIP/SENIOR LECTURESHIP IN MARKETING/INTERNATIONAL BUSINESS (Ref: 97/K014)

Queen's School of Management is taking business education in Northern Ireland into the 21st Century. The School offers small scale, high quality undergraduate and postgraduate courses in management, finance, accounting, and in information management.  $\Lambda$ partnership approach is being developed with the business community, blending academic excellence with practical experience and expertise, to ensure the School becomes a gennine

Following the receot endowment by Martin Naughton of a Chair in Business Strategy within Queeo's School of Managemeot, the School seeks to make two senior staff

appointments, preferably by 1 September 1997, in the areas of human resource

**HUMAN RESOURCE MANAGEMENT** 

To provide academic leadership in the research and teaching of human resource

Applicants must hold a primary degree or an appropriate professional qualification, and a higher degree in a relevant area. Experience of teaching of professional development

courses or of postgraduate teaching, and a record of high quality research publications are

essential. A doctorate, a relevant professional qualification, a minimum 2:1 honours degree

or equivalent in a relevant area, membership of a relevant professional body, a research

Salary is within the professorial range, with eligibility for USS, and there is a package to

grant record, experience of innovative teaching, of supervising research students and

management in the School and to develop links with the business community.

management, and of marketing/international business. Applicants must share the

resource for the private, public and voluntary sectors.

University's vision of creating new directions for business.

practical management experience are all desirable.

THE CHAIR IN

(Ref: 97/L002)

To contribute at a senior level to the teaching and research of marketing and/or international business and to develop links with the business community.

Applicants must bold a primary degree or an appropriate professional qualification, and a higher degree in a relevant area. Experience of teaching of professional development courses. or of postgraduate teaching, and a record of high quality research publications are essential. A doctorate, a relevant professional qualification, a minimum 2:1 honours degree or equivalent in a relevant area, membership of a relevant professional body, experience of innovative teaching, and practical management experience are all desirable. For readership: a research grant record, and experience of supervising research students are also desirable.

Salary scale: Reader/Senior Lecturer: £27,747 - £31,367 (under review), with eligibility for USS. Assistance with relocation as appropriate.

Enquiries may be directed to Professor A Sangster, School of Management, telephone (+44 1232) 319530, FAX (+44 1232) 326921. e.mail@sangster@qub.ac.uk. Further particulars, quoting the appropriate reference number, are available from the Director of Human Resources, The Oncen's University of Belfast, RT7 INN Northern Ireland, telephone (+44 1232) 273246 or FAX (+44 1232) 324944.

Closing date: 27th March 1997. Committed to an Equal Opportunities policy and selection to merit, the University welcomes applications from all sections of the community. Under its affirmative action programme it particularly welcomes applications from women for academic posts.

#### APPOINTMENTS ADVERTISING appears in the UK edition every Wadnesday & Thursday and in the ional edition every Friday. Inches information please call:

Toby Finden-Crofts on +44 0171 873 3458

#### Vice President and **Chief Financial Officer**

#### South/Central European location

Our client, e globally diverse NYSE listed company, seeks a skilled and seasoned Vice President & Chief Financial Officer to be based at its headquarters in an attractive officer to be based at its neadquarters in an auracure central/southern European city easily accessible to all major European capitals. This technology-based business has more than 40 operating units located in over 30 countries, is a leader in many of its product lines, and has experienced dramatic growth in the recent past based on both market development and an aggressive acquisition strategy.

- The appropriate candidate will possess: A strong financial control background with direct
- operating unit experience
- An international background and demonstrated capability to deal effectively with diverse cultures
- Strong ties to the financial community (predominately New York, but also London and Frankfurt)
  Meaningful experience in an NYSE listed company with full knowledge of regulatory issues and reporting
- Competency in U.S. GAAP Direct experience with a sophisticated treasury function
- Ability to understand and contribute to reconciliation
- A strategic vision of both global financial issues and
- Ability to effectively function as a member of a small team of executives complementing their efforts to
- build and operate a highly successful business enterprise
   Fluency in both English and at least one of the major central European languages

The fisted qualifications are the minimum being accepted. This position offers an attractive total compensation package including competitive base salary, incentives, and stock option participation. Car plus other perquisites are included. If you are interested in this opportunity, please lorward your resume or e letter detailing your experience to: Box A5174; Financiai Times; Number One Southwark Bridge; London, England SE1 9HL E-mail: dept.cfo@jwtworks.com

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The well established securities subsidiary of Financial Publications Plc. Major expansion plans and imminent City relocation creates new opportunities in the following areas. Only top quality, highly motivated individuals should apply.

#### HEAD OF INSTITUTIONAL SALES

Applicants, aged 30-40, with established contacts preferably specialising in media and emerging technology industries.

#### TRADED OPTIONS

Applicants, aged 25-35, SFA qualified (Futures & Options), with experience of advising private clients in equity and index options, are required for this

#### REGISTERED REPRESENTATIVES

SFA registered applicants, preferably with an existing client base, should have investment management experience and excellent communication skills.

growing department. GRADUATE TRAINEES Graduates, with SFA qualifications and good communication skills are required

## for the expansion of our private client

Durlacher Ltd is a member of the London Stock Exchange, Member of APCIMS and regulated by the SFA.

If you are interested in any of the opportunities above please write, enclosing full CV and details of current remuneration, to:-

A G Chamberlain, Durlacher Ltd, 10 Throgmorton Avenue, London EC2N 2DL



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A subsidiary of Financial Publications Plc, focuses on original in-depth research for the media and emerging technology sectors. We seek top industry Analysts for global projects and consultancies.

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gives you a unique recruitment advertising opportunity to capitalise on the FT's European readership and to further target the French business world. For information on rates and further details please telephone: Toby Finden-Crofts on +44 0171 873 3456

# MANAGER - COMMODITIES

Salary c £40,000 - £50,000 package

Our client is a successful company within the Securities and Derivatives

They are currently looking to recruit a manager with proven expertise in the

A team player able to manage a small department but also a self starter keen to take responsibility for projects and compliance issues.

The ideal candidate would have an operational, compliance or market supervision background.

To apply, write with full CV and details of current renuneration

Search and Selection, 2 Austin Friams, London EC2N 2HE Fax: 0171-972-0151/2.

#### CORPORATE QUANTITATIVE ANALYST

Competitive base salary + substantial bonus Our client is a major US investment bank who is a recognised market leader in quantitative analytics across a variety of complex fixed income products. In line with their successful and ongoing development of establishing a leading position in the credit markets, they require a senior European analyst to lead their credit related quantitative bond strategy effort.

#### lob Description

- Work in conjunction with the credit team to ... 4 years minimum relevant post graduate experience design credit-related strategies.
- Create relative value trade ideas combining is:
- Market strategy to the sales and trading design as well as the firm's major clients."
- Develop new analytics to enhance their already extensive library of techniques.

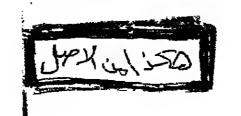
#### Candidate Profile in several different European bond markets as well

- as non-vanilla credit-linked securities. + Articulate and dynamic in the approach to develop
- + Computer literate with first class communication and presentation skills.

This is an excellent career opportunity for both personal growth and gaining exposure across several product areas, interested candidates should forward their curriculum vitae to Deborah Dor, Director.

### Devonshire executive

Tel: 0171 626 7190 Fac 0171 626 2092 Small execution



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Energy and enthusiasm to execute business at



La Pietra, Farence list

TERRITOR IN THE BUSINES

# Regional Finance & IS Director - Asia

Substantial package

Based Hong Kong

Our client is a leading international FMCG company, with sales across 93 countries totalling over £2 billion. The Asia region has a current turnover of £100 million, and with planned investment and expansion, will see it become a major contributor

This role is one of the keys to realising that potential, by providing a tactical link between the Asian operating companies and the corporate HQ in London, in areas including financial reporting, investment, treasury and IT. Your responsibilities will include directing and reporting oo each company's performance in line with group objectives, functional leadership of a multi-cultural finance team and lizising closely with General Managers on financial and commercial decisions. Reporting to the Group FD and working closely with the MD for Asia, you will play a highly visible strategie role throughout the region: championing an IT strategy, developing high performance standards and ensuring effective financial management.

In short, the scope is huge - and you will oeed the background and flexibility to match. A qualified accountant, you will probably have a degree in Business Accountancy and at least eight years' senior financial experience, preferably in a major western consumer goods company. Beyond your clear, broad financial expertise, you will need to understand local regulations and will be fluent in English and, ideally a regional language e.g. Mandarin Chinese. You will also possess considerable people management and strategic planning experience.

As our client is a fast-growing, fluid and entrepreneurial business, you will be highly adaptable, with a pioneering approach that balances boundless energy and strong leadership with close attention to detail. For the right candidate, there will be excellent future opportunities for significant general management roles. If required, relocation to and accommodation assistance in Hong Koog can be provided.

To apply, please send a comprehensive CV including current salary details, quoting reference 1292, to Integra Search and Selection, 1 London Road, Newbury, Berkshire RG14 1JL, UK. Parc +44 (0) 1635 524778. All applications will be treated in strict confidence.

# VENTURE CAPITAL & CORPORATE FINANCE

Young ACA or MBA

ıntegra

c£35-50,000 pius benefits

Our client is a small, established investment house, offering private equity investment and general corporate finance advisory services in both the quoted and unquoted sectors. The investment team now wishes to appoint two executives to support the investment directors.

Candidate Profile

- aged mid 20s to early 30s
- high calibre qualified graduate Chartered Accountants or MBAs
- background in corporate finance, acquisition finance, venture capital, accountancy or management consulting firms
- strong PC modelling and financial analysis skills
- commercially astute and motivated team players with an
- informed interest in venture capital and corporate finance
- The Rnle
- primary focus is supporting senior investors in deal execution and investment management
- · potential involvement in corporate advisory transactions
- investment appraisal
- · financial modelling and analysis
- due diligence
- · preparation of investment reports
- · development of investment management systems
- · investment management, post deal execution

Applications with full CV and remuneration detail should be forwarded to Tim Clarke at: 1 Southampton Street, London, WC2R 0LR Tel 0171 379 1100

> THE BLOOMSBURY GROUP Executive Search

# European Equity Fund Manager

#### **World-leading Bank**

Our client is the UK asset management subsidiary of a world-leading bank with a substantial presence in London. As the bank's European centre of excellence, it plays an important and growing role in the development and implementation of its Global Investment Strategy.

Reporting to the Head of Investment you will be responsible for stock selection within the major European markets and for the management of institutional client portfolios.

Several years as a European Fund Manager and experience of value screening strategies will be important £Excellent + Banking Benefits

as you will also be expected to contribute to the development of quantitative screening processes. You will also make an important contribution to the evolution of future investment strategy and take an active part in the regular Global Investment Strategy reviews.

This position offers a challenging and exciting opportunity for a successful fund manager with a proven performance record to join a confident team at an important stage in its formation.

A highly competitive salary and discretionary performance bonus together with a generous benefits package will be offered to the successful candidate.

In the first instance, please apply in confidence and in writing with full CV including details of current salary to Brian Withers at Withers Wood Brigdale Ltd., Granville House, 132-135 Sloane Street, London SW1X 9AX quoting reference EEF12. Please mention any organisation to which your details should not be submitted. Our client will make direct contact with candidates selected for interviews. CVs submitted without salary details will not be considered.

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#### THE BANK FOR INTERNATIONAL SETTLEMENTS

an international institution located in Basle with approximately 460 members of staff from 24 countries

has a vacancy in its

RISK MANAGEMENT AREA

The successful candidate will be actively involved in the dayto-day production of the Bank's market risk and performance reports and will participate in the enhancement and development of reporting systems.

He/She will have a university degree and, ideally, one to two years experience in financial reporting. Computer literacy is essential; some knowledge of mathematics would be an advantage. In addition to a very good command of English, a working knowledge of German and/or French would be an

The Bank offers attractive conditions of employment in an interpational atmosphere and excellent welfare benefits.

Candidates should send their application, together with a recent photograph and references, to the Personnel Section, Bank for International Settlements, 4002 Basic, Switzerland, quoting the reference number 97339.

## **ANALYST**

Central and Eastern Europe c£28,000 + benefits package

Our Client, one of the world's leading Investment Banking Institutions, invites applications from fluent Russian/Polish speakers for the above position.

- will include the comprehensive analysis of the economies, industries and companies of Central and Eastern Europe;
- will involve frequent travel throughout the Region to assist with the development of new and editing client relationships;
- will be responsible for writing reports on companies in fluent and attractive English to light deadlines.

- will have an academic background in international Economics; · will possess a minimum of three years experience of
- undertaking project based assignments throughout the region, including Russia, Poland, Slovenia and Croatia; will have the ability to communicate fluently in Russian, Polish and ideally one other Central European language;
- will have experience of market analysis, a knowledge of CEE trade agreements, and exposure to foreign trade transactions. To apply, please post or fax your full curriculum vitae, including details

of current remoneration, to either Richard Lyons or Seas Carr.

Applications will only be forwarded to this client. Please indicate clearly
any organisation to which your details should not be sent.

CARR-LYONS

Warnford Court, 29 Throgmorton St., London EC2N 2AT Fax: 0171 628 2400

#### Appointments Advertising

appears in the UK edition every Monday, Wednesday & Thursday and in the international edition every Friday.

For information on advertising in this section please cali

**Courtney Anderson** 0171 873 4153

Toby Finden-Crofts 0171 873 3456

#### BANK OF CHINA INTERNATIONAL (UK) LTD

Headquartered in London, Bank of China International (UK) Ltd. (BOCI) is the newly established investment banking arm of Bank of China, China's primary foreign exchange financial institution and one of its four major state banks. Bank of China is Asia's largest capitalised bank with capital in excess of \$10.3b and assets of \$234 billion.

The formation of BOCI represents a unique employment opportunity for financiers in a wide range of disciplines who wish to participate in China's dynamic growth. BOCI will be playing a pivotal role in the development of China's financial markets. We are, therefore, building up our presence in the equity and debt capital markets, both primary and secondary, as well as structured finance and corporate finance. We would like to hear from those who can appreciate the potential of our position and are confident in their ability to contribute to our success.

As we expect to be involved in several equity IPO's this year, we bave an immediate need for a

#### CHINESE/HK EOUITY SALESPERSON AND A RESEARCH ANALYST.

As BOCI is in its start-up phase, there is coosiderable scope to shape these roles. Both positions will be supported by the Bank's unequalled Beijing connectioos, steady flow of new issues, visits to China and an imaginative use of Londoo resources.

#### SALESPERSON

You will have the confidence and resourcefulness to generate your own investment ideas and be prepared to commit those ideas to print. Therefore, an ability to self-motivate, to think and write creatively is vital. Mandarin would be an asset but not essential. A European client base would be an advantage. This role may appeal to those who have two to three years experience in SE Asia but would like to specialise.

#### RESEARCH ANALYST

This position will involve the preparatioo of both daily commentary and indepth research to support the Bank's oew issue business. It is important that you should have a good grasp of economics and financial analysis as well as an ability to write accurately and concisely. The successful candidate will be a Mandarin speaker.

Please respond with a full CV and salary details to Amanda MacKinnon, Bank of China International (UK) Ltd, 34F One Canada Square, London E14 5AA (Fax: 0171 661 8877 / Tel: 0171 661 8817)

#### ΣΤΕΛΕΧΗ ΓΙΑ ΤΗ ΔΙΑΧΕΙΡΙΣΗ ΔΙΑΘΕΣΙΜΩΝ

Μεγάλη Ελληνική Ιδιωτική Τράπεζα δημιουργεί νέες ειδικότητες και αναζητά έμπειρους και ικανούς Dealers γιο νο ενισχύσει το έργο της Διευθύνσεως Διαχειρίσεως Διαθεσίμων στους ακόλουθους τομείς:

#### ΣΤΕΛΕΧΟΣ ΠΡΟΩΘΗΣΕΩΣ ΠΡΟΙΟΝΤΩΝ ΚΕΦΑΛΑΙΑΓΟΡΑΣ (ΚΩΔ ΔΔΔ 01/97)

Υπεύθυνος για την προώθηση προϊόντων κεφαλαιαγοράς (κυρίως ελληνικών χρεογράφων) και ποραγώγων σε θεσμικούς πελάτες και χρηματοπιστωτικά ιδρύματο του εξωτερικού και του εσωτερικού. Προσόντα:

- Μεταπτυχιακές οπουδές χρηματοοικονομικής κατευθύνσεως, με εξειδίκευση στη λειτουργίο των αγορών χρήματος και κεφαλαίου
- Εμπειρίο σε πωλήσεις και ανάπτυξη σχέσεων με διεθνείς τράπεζες, πολυεθνικούς οργανισμούς, θεομικούς επενδυτές και εταιρικούς πελάτες

#### ΣΤΕΛΕΧΟΣ ΔΙΑΤΡΑΓΙΕΖΙΚΉΣ ΑΓΌΡΑΣ ΣΥΝΑΛΛΑΓΜΑΤΟΣ

Υπεύθυνος για την αγοραπωλησία συναλλάγματος. Προσόντα:

- Ανώτατες σπουδές οικονομικής ή θετικής κατευθύνσεως
- Δυνατό υπόβαθρο σε ποσοτικές μεθόδους Ικανότητες καθοδηγήσεως και εκπαιδεύσεως των Dealers του desk
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#### Υπεύθυνος για τη σύλληψη και ανάπτυξη νέων χρηματοοικονομικών προϊόντων.

Προσόντα:

- Μεταπτυχιακές σπουδές χρηματοοικονομικής κατευθύνσεως Δυνατό υπόβαθρο σε ποσοτικές μεθόδους
- Ευρηματικότητα και αποδεδετγμένα καινοτόμο έργο στη δημιουργία νέων χρηματοοικονομικών προϊόντων
- Για όλους τους παραπάνω υποψηφίους: τουλάχιστον 5ετής προϋπηρεσία σε Dealing Room στους αντίστοιχους
- τομείς είναι απαραίτητη και εμπειρίο ασκήσεως σχετικών καθηκόντων από θέση εποπτείας θα εκτιμηθεί.
- DEALERS (KOA AAA 04/97) Για απασχόληση στις διάφορες θέσεις εργασίας του Dealing Room, Προσόντα:

Σπουδές επιπέδου ΑΕΙ Ηλικία μέχρι 30 ετών

ΠΡΟΣΦΕΡΟΝΤΑΙ:

- Προϋπηρεσία σε Dealing Room στην Ελλάδα ή στο εξωτερικό, καθώς και
- μεταπτυχιακές σπουδές θα ληφθούν σοβαρά υπόψη Γία όλες τις θέσεις της αγγελίας οι υποψήφιοι πρέπει να διαθέτουν:

Απταιστη γνώση της αγγλικής. Η ευχέρεια επικοινωνίας σε τομλάχιστον μία ακόμη από τις γλώσσες εργασίας της Ευρωπαϊκής Ενώσεως θα ληφθεί υπόψη.

- Δυναμικό περιβάλλον εργασίας σε μία Τράπεζα που λειτουργεί ως Market Maker επί όλων των δραχμικών προϊόντων στην ελληνική και διεθνή αγορά
- Αριστη τεχνολογική υποδομή Ανταγωνιστικές αποδοχές και ευρύ πλαίσιο κοινωνικών παροχών

Παρακαλούμε στείλτε βιογραφικό σημείωμα, με φωτογραφία, και συνοδευτική επιστολή στην οποία να αναφέρετε τον κωδικό θέσεως, μέχρι 28/02/97.



**HUMAN RESOURCES** Βασιλίσσης Σοφίας 64, 115 28 ΑΘΗΝΑ



Personnel & Management Consulting International Ltd.

## JAPANESE EQUITY DERIVATIVE SALES

City-Based

Our Client, one of the most prestigious investment Banks in London, is seeking TWO SALES PROFESSIONALS to market Japanese Equity Warmants/Convertible Bonds/Equities.

Candidates for the first position will have an active instinuional client base and a

minimum of three years' experience. Candidates for the second position will have a varied client base and a minimum of two

Successful candidates will be expected to work within an expanding team framework and be able to contribute to the continued development of the company's Japanese equity related business. A competitive compensation package commensurate with your skills and experience will be available to suitable applicants.

Please forward your written application including current CV, quoting ref: PDM/010, to:

PMC INTERNATIONAL LTD.

Franklyn House, 38/49 Bell Street, Reignte, Surrey RH2 7BA Tel: +44 1737 222611 Fax: +44 1737 222136

According to the World Bank, the OECD countries' share of world economic output will have dropped to 45% by the year 2020.

#### Financial Re-engineering **Specialists**

By the year 2020, the trusiness world will be a very different place. For the first time since the industrial revolution, the OECD countries will eccount for less than half of the world's economic output. Huge population growth in Asia will open up new markets, while stasis in Europe and North America will force companies to rationalise their activities to achieve economies of scale and to protect margins. Improved communications and distribution channels are already bringing down barriers to trade. At the same time, increasingly sophisticated customers are forcing companies to work harder for

Financial management processes and practices will need to change radically if companies are to survive. Commentators predict that over half of the companies in today's Fortune 500 will disappear from the list within two decades. It's not just a question of becoming more efficient, faster or even smarter. Multinational corporations need to change the way they do business, with financial management changing from a book-keeping model to pro-active decision support, based on strategic business advocacy. Success will demand courage and vision, and one firm is leading the way

Working closely with the CEOs and CFOs of multinational corporations, Price Waterhouse Is offering the new skills. structures and technologies that will transform the way big businesses approach their markets.

We work with household names in e range of sectors, including energy, transport, high technology, financial services, and entertainment, media and communications. The secret of our success lies in a combination of leading-edge expertise and a client friendly stance. Business leaders relish working with us because we do not seek to impose a blinkered methodology. Although we are dealing with some of the most sophisticated business concepts, our contribution is pragmatic and the benefits we deliver are tangible. Our new thinking is proving very popular - and we are growing at a phenomenal rate. In fact our 1500-strong global Financial and Cost Management practice is aiming to double in size during the next three years. That's why we are now looking for more high-calibre finance specialists to join the European team.

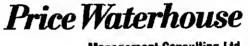
We are looking for highly accomplished professionals who understand - and are excited by - the major financial management issues facing large companies.

You must be finance-trained (almost certainly a qualified accountant) with an impressive track record of process

development and re-engineering activity within large enterprises. Specific experience should include benchmarking, process analysis, transaction accounting or shared services/outsourcing.

We guarantee e quality and diversity of experience that will give you just satisfection end continuing personal growth. Our substantial investment in training and development will keep your knowledge and expertise at the cutting edge of management thinking; there is excellent scope for promotion into menegement and senior operating roles. Salaries will be in the range £40,000 - £70,000 and will be supported by our innovative, flexible benefits package.

Please write with a detailed CV, quoting reference 76148, to our retained consultant David Brownlow, Huntswood Associates, Castle Hill House, Castle Hill, Windsor, Berkshire SL4 1PD. Telephone: 01753 855200 or out of office hours 01628 777256, brownlow@huntswood.co.uk





Management Consulting Ltd

**European Finance Director** 

Internet Service Provider

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An outstanding opportunity for a commercially orientated finance professional to establish the European headquarters of a fast-expanding international company. Listed on NASDAQ, Excite Inc. has quickly become a leading search and navigation service on the internet. It is widely regarded as one of the most comprehensive and accurate search companies on the Web and providing both expansive reach and targeted audiences for advertising clients.

- Responsible to the Managing Director international for establishing the finance functions and disciplines, also accountable for other administrative duties, including human resources and facilities management.
- Manage a team of functional reports providing effective forecasting, budgeting, management control and reporting, including US GAAP, local tax and treasury.
- Key member of executive team advising on financial structures for expansion opportunities and managing external financial and legal expertise.

Leeds 0113 230 7774 London 0171 298 3333 Manchester 0161 499 1700 Highly commercial, entrepreneurial and results orientated. Used to small teams, multiple tasks and a fast pace environment, Familiar with the

THE QUALIFICATIONS

Qualified accountant, likely to be over 30, with

experience a distinct advantage.

budgeting and investment appraisals.

Internet and on-line interactive services.

excellent financial skills, gained in a technology, publishing, software, broadcast or interactive

media business. US reporting and pan-European

Experience of contributing to detailed contractual negotiations and of forecasting.

Selector Europe

Spencer Stuart

c. £100,000 + significant bonus & benefits

International Information Group London

## **Finance Director**

excess of £100 million; operations in numerous international markets and a robust growth strategy backed by a E5 billion parent. Stretching challenge to support the Divisional CEO and Group Finance by providing the financial management infrastructure to deliver organic and acquisitive growth in a highly competitive market-place.

- Championing best practice in all aspects of financial management and reporting, taking broad responsibility to enhance operational
- Reporting to the CED, guiding and developing the subsidiary finance teams to ensure a prompt and accurate budgetary and financial reporting process whilst constantly re-evaluating appropriate key performance indicators.
- Evaluating and delivering acquisitions and joint ventures, whilst supporting the CEO in all aspects of strategy formulation and implementation.

THE QUALIFICATIONS

- Graduate Accountant, aged late 30s+, with operating company board experience within a global Group and financial reporting and corporate development expertise, particularly joint ventures.
- Mature and confident leader with first-class interpersonal skills, confident and effective in dynamic international business cultures.
- Adept agent of change, able to add real value to a senior management team and deliver high quality input on a consistent basis.

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Selector Europe Spencer Stuart



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# Be Part of the Real Thing

**EXCEPTIONAL FINANCE OPPORTUNITIES** 

#### Germany

Coca-Cola needs no introduction: the most powerful global brand, its products bought by more than half the world's population, constantly delivering ourstanding value for its shareholders. Strengthening its position in the German market, Coca-Cola has recently consolidated its bottling operations in the region. With ambitious plans for growth and the intention to go public in the next few years, the newly-created venture offers diverse opportunities for ambitious young finance professionals able to make a real impact and build

There are a range of highly commercial opportunities spanning analytical roles, budgeting, investment and audit positions with broad exposure to ness operations. Responsibilities could involve:

- field service support for the sales force in a fast-moving competitive market
- pricing and rebate issues at the heart of business profitability
- strategic decisions optimising use of the investment budget systems reviews, looking at controls and business processes
- driving change and process optimisation

an international career with Coca-Cola.

#### **Excellent Package**

Candidates could have a range of financial expertise, but in all cases an MBA or recognised finance qualification and at least two years' relevant experience - either in an international business, major consulting firm or Big 6 accountancy practice - is essential. Fluency in German and English is important: experience of US and German GAAP will be useful for some roles. In order to succeed in Coca-Cola's dynamic environment, candidates should be good team players with excellent analytical skills, initiative and drive, able to handle a varied workload in a fast-changing environment.

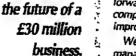
These are exceptional positions offering exceptional rewards in a company whose strength is based on strong financial management, these are all highprofile roles reporting at senior levels in the business, providing opportunities for rapid international career development anywhere in Coca-

To apply, please post or fax a full CV including salary details and quoting ref. 189 to Alderwick Consulting at the address below. For more inform telephone (+44) 171 242 9191 (weekdays) or (+44) 1206 262474, (+44) 171 231 8272 (evenings and weekends). Any CV sent direct to Coca-Colz will be forwarded to Alderwick Consulting.

Coca Cola Erfrischungsgetränke GmbH



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Fosroc Expandite Limited is a business within the Chemicals Division of Burmah Castrol plc - a FTSE 100 company - and supplies a range of admixtures, sealants, waterproofing and repair materials for the UK's building and construction

Finance Director

Against the background of a mature and highly competitive market, the company has embarked upon a wide-ranging programme to improve financial and operational performance; a forward thinking and strategic finance professional is sought to complete a strong management team committed to continuous

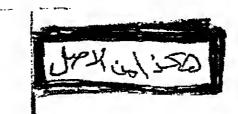
We will expect you to bring fresh ideas to the development of management reporting and the monitoring and improvement of financial performance; we will also expect you to contribute to the development + implementation of company strategy.

Having operated successfully at Finance Director/Controller level in a modern manufacturing environment, you will be skilled in the financial aspects of supply chain management, in improving business performance and in the disciplines of plc financial reporting.

In return, you can expect very attractive rewards and outstanding potential.

Please write with full career history and details of current salary to our Consultant, Noel Alexander, at Austin Knight UK Limited, Tricorn House, 51-53 Hagley Road, Edgbaston, Birmingham B16 8TP, quoting ref. LR 928. Fax 0121 456 1510.





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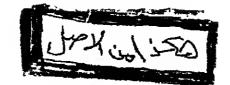
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The Lates



Exceptional Opportunity to join a Winning Team

FINANCE DIRECTOR

#### North West

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c £70,000 + Car + Benefits

Riverside Housing Association has embraced radical change and innovation in order to pursue its vision to be "The first choice housing partner for Urban Regeneration". Established in 1928, it has a turnover of £50 million and manages around 20,000 properties providing bomes for over 50,000 people. Riverside has identified significant opportunities for future growth, incorporating partnerships and mergers. In order to achieve these aims, they seek to strengthen the management team through the appointment of a high calibre Finance Director.

- Report to the Chief Executive and assume full responsibility for financial management and
- Drive the Business and Strategic Planning process, developing models to facilitate effective capital appraisal and optimise the allocation of
- Play a lead role in the raising of private finance through presentations and forming relationships with major institutions.
- Develop and maintain a high profile within the Housing Association movement.

#### QUALIFICATIONS

- Qualified Accountant with strong technical ability and a proven track record in senior financial management positions in a commercial/private sector environment.
- · An innovarive and conceptual thinker who can translate broad concepts into practical implications and uses financial information to create pictures.
- Exceptional leadership, motivational and interpersonal skills with high levels of personal energy and drive to contribute within a culture that is ambitious, progressive, team orientated and

Interested candidates should write, enclosing full career and current salary details to the advising consultant, Stepben Banks, at Questor International Limited, 3 Burlington Gardens, London W1X 1LE, quoting reference 2145. Tel 0171 292 8300. Fax 0171 287 5457. E-mail: Stephen @questorint.com



**OUESTOR INTERNATIONAL** 

#### **International Controller**

#### c. £75,000

Our client is an international organisation operating in the fast moving consumer goods arena. In six years it has established a global infrastructure of manufacturing. distribution, sales and licensing with present turnover

The company plans a public offering in the U5 within 24 months and as part of the process of building the support structures for its rapid growth it is seeking an outstanding International Controller who will work closely with the Chief Financial Officer and who's

- responsibilities will include: Ensuring sound accounting policies and practices are laid down and used for the generation of accurate and
- timely financial statements and management accounts for respective operating units. Treasury management, tax and financial planning at group level including currency risk management.
- Preparation of the Group's budget and strategic plan with emphasis on group balance sheet and cash flow forecasting.

 Implementation of IT strategy to meet user requirements in all areas of the business.

Candidates will be qualified ACA's with a minimum of 7 years' PQE gained ideally in a decentralised international environment. They will necessarily display all of the technical, accounting and financing skills as well as a highly proactive commercial approach, Integrity and the ability to make a significant contribution, at a strategic level, to the performance and profitability of the company. They will be ready to travel widely and should demonstrate the interpersonal skills to communicate easily and authoritatively in disparate environments.

If you believe you have the necessary attributes and skills for this uniquely challenging position, then please send an up-to-date curriculum vitae, including your current salary details, to the advising consultants at Harvey Nash Pic, 13 Bruton Street, London WIX 7AH, Exercised Child (N) 173 222 Person (A) (N) 473 222 nd. (Tel: +44 (0) 171 333 0033, Fax: +44 (0) 171 333 0032.) Please quote reference number HNF172FT.

HARVEY NASH PLC

**UK Based** 

# **Assistant Financial** Controller - Europe

#### London, W1

Our client is an international market leader with subsidiaries throughout the world and a European operation with a revenue of \$1 billion.

Having completed a period of rationalisation, they are poised to embark on an impressive phase of expansion through acquisition

They need to strengthen their European finance function by recruiting a high calibre Deputy reporting to the European Financial Controller.

The individual will be a key member of the executive team which is responsible for the operating performance and development of Europe. He/she will play a vital role in providing financial and risk management advice to the country Financial Controllers including financial, accounting and investment decision making support.

He/she will also perform a pivotal role in

£38-45,000 + Car + Bens

ensuring the success of a number of ad-hoc projects ranging from Treasury management through to the successful implementation of a pan-European accounting system. This will require some European

You will be an ACA 'Big 6' trained (aged ideally between 27-33) with a number of years post qualified experience gained within an international 'blue-chip' environment. You will have drive, enthusiasm for change, commercial flair and a highly motivated

With this superb opportunity, the company also offers an unrivalled international career path for the future. If you feel ready to meet this challenge, then forward a curriculum vitae to our retained consultan

Laurence Pengelly at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH. Fax 0171 242 3578.

Michael Page Finance

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Muschester Nottingham Reading St Albans & Worldwide



#### 正風利富會計師行 Glass Radcliffe Chan & Wee

GRCW is a growing firm of CPAs with approximately 150 professional and support staff and affiliated offices regionally and internationally. We invite applicants for the following position:

SENIOR MANAGER

We anticipate the successful candidate will be a Chartered or Certified Accountant with having had in the region of 8 years audit experience, preferably with larger firms. Good communication skills and computer literacy required. Ability to speak Chinese will be an advantage but is not essential.

Attractive salary with fringe benefits will be offered to the right candidate. (Circa GBP50,000) Please write with CV and full personal details to:

The Personnel Manager 8/F Yu Yuet Lai Building 43 Wyndham Street Central Hong Kong

## Audit Manager - Europe

A unique career opportunity

....for a fast track finance professional heading for international financial or general management

c.£50k Package

#### nmc&kay international selection

Our client, a major multinational manufacturing group (T/O in excess of £6bn) with extensive operations in Europe, is seeking to appoint e European Audit Manager, based in Brussels, heading a small team.

Please reply in writing including your curriculum

The management philosophy is one of decentralised accountability to tha operating units within an environment of strong financial control. The Audit function plays e key role in enalysing problem areas end mora importantly in pro-actively recommending improvements.

vrtae, in English to:

Tha role will involve significant travel within Europe - particularly Garmany and France - and fluency in English, German and French is essential.

Candidates, most likely under 40 years of age, will be graduates end ACA

Graham Hay nmc&kay intamational selection London W1Y 3LY England

qualified. Professionally trained in e demanding environment, probably by one of tha 'Big 6', they will have 3/5 years' experience of finance or audit of manufecturing operations. Exceptional presentational skills - written end verbal ~ are essantial.

Please quote raference 30/002/H.

E-mail: ga.mssl@taynet.co.uk

Career opportunities in Europe are excellent - with the possibility of moving into senior operational finance end lina menagement eppointments.

An excellent package will include fully expensed car and other benefits.

# **Group Finance Director**

#### **Branded Consumer Products**

c.£60,000 + Bonus

West Midlands

Challenging, key role influencing the development of this well-regarded organisation about to enter exciting growth phase. Exceptional opportunities for personal and corporate development.

THE COMPANY

 Well-established, marketing-led manufacturer. Excellent brand name with powerful heritage. Impressive customer portfolio.

- ◆ Privately-owned, profitable, ambitious, T/O £21 million. Keen to diversify. Sells to UK and export markets and through wholly-owned US subsidiary. Impressive Board and senior management team.
- Committed to investment and training.
- THE POSITION Key Board member. Responsible for quality, content and timely production of financial and
- management information. integrity of budgets and forecasts.
- Maintain rigorous cash management and cootrol. Advise on financial impact of decisions. Ensure
- budgeting, forecasting, analysis and commentary. Strategic thinker with exceptional drive, tenacity and communication skills, supported by rigorous
  - financial discipline. Stature, credibility end confidence. Outgoing nature.

role in acquisition due diligence.

with non-executive directors.

QUALIFICATIONS

◆ Input into all strategic business issues. Play key

Qualified accountant with top-level financial

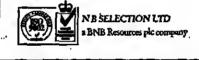
control experience gained in dynamic

manufacturing environment. Exposure to working

Ideally, acquisitions experience. Strong on

◆ Able to contribute across all functional areas.

Please send full cv, stating salary, ref BI70112, to NBS, Berwick House, 35 Livery Street, Birmingham B3 2PB





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## **OPERATIONAL AUDITORS/** MANUFACTURING SYSTEMS ANALYSTS

Worldwide

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LucasVarity, formed by the merger of Lucas Industries and Varity Corporation in September 1996, designs, manufactures and supplies advanced technology systems, products and services in the world's automotive, diesel engine and aerospace industries. LucasVarity is one of the top ten automotive components suppliers in the world. In addition, the company is a

leading global aerospace supplier and one of the world's foremost diesel engine producers. As a result of internal promotions the company wishes to recruit a number of high calibre recently qualified accountants (or European and US equivalent) and Manufacturing Systems Analysts. Because the team has a global brief candidates may operate from locations accessible to Detroit, Paris, Hong Kong or Birmingham (UK).

Assignments of 2 to 3 weeks duration may be based in any of over 30 countries. Your role will have an operational focus. In addition to financial risk, assignments will examine the key business processes including strategic sourcing and purchasing, and manufacturing and supply chain management. This is clearly a very exciting time to join the team, with the merger creating significant new opportunities.

The ideal candidates will have a strong (Top 6) audit and/or manufacturing systems background. Preference will be given to suitably qualified candidates who demonstrate effective communication skills, and the ability to add value to the total business process. Candidates must be fluent in English; a second language capability (particularly Spanish, French or Mandarin) would be an additional advantage. HARRISON

within a two year period. Interested candidates should contact Stephen Stringer or Stephen Randall at Harrison Willis, Grosvenor House, 14 Bennetts Hill, Birmingham B2 5RS, United Kingdom.

LucasVarity Audit has an excellent track record of career development: the people they appoint must have the clear potential to move into line roles

Any applications sent direct to LucasVarity will be forwarded to Harrison Willis. E-mail: hwgroup@hwgroup.co.uk http://www.hwgroup.co.uk/hwgroup

Part of the Harrison Willis Group

**WILLIS** 

- This is a key position in the European office of a fast growing major international trading company, working with their European
- Reporting to the Financial and Administration Director and supported by a small team, you will be responsible for Accounting, Taxation, Finance, Foreign Exchange and aspects of Sales Administration.
- You will have e proven record of achievement in your career to date which will include foreign trade and managed currency accounting preferably in a trading company.
- Probably aged 30-40, you will be a commercially minded qualified accountant, analytical and computer literate with strong communication skills, a working knowledge of forex management and cash flow requirement forecasting as well as having previous
- audit experience. A hands-on flexible but responsible approach with an eye for detail will suit the client company culture and the position provides opportunities for further career enhancement during an exciting period of development.

Please forward in absolute confidence full career and salary details to: Jim Ranger, 2 Stratford Place, London WIN 9AE Fax: 01438 861175



London West End

c.\$40,000 plus benefits

QUANTITATIVE ANALYST - GLOBAL EQUITY DERIVATIVES

A quantitative analyst is required for the Global Equity Derivatives desk in London to

provide support in terms of risk management and marketing of equity derivative

The role involves modelling: the creation of mathematical models to simulate

equity derivative positions and transactions for the purpose of pricing and hedging

The ideal candidate must have gained a relevant academic qualification

(i.e. Mathematics/Physics) to PhD level or equivalent and possess a thorough

understanding of stochastic modelling methods through either experience gained

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as a Quantitative Analyst or specific research undertaken in this field.

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COMPETITIVE REMUNERATION PACKAGE - LONDON

products to a European client base.

using quantitative and numerical methods.

# European Audit Manager

- Vice President -

Risk based business review

#### Frankfurt

Our client is a premier global integrated securities house with an excellent reputation in sales and trading, capital markets and investment banking. As part of a new strategy for the European audit function, a high calibre, experienced individual is now required to manage the delivery of an audit and controls advisory service in Frankfurt and continental Europe.

Based in Frankfurt and reporting directly to the Director of European Audit, the individual will be performing an importan role as part of the European Audit Management team. They will be working to assess the risks facing the firm's sales, trading, accounting and operational functions as well as reviewing, evaluating and advising on the need for effective internal control-

This is a key appointment requiring strong organisational skills, an inquisitive and tenacious attitude, and a positive, proactive approach to the identification and resolution of business issues

Candidates should have substantial experience (at least eight years') in either line management or audit within

the securities/financial services industry, or within an accounting firm having specialised in financial services. It is likely that they will be qualified accountants or possess a business or risk management qualification.

circa DM 250,000

The ideal candidate will have a good knowledge of investment banking products and an understanding of technology based control issues and German and US GAAP. Strong communication and relationship building skills are a prerequisite as is the ability to anage a small team. It is essential that the candidate is fluent in both English and German.

Interested candidates should forward their curriculum vitae to Sarah Hunt at Michael Page City, Page House, 39-41 Parker Street, London WC2B 5LH, telephone +44 1 71 269 2339, fax +44 1 71 405 9649.

Alternatively, they may forward their curriculum vitae to Harold Heil at Michael Page Deutschland, Mainzer Landstrasse 39, 60329 Frankfurt, telephone +49 69 2426 180, fax +49 69 2426 1818.

RECRUITMENT CONSULTANTS GROUP 2 London Wall Buildings, London Wall, London EC2M 5PP Tel: 0171-588 3588 or 0171-588 3576 Fax No. 0171-256 8501

Opportunity to work alongside a highly regarded European Director with prospects of managing funds in 12-18 months

#### **EUROPEAN EQUITIES** ASSISTANT FUND MANAGER/ANALYST

CREDIT | ASSET | MANAGEMENT

CITY

#### COMPETITIVE PACKAGE

Credit Suisse Asset Management has \$30bn of top performing funds under management and their distinct investment style and philosophy combine a wide-ranging anelytical approach to economic and market trends with detailed investigation of individual securities. The European regional and country specific funds are consistently ranked in the top quartile and funds under management are growing rapidly. This new position is an exceptionel opportunity to join Petricia Maxwell-Amot as a fifth member of her team. We invite applications from numerate candidates with a good degree from a leading university end 1-2 years' investment or research training with a leading institution. IIMR or steps towards it are expected. A second European language, computer literacy and good presentation skills are essential. We seek an individual with high intellectual capacity and meticulous attention to detail. An excellent remuneration peckage will be negotiable and salary will not be a barrier to recruiting the right individual.

Applications in strict confidence under reference EEA6047/FT to the Managing Director, CJA.

# **Deloitte &**

#### C. £35,000 + Significant Bonus Potential

**Les Echos** 

Our client is the European manufacturing operation of a US corporation supplying climate control products to a world-wide customer base. A rapid increase in sales over the recent past, particularly on major contracts to the growing computer, electronics, telecoms and associated industries, is set to climb further. Strong financial management is seen as essential to underpin the envisaged expansion.

Reporting to the Managing Director you will bear sole responsibility for the finance function. Key challenges will be to provide prompt and accurate financial reporting  $-\operatorname{both}$ locally and to Corporate, improve operational and strategic planning procedures and strengthen internal controls and reporting disciplines, and manage a small accounts team with a "hands-on" approach.

You should be a young qualified accountant with at least five years pqe, IT literate, with previous financial management experience gained within manufacturing organisations, Excellent forecasting, planning, reporting and cost skills are essential. Good communication, team orientation and a meticulous nature are required. Prospects are excellent for a committed individual and the comprehensive remuneration package will be

designed to reward success. Interested applicants should send a full c.v. including current salary and daytime telephone number to Phillip Price ACA or Andrew Guy quoting reference 3116 at Deloitte & Touche, Colmore Gate, 2 Colmore Row, Birmingham B3 2BN.

MANAGEMENT ADVISORY SERVICES

## INTERNATIONAL AUDIT/PROJECTS

#### Manchester

#### **Competitive Package**

A diversified, US multi-national Fortune 250 corporation is seeking to fill a number of high exposure, operational audit positions in its European office located in the Manchester area. Due to recent promotions/rotations of audit professionals into the company's operations, recent growth and acquisitions, the company is looking for top performing audit professionals, at the manager, senior

Opportunities include axposure to tha company's business, senior level management and a primary focus on operations in Europe, including participation in strategic special projects. The career track targets rotation Into financial management positions within 2 - 3 years. Interested individuals will also be axposed to businesses in the US and Asia.

Ideal candidates will be newly qualified - 5 years post qualified, have professional audit axperience within a Big 6 firm and/or a Fortuna 500 company. Experience of a manufacturing environment and/or proficiency in a European language are a plus. Expectations include the ability to intaract effectively with business leaders, use sound business judgement in the practical application of accounting principles and corporate policies, and the ability to be an effective leader.

Please forward your CV to Benjamin Drake, Douglas Llambias Associates PLC, 10 Bedford Street, London WC2E 9HE. Telephone 0171 420 8000, Fax 0171 379 4820, E-mail: info@liambias.co.uk Web site: http://www.llambias.co.uk



DOUGLAS LLAMBIAS ASSOCIATES
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#### FINANCIAL SERVICES

CITY

#### &FLEXIBLE, INITIAL INDICATOR &75,000

- New pivotal role. Leading provider of insurance services experiencing rapid growth and an expanding international client base. A major success story since its formation in 1993. Core business within a well-regarded group. Young, entrepreneurial and refreshing non-hierarchical culture. Exceptional prospects
- Highly commercial role designed to strengthen the senior team and provide strong authoritative leadership across all financial management matters. Substantial business development brief including joint ventures, acquisitions and evaluation of strategic options.
- Further key tasks will include refining planning processes, develop business driven controls and systems, and act as an effective sounding board for
  - Please apply in writing quoting reference 1340 with full career and salary details to: Phil Bainbridge Whitehead Selection Limited

11 Hill Street, London W1X 888

- Need is for a bright, commercially astute finance professional to help steer and shape the future corporate direction. A Chartered Accountant with experience gained in the London insurance market, financial services or at a senior level within the financial services function of a leading accountancy firm.
- Demonstrable record of enhancing company performance is essential. Business development mentality, ideally with substantial exposure to mergers and acquisitions, joint venture activities or similar.
- Proven negotiator, decisive manner, persuasive but not inflexible. Strong implementation skills. Energetic and proactive. Thrives on change and new challenges. Comfortable operating in an informal, yet highly professional environment.



## **Head of Finance**

London Market Underwriter

City - c.£50,000 + Car

- Our client is a well established and successful aviation market underwriter, with premium income of £100m and employing 35 staff.
- An interesting opportunity has arisen for a Head of Finance to join the management team and manage a small finance function with an emphasis on developing pertinent management information with which to aid the development of the business. An initial key task will be to review the accounting systems, ensuring that best use of IT is made wherever possible.
- Candidates should be computer literate qualified accountants, already operating at a senior level within the ILU/Lloyds market. Key skills sought are strong staff management experience, the commitment to operate at both a hands-on and strategic level, and the ability to communicate easily throughout the company. Experience of implementing IT systems would be useful but is not essential.

Please send your curriculum vitae, including remuneration, to Carrie Andrews, Ernst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, quoting reference CA0096.

Basingstoke

to £55k + Excellent Benefits Package

# FINANCIAL CONTROLLER

#### **European Information Management Solutions**

As the rapidly growing UK and European subsidiary of a successful US technology services company, concentrating on the utilities and manufacturing markets, our client specialises in advanced application software products and services. Established 3 years ago in the UK, they are targeting the utilities and manufacturing sectors and have already achieved considerable success in this market, by securing a number of contracts with leading UK utilities companies; as part of clear growth plans, significant contracts have also

A need has arisen for a Financial Controller to continue the development of the finance function for the UK and European operations. Following the successful implementation of key repording systems from the us to this autonomous subsidiary, the immediate task will be the continued development and roll out of the finance function and the establishment of a management information system. As a key member of the management team, you will take full responsibility for all aspects of the finance function including financial accounting, management reporting, planning, forecasting and budgeting,

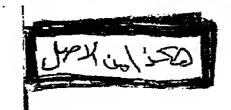
and you will liaise extensively with the US.

Reporting to the European Managing Director and also into the US, you will provide strong financial guidance and take an active role in contributing to the strategic direction of this young, sales and service driven organisation.

A qualified accountant with experience of US GAPP work, you are likely to have worked in a complex project environm holding accountability and responsibility for the full financial administration function and a small team. With a strong business orientation, ideally to include an exposure to general IT, you will be ambitious, entrepreneurial in approach and comfortable in a client-facing role.

If you are interested in this opportunity to manage and refine the finance function in a dynamic and team-orientated environ then please fax or send your CY, quoting reference number 623701A, salary details and a daytime telephone number, to the advising consultants, Goodman Graham & Associates, 8 Beaumont Cate, Shenley Hill, Radlett, Herts WD7 7AR. Fax: 01923 854791. Email:GGA@goodgram.demon.co.uk

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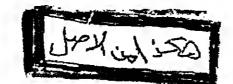
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# PARTNERS

ENTREPRENEURIAL SERVICES

#### **II ERNST & YOUNG**

#### £100,000 upwards

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London and Regions

Ernst & Young have a national commitment to expand their already successful Entrepreneurial Services Practice, providing broadly-based business advice to independent companies with turnover from £5 million to £50 million and beyond.

Direct entry partnership and top remuneration are available for outstanding senior managers or partners from a Top 20 firm who can demonstrate the necessary skill base and business development flair. The positions are also particularly attractive for those seeking a return to the profession after a period in the corporate sector.

You will be a graduate Chartered Accountant with a strong grounding in audit as well as general advisory and corporate finance experience. Powerful personal presence, leadership and communication Ernst & Young offer the opportunity of full and rapid career development in this significant area of

Please write in confidence, with a CV and remuneration details, to Criterion Search,

50 Regent Street, London W1R 6LP, quoting ref: 1066. Tel: 0171-470 7108. Fax: 0171-470 7114.

# CRITERION

## **Financial Controller**

Private Investment Group

Monte Carlo - Excellent package

- Our client is a Monte Carlo based private investment group, managing assets across e wide range of classes and geographical locations, with particular emphasis on global markets. The group is expanding its base of worldwide investments and is seeking to recruit a qualified Accountant to assist with this expansion,
- Reporting to the Finance Director, this diverse tole will provide you with finance, eccounting, company secretarial, edministration and personnel responsibilities. Key objectives will include monitoring of group financial resources, analysis of investment projects, group accounting, systems development, legal compliance and managing amployment issues of local staff.
- A computer literate, qualified accountant, with strong numerate and analytical skills, you will have several years post qualification experience and speak French fluently. Enthusiasm, discipline and strong interpersonal and communication skills are necessary to

operate as part of a small but highly professional and successful team. This role is best suited to someone who excels in an entrepreneurial and fast-moving anvironment. It will be a well rewarded, challenging position requiring a high degree of dedication and

To be considered for this position please send your curriculum vitae with current salary details and an explanation of how you meet these requirements to Paul Modley, Etnst & Young Management Resourcing, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH, quoting reference PM0087a. Fex: 0171-931 1022 or e-mail: pmodley@cc.emsty.co.uk

#### **■ Ernst & Young**

The United Kingdom firm of Ernst & Young is a member of Ernst & Young International

# Head of Group Taxation

An exciting opportunity currently exists for a Head of Group Taxation, who will report to the Finance Director, In this role you will:

- assume total responsibility for the Group's taxation
- add value by providing a commercially focused and 'approachable' tax consultancy service to the Group and its products
- lead and develop the existing in-house

To meet the challenges of this high profile role, Lincoln seeks a qualified accountant with at least 8 years' taxation experience gained in the insurance industry and/or a 'Big 6' firm. Specific exposure to Life taxation is assential. ideally with an appreciation of US reporting requirements. If you fit this profile, and dequinely possess the management skills and personality to lead a tax department, then Lincoln can offer you an excellent opportunity for career

customer service. We have actileved e substantial rate of growth, complemented in recent years by e number of important sequisitions. On hohalf of our clients, we now manage funds in excess of

in the UK. Lincoln is a melor Contact: Matthew Phelps provider of pensions, life on 0171 415 2800 assurance and unit trusts with a commitment to provide unparalleled

or write to: Brewer Morris 179 Queen Victoria Street London EC4V 4DD Fax: 0171 463 0740

Brewer . Morris

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MIDLANDS

**OPPORTUNITIES** 

Blue Chip FMCG. Good comme

Strong focus on controls and effici

rest. Up to 5 years PQE

Strong cash management shifts required. Most be "bands on". ACT Quid.

Operational Countries cE35K+car

Survey commercial/working capital stills PMCG. Up to 5 years PQE.

Fin Controller - Dubai cf35K + bens 14-filmed Groun. (tox free)

Middland Group. Would pain ACA I years PQE

Up to 5 years POE

Financial Controller

Group Treasurer

#### STRUCTURED FINANCE DEBT DERIVATIVES **EEXCELLENT**

development -

with the edded

advantages of a

superb rural location.

CITY

Our client, e top flight US investment bank and a global leader in the debt derivatives business is seeking an experienced derivatives professional for a product orientated role controlling activities relating to: Asset Swaps, Convertible Bond Arbitrage, Asset-backed Securities, Tax Arbitrage, New Issues, Project Finance,

- The Position Extensive technical interaction with
- the front affice. Commenting on and reporting performance results to product
- Developing and enhancing the control
- implementation and project work
- Managing a small team.
- function; involvement in systems

APPOINTMENTS WANTED

GERMAN

QUALIFIED ACCOUNTANT

INTERNATIONAL EXPERIENCE

Fluent in English, good French. Seeks short/longterm Contract

Europe or elsewhere.

Tel: +49-761-4504257 Mobile: +44(0)370637410

The Candidate A qualified accountant, with 2-5 years experience in a product based role,

- within financial services or public A good knowledge of debt markets and erivative instruments.
- Ambitious team player, excellent communication skills.
- Supervisory experience useful

Sentifuli detalla, quoting reference, to Penny Seambler at Nicholas Andrews, 126 Colmore Row, Birtelingham Eli SAP We would welcome applications from exceptional ACAs with less experience for non Fex: 0121 236 5350 managerial positions within the group.



Contact Tabassum Ahmad at Rizwan Nash Ltd, 45 Beech St. London EC2Y 8AD; Tel: 0171 628 5222, Fax: 0171 628 6270.

## APPOINTMENTS ADVERTISING

appears in the UK edition every Monday, Wednesday & Thursday and in the International edition every Friday.

For further information please call: Toby Finden-Crofts on +44 0171 873 3456



Price Waterhouse

**EXECUTIVE SEARCH & SELECTION** 



# Accounting Services Controller

c.£60,000 package Glasgow

#### An evolving business

We are currently going through one of the most challenging periods of change in our history. We are already approaching a turnover of £1 billion, but in order to remain as a market leader and be well positioned for the future we are restructuring our operations, refocusing our activities and launching further initiatives to build the business for the future.

#### A challenging remit

As part of this change, we are relocating our accounting services function from London to Glasgow, where it will be combined with our existing accounting activities. We are confident that this will enable us to establish an accounting centre of excellence for the group. Your initial brief will be to pick up the reins quickly and ensure that the transition runs smoothly and that changes to the accounting function are managed effectively. Reporting to the Finance Director in London and with a team of over 80 staff, this is a key role in the centre of our organisation with the overall responsibility for the control, development and production of accounting services for the group. The role will be multidimensional spanning areas such as management of a large accounting centre, annual reporting, tax, and IT systems development.

#### The profile

You will be a qualified accountant with at least 6 years' experience within the finance area of a large company and have experience of controlling a sizeable accounts team. Naturally we expect you to be IT literate with

The same of the sa

**PSD** 

experience of integrated accounting systems and have a track record in developing accounting information systems. Technically you will be strong with expert knowledge of areas such as corporation tax and VAT. It would be an advantage if you have experience of dealing at Board level and have worked for a listed company. Retail experience would be of particular benefit.

But this is not all; personal characteristics are as critical as the right experience. We seek someone who is a skilled team manager, capable of building and developing staff and leading at all times. You will need to be assertive and be prepared to take tough decisions to win through, particularly when yout head office is over 400 miles away. Effective at both the macro and micro levels, you will be eager to take on this responsibility and have a "can do" attitude and motivation to succeed.

#### What next

If you are seeking a quiet undernanding role then please do not apply. But if you are personally attracted by the level of challenge this role can offer then either call our advising consultant, Judith Richardson, on 0171 939 2248 or write to ber, enclosing a full CV and quoting reference ]/1740.at;

Executive Search & Selection, Price Waterhouse Management Consulting Ltd,

Southwark Towers, 32 London Bridge Street, London SE1 98Y.

Fax: 0171 378 0647 E-mail: Judith\_Richardson@Europe.notes.pw.com

**Credit Analyst** 

Banking Opportunities City £35-70,000 + Benefits

Corporate Finance Associate Involved in a wide range of transaction driven products including M&A, origination, risk analysis and due diligence. Candidates must be ACA and ideally speak another European language. Ref 52135 - Trever Green

Specialised Financing
To assist the teams activities including marketing, structuring and negotiating senior and mezzanine debt. credit enalysis including cashflow and financial modelling. ACA with banking experience essential. Ref 52136 - Travor Green

you will make recommendations on pricing and structuring new facilities for mejor corporates. You must be a graduate or ACIB qualified with a good understanding of treasury products. Ref 52137 - Nina Gilbert Financial Product Controller

Analysing complex financial information

Responsible for traders of fixed income products you will learn their business strategies, monitor and price test.\_You must be a newly qualified ACA/CIMA and demonstrate a real interest in products and markets. Ref 52138 - Nina Gilbert

Chancery Lene London EC4A 1DY Tel: 0171 405 4161





## **HEAD OF FINANCE**

Central London

package c £65,000

Our clients are one of the country's most prestigious organisations with a significant presence in all areas of the financial services sector. To meet the demands of an increasingly competitive business environment they are engaged in a long term and comprehensive change programme. There is now e vacancy for e Head of Finance in a sector of the organisation which is central to this programme in providing I.T. services to the whole Gronp. The sector has some 1200 employees and a cost base in excess of £200m. Supported by an experienced and wellqualified 30-strong department the Head of Finance will work with operational management to optimise the financial performance of the sector. The key dimension in this role is service costing and will involve the interpretation and presentation of results, anelysing performance and identifying trends, risks and opportunities. The scale and complexity of the organisation demand well-developed skills in the management of reletionships et all levels. Success in the role will lead to exceptional career opportunities either in finance or other disciplines. The person appointed will hold an eccepted accounting qualification and have significant exposure to line management in a large organisation. Candidetes must be able to demonstrate a clear understanding of I.T. service costing gained through practical experience.

Please write with full C.V. including current salary end daytime telephone number quoting reference 1776/FT, to Dick Phillips, ACIS, Phillips and Carpenter, 2-5 Old Bond Street, London W1X 3TB. Telephone 0171 493 0156.

# Phillips & Carpenter.



Outstanding Opportunity for an Experienced Manufacturing Sector Finance Professional as

# **GROUP FINANCIAL CONTROLLER – PLC**

East Midlands

This world renowned international capital goods business is achieving profitable and soundly financed worldwide growth - partly through

Reporting to, and deputising for, the Group F.D., your prime task will be the continuing improvement in quality, robustness and timeliness of the controls and management information for an expanding

An FCA with a strong operational perspective, you

will already have a track record of solid achievement within the finance function. You must also possess the potential and ambition for further career

Please send your career details, current salary and an explanation of how your career to date provides evidence of your ability to meet the demanding specification to I.R. Day, Barnes Kavelle Limited Cavendish House, Queen Street, Mirfield, West Yorkshire WF14 8AH, quoting reference 7104.

BARNES KAVELLE



# Appointments



#### Republic of Bulgaria **National Social Security Institute Automation Consultant**

NSSI is seeking the services of an individual automation consultant to provide the technical supervision for the design and implementation of Social Insurance Information System (SIIS). The SIIS is being developed as part of a project funded by the IBRD and other donors. The services of the consultant are expected to be required for ten months a year for a period of up to four years. The work will be based in Sofia, Bulgaria.

Procurement will be conducted through the procedures specified in the World Bank's Guidelines: Use of Consultants by World Bank Borrowers and by the World Bank as Executing Agency. Interested eligible professionals are invited to submit a letter of interest and their CV by February 28, 1997, to:

> National Social Security Institute Project Co-ordination Unit 62-64 Stamboulijski Blvd., 1303 Sofia, Bulgaria Tel: +(3592) 980 8963, +(3592) 980 7731 Fax: + (3592) 980 6553 E-mail: pcu@sof.cit.bg

## REPORTING SYSTEMS ANALYST

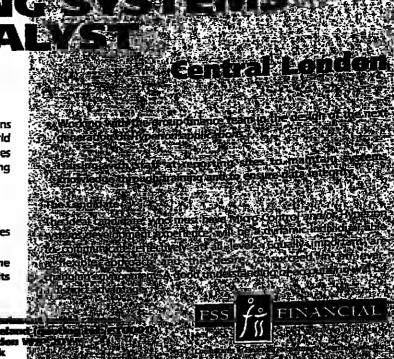
#### c£35,000

The Company

Our client, a FTSE-100 healthcare company with operations worldwide, is at the forefront of technical innovation and a world leader in its field. Its group finance function, which manages reporting systems at 50 locations, is looking for a Reporting Systems Analyst to join their small high profile team.

Working for the Group Reporting Manager, your responsibilities will include:

 Taking initiative and personally driving the development of the Hyperion consolidation systems, to enable the group to meet its reporting deadlines.



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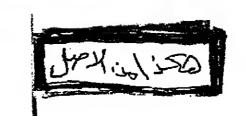
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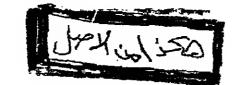
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**NEWS:** UK

Death of soldier brings Irish Republic's politicians together in condemning Sinn Féin

# Clinton condemns 'cowardly' shooting

By. John Murray Brown

The killing of a British soldier in Northern Ireland on Wednesday was a "cowardly crime," President Bill Clinton said in a statement issued by the White House last night. "All those who care about the future of Northern Ireland must join in condemning this crime," he added, extending sympathy to the aoldier's family and "the British government and people".

Earlier, the govarnment and opposition parties in the Republic of Ireland joined in condemning Sinn Féin, the political wing of the Irisb Republican Army. Leading figures united in the Dail, the lower bouse of the country's parliament, in condemning the incident

minister, said the shooting sibility for the killing, but it was "an expression of somefrom our society - the use of out by the IRA. violence to achieve political ends".

Mr Bertia Ahern, the

endangered peace on this island". It was long past the time for Sinn Fein to show political leadership and seriously interested in a peaceful settlement, and are ever going to play a useful part in the talks that are ongoing".

Lance Bombardier Stephen Restorick, aged 23, of the 3rd Regiment, Royal Horse Artillery, was shot two days before the arrival in Northern Ireland of a high level

is assumed by security thing we wish to eradicate forces to bave been carried Lance Bombardier Resto-

rick's parents, who live in England, appealed yesterday leader of Fianna Fail, the to anti-republican "loyalists" in Northern Ireland not to the killing had "further unleash sectarian violence in rataliation for their son's death. "We would urge the loyalists not to retaliate," said Mr John Restorick, his "declare whether they are father. "We wouldn't want any family to go through what we're going through at Tha US delegation to

Northern Ireland is being led by Mr Ben Gilman, chairman of the International Affairs Committee of the House of Representatives. He is expected to meet Sir Patrick Maybew, chief minis-



A British soldier on patrol yesterday near the Northern Ireland checkpoint at which a soldier died on Wednesday from a single shot in the back fired by a sniper

parties in the region.

emning the incident. US congressional delegation. ter for Northern Ireland in Tuesday. UK officials say a deliberate snub from the Mr John Bruton, the prime Nobody has admitted respont he British government, as she had originally requested US. However, it comes amid

In a flurry of diplomatic because of "scheduling diffiactivity, Mrs Madeleine culties." Speaking on BBC Albright, the US secretary of radio yesterday, Sir Patrick state, is to visit London on denied suggestions this was

renewad speculation about Ireland policy amid reports that President Clinton is poised to recall Mrs Jean Kennedy Smith, the US ambassador in the Republic UK NEWS DIGEST

# HK to extend visa regulation

Rules allowing British citizens to work in Hong Kong without visas are to be dropped in April, the territory's government announced yesterday. Britons will then be covered by the same rules as other foreign nationals.

Ms Regina lp, director of immigration, said the reforms were being announced now to clarify procedures ahead of July's return of the territory, still a British colony, to Chinese sovereignty. She said British citizens and their

employers had sought early resolution of the issue. Ms Margaret Ng, legal representative in the territory's legislature, accused tha government of rushing the arrangements through. "It is a matter of changing peo-ple's rights," she said. "You should give the Legislative

Council the full required time to deliberate the policies. The British Chamber of Commerce described the planned changes as broadly fair. British citizens who have lived in Hong Kong for more than seven years will be given the right to unconditional stay, while those now in the territory under a set limit need not apply for visas until the limit expires. John Ridding, Hong Kong

THE ECONOMY

#### Inflation measure stable at 3.1%

The government's measure of underlying inflation which excludes bome loan interest payments - was 3.1 per cent last month, unchanged from December, the Office for National Statistics said yesterday. The government's long-term target is 2.5 per cent.

Rising house, food and motoring costs outweighed record falls in clothing and household goods prices. The headline rate of inflation, which includes interest payments on loans for buying homes, rose to 2.8 per cent in January, its highest level for a year. The figures came only a day after the Bank of England, the UK central bank, warned that a modest rise in interest rates was

needed if the government was to meet its inflation target. The ONS said the latest data showed the effects of aggressive discounting between shops. The price of clothing and footwear fell by 5.8 per cent between December and January, the biggest drop since records began in 1947, Household goods prices such as furnishings and electrical appliances fell 3.6 per cent in January, the largest decline Richard Adams, London

**■ TOURISM SURVEY** 

#### Wales wins more visitors

A quarter of visitors staying in Wales during last year's peak summer season were from outside the UK, according to a survey for the Wales Tourist Board.

Although Wales lags far behind Scotland in attracting tourists, the board believes that government figures have underestimated the number who visit the region. The WTB survey estimates that there were 700,000 visitors from outside the UK during July and August, who spent £175m (\$285.25m).

The US and Canada were the most important countries of origin, followed by Germany, Australia, New Zealand and the Netherlands. The Office for National Statistics calculates that there were 736,000 tourists from outside the UK to Wales in the whole of 1995 - the most recent year for which figures are available - and that they spent £203m. Since 1992, when the WTB was given powers to market Wales outside the UK, spending by non-UK holidaymakers in Wales is believed to have grown by 52 per Roland Adburgham, Cardiff

■ CAPTIVE INSURANCE

## S African companies join register

Among 40 organisations to establish captive insurance companies in Guernsey - one of the channel islands between Britain and France - during 1996 were four with parent companies in South Africa. The island has specialised in this area for some years and continues to attract new business from around the globe.

The Post Office, British Energy, the National Express Group and the Britannia Building Society were among the UK organisations to register.

With 12 companies surrendering their licences during 996, the net increase was 28, bringing the total number of offshore insurance registrations to 335 (324 captive and 11 offshore life). Mr Steve Butterworth, the island's superintendent of insurance, stressed that the surrenders were mainly due to mergers and acquisitions of the captive parents and that none was closed down because of financial Philip Jeune, Jersey

#### **Board agrees spending cuts** Spending cuts in the state-owned London Underground

railway are believed to have been agreed by its board yesterday in the wake of a three-year government funding cut of £700m (\$1.1bn).

Last month the board proposed delaying a number of schemes, including a £100m refurbishment of District Line

A government announcement on privatisation of the network is expected before the general election to be held in the next three months.

Tha European Parliament has awarded Smith System

Paul Taylor, London

# Opposition to ease takeover reform

By Robert Rice, and Stefan Wagstyl

The opposition Labour party is poised to abandon one of its most controversial proposals for competition policy reform amid concerns it might lose votes from the business community.

The proposal to make companies prove that planned takeovers are in the public interest is set to be dropped after a review ordered by Mr Tony Blair, the party leader.

The review team of Lord Borrie, former directorgeneral of the Office of Fair Trading; Mr Bryan Sanderson, managing director of BP Chemicals; and Mr John Vickers, professor of political economy at Oxford University; is expected to deliver its verdict by the end of the month.

Lord Borrie, however, has

made clear he is opposed to the reform. Mrs Margaret Beckett, shadow trade and industry secretary, has expressed doubts, Mrs Beckett said there were arguments for making companies show that mergers were in the public interest but it might prove difficult in prac-

The idea was opposed by the Commission on Public Policy and British Business, the group of business people argued that changing the your own."

an increase in the workload of the Monopolies and Mergdelays in merger clearance. being asked to weigh up who

was likely to be the best set of managers of a company, which was not its role, he said. Labour has hinted that as a compromise it might stick to changing the test for hostile bids, but Lord Borrie said he could see no point in

"There is no logic in saying the public interest is more or less adversely set up by the left-leaning affected when you have a listitute of Public Policy bostile bid. You can get Research to review UK eco- together to gouge the public nomic policy. Lord Borrie just as well as doing it on

The review team is expected to kill ideas of merging the MMC and the Office of ers Commission and lead to Fair Trading. Lahour bad It would result in the MMC super competition regulator but appeared to change its mind in recent months.

Lord Borrie said the distinct roles of the MMC and OFT were worth preserving. The aim should be "maximise practical co-operation [between the two] so that business is not mucked around". Labour's windfall tax

would apply to all privatised licenced and regulated by statute. This means that British

Telecommunications, the British Airports Authority.

Associated British Ports. Railtrack and British Gas would all be liable, but British Airways will be been in favour of creating a excluded, in spite of widespread speculation that it would pay the tax.

The disclosure will come as a shock to many of the UK's biggest companies, which have been assuming that the levy would be focused primarily on electricity and water businesses. Ms Clare Spottiswoode, the

gas industry regulator, says sbe does not believe that a windfall profits tax should utilities whose business is apply to British Gas if her price controls affecting the business are adopted.

Editorial Comment, Page 11

## **US** deal on state agency is attacked

By David Wighton, Political Correspondent

The government yesterday sparked fierce criticism by announcing the sale of its banking arm to EDS, the USowned company that bas already taken over large parts of the government's computer operations.

Labour, the main opposition party, accused the government of rushing through the privatisation of the Paymaster agency to complete the disposal before the general election. Mr Derek Foster, a senior

Labour MP who bolds the title of shadow chancellor of the Duchy of Lancaster, said: This sale has been rushed through by a desperate, last-ditch government concerned only with raising a quick buck."

Labour pointed ont that the government had not followed the usual procedure of announcing a preferred bidder but had gone straight to signing a conditional sale for £22.7m (\$37.3m). Labour also expressed con-

cern about the choice of purchaser. "It is highly disturbing to learn that the government's vital banking arm has been sold to a firm with no banking experience whatsoever," said Mr Foster.

The agency, formerly called the Paymaster General's Office consists of a pensions arm, and a banking operation which handlas £800bn of government trans-

To buy the agency, EDS is forming a joint venture with Hogg Robinson, a leading pensions administration and

# Minister intervenes in tax dispute

review plans to strengthen following protests from the British Bankers' Associabeing expressed on this delighted," be said. issue, we will consider the matter very carefully," he said in the House of Com-

Mr Clarke said be had

By Charles Batchelor

Transport Correspondent

Plans for a rail freight

terminal of up to 100ha near

London's Heathrow Airport

are being prepared by a con-

sortium of freight operators

and distribution companies.

The terminal would be near

the junction of the M4

motorway to Wales and the

M25 London orbital motor-

The project, which would

require an investment of

about £100m (\$163m), would

relieva a threatened shortage

of terminal space in south-

east England and could pro-

vide a direct link between

air freight landing at Heath-

row and European rail net-

Tha terminal would have a

direct link to the main line

between London, Bristol and

south Wales. There are plans

for a connection to the south

which would let freight from

Wales and the English Mid-

lands by-pass London before

joining the Channel tunnel

been alerted to the BBA's defaniting taxpayer. The dispute, secured debts, or concerns over the new pow- BBA was concerned that the trust funds, and that there ers, which are contained in rules would be used to would be some form of

Mr John Thirlwell, assisthe powers of Customs & tant director of the BBA. Excise to collect uppaid tax said later that the government had offered "substantial concessions" over the tion. "Where concerns are new powers. "We are The additional powers

toms to recover unpaid tax anyone owing money to a would not touch money in

WEST DRAYTON

consortium called Focal -

Freight Operators' Commer-

cial Access Link - which

hopes to apply for planning

The consortium's members

permission in May.

Mr Kenneth Clarke, the the finance bill, hy an demand payments from "judicial involvement".

Chief finance minister, yes article in the Financial banks. In particular, banks both the Treasury terday announced be would Times this week.

Customs yesterday get accounts in credit, leaving the bank with those in debt. It was also concerned that it gave Customs new powers without any recourse to the courts.

But Mr Thirlwell said that among concessions offered would have allowed Cus- was an undertaking the powers would not be used to by taking action against target credit accounts.

Both the Treasury and Customs yesterday also emphasised that the proposed rules would only be nsed in restricted circumstances and could help save companies from insolvency.

The Treasury bas also defended the measure, saying it would extend an exist-

ing principle of Scottish law. However the Scottish procedure does require the approval of the courts.

don, near Thurrock.

New route from terminal to Channel tunnel would avoid London Heathrow railhead planned towards a global ban.

freight operator, said: "This plan fits in with our desire An annual register of to have a terminal in a straarms sales setting out the tegic position to the west of London." EWS is also keen application, it will list that to find a rail terminal close

to the M25 to the east of Lon-There are small existing rail terminals in the London area but these are on cramped sites with no room for the storage and manufacturing activities required to make them commercially ean Umon.

The area proposed for the Heathrow terminal is mainly former industrial land at Colnbrook to the west of the airport. It is on a amall freight line which provides an eastward connection with the main London-Bristol lina. A connection to west would be

If planning approvals are obtained, work on the site could begin next year and the first train could run in 1999, Mr Rod Hilditch, a consultant and main promoter up to half its stockpile. of the scheme, said.

#### Landmine ban pledge by Labour party By John Kampfner.

Chief Political Correspondent

A unilateral ban on landmines and an annual report on UK strategic exports were promised by the Labour party yesterday as it vowed tougher controls on arms sales if it forms the next government.

Marking the first anniver-sary of Sir Richard Scott's report on the arms-to-Iraq affair, Mr Robin Cook, the party's shadow foreign secretary, set out an eight-point plan to a repeat of the affair in which Britain broke United Nations weapons sales guidelines.

"Britain is a leading arms exporter," Mr Cook said. "We have a right to maintain our competitive edge in this market, but we must also accept our responsibility to ensure that the arm trade is properly regulated." Labour's programme

includes: · A ban on all forms of anti-personnel land mines and an immediate moratorium on their use.

 Stricter monitoring of end-user certificates to prevent arms reaching third countries by stealth. Measures to prevent UK

companies from manufacturing, selling or procuring equipment such as electric sbock batons used primarily for torture, as well as work

· Work towards introduction of a European code of conduct setting higher standards for all EU member

state of controls and their total value of defence exports to each country, giving details of licences granted and refused. House of Commons committees on defence, trade and industry and foreign affairs will examine the report. Efforts would be made to establish a similar register for the Euro-

Sir Richard concluded last February that ministers and officials bad misled parliament over arms exports and tbat controls of weapons sales in the 1980s had been inadequate. No minister resigned after the report was debated in parliament. The Foreign Office said

yesterday that the Labour proposals were similar to existing guidelines. It also made clear the government was working for an international ban on landmines and had begun the destruction of

#### ■ LONDON UNDERGROUND RAILWAY

trains and the £100m upgrading of the Northern Line. The cuts will be outlined by London Underground chiefs next week at a meeting of the House of Commons transport

George Parker, Westminster

INTERNET CENSORSHIP

#### Pornography study launched

Engineering a contract to investigate the technical feasibility of jamming or censoring pornography and racism on the Internet and other systems.

Working with legal and social policy experts, the engineering consultants will produce a study which will be used as a briefing document for members of the parliament (MEPs) and is expected to be used as the basis of future policy.

Concerns about abuse of the Internet, particularly by paedophiles, have been growing. A recent study based on one sample of Internet traffic using a European search facility showed that 47% of queries logged by the indexing system were related to pornographic material.

# Investors reassured over downturns in junior market

ICF Kaiser, a US engineering

company; a large rail equip-

ment manufacturer, a prop-

erty developer and a cargo

bandling and distribution

English Welsh & Scottish

added.

Many companies' reports this year are below expectations, but fund managers remain sanguine about future of Aim

here may not seem much to connect recent profit warnings from a veterinary supplier, a CD-Rom producer, a software group

and a television rights company. However, all are listed on the Alternative Investment Market, and they have been joined by disappointing results from several other Aim companies. This has worried a number of

Of the 35 Aim companies which have announced results since the start of the year, more than a third have come m below market expectations.

This has raised concerns that the poor figures could be the harbinger of worse to come as the main results season accelerates during the month.

The issue is made more sensitive because of Aim's brief history. The market was established in June 1995 to provide a low-cost exchange for young companies seeking to raise development capital.

This reporting season will highlight how many have fulfilled the promises contained in their prospectuses. Aim has less stringent entry requirements ket has an element of high risk. than the main market, and prospectus Mr Bill Brown, a fund manager for

statements are often seen as a key investment criterion.

are understood to includa Railway, the US-owned

"With many Aim companies there is very little else to go on, so inevitably there have been quite a few disappointed investors in recent weeks," said one Aim adviser. "But investors have to make up their own minds if they are willing to believe a prospectus story and pay the price asked."

However, some Aim investors have been little surprised by the warnings and disappointments because the mar-

biggest Aim investment trusts, says the results are simply a reflection of the market. "There is no doubt that these are disappointing results, and there are individual reasons for those. But generically, for companies at this stage of development capital growth, some will inevitably exceed and some disappoint."

Mr Andrew Buchanan, a fund manager at Rutherford Asset Management. agrees: "Both profit warnings and profit successes are part of the maturing of a market providing development

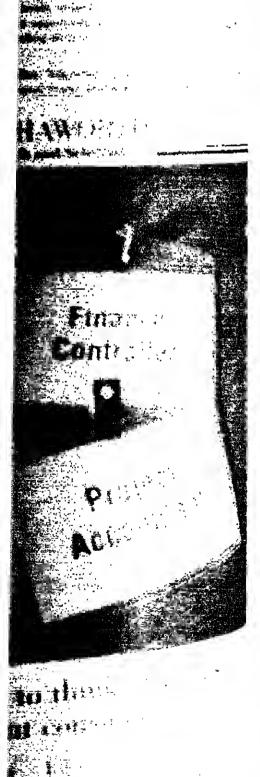
Ivory & Sime, which runs one of the capital for growing companies." He notes that recent weeks have also contained impressive results from Fitness First, Majestic Wine, Whittard and Surrey Free Inns.

Mr Brown says the results should provide lessons for all investors in Aim, particularly in studying a prospectus closely. Many investors are wealthy private individuals who also benefit from generous tax breaks and are willing to risk their investments in return for potentially high rewards. "The companies producing the best results are generally focused, and with

a straightforward story to tell." Among those issuing profits warnings. Circle Communications, the television rights group, saw its shares drop 40 per cent last week after announcing that annual profits would be "significantly below market expectations". Shares in Multimedia nearly halved after warning that trading losses and the need for write-downs on investments made in new CD-Rom software titles were likely to lead to a

pre-tax loss of up to £1m (\$1.63m).

Christopher Price



dinator

## THE PROPERTY MARKET

recent strength of US

real estate investment trusts

US real estate: looking more attractive

Yield on commercial property mans dividend yield on US stocks (%)

#### The popular nare prices soaring; a round of big takeovers; talk of USbased multinational Reits issue corporations dominating s global industry. Surely this can't be the normally insular - and private - US commercial real estate industry? Richard Waters explains the

A spate of acquisitions and the rise in share prices since Iste last year have confirmed the recent popularity of US real estate investment trusts (known as Reits). Depending on where you stand, this is either evidence that a new investment industry is being born - or simply a sign that the stock market's strong rise is rippling through other

The rise of tha Reit is to some degree a manifestation of the strength of US mutual funds. In a year when bilions of dollars were poured into equity mutual funds, those that invested in real estate companies showed an sverage total return of 31 per cent, compared with 19 per cent for the average US stock fund; only energy unds did better.

The yield gap between real estate and stocks provides one explanation for the sector's popularity (see chart). With the dividend yield on US shares now edging below per cent, the 10 per cent yield on many types of com mercial real estate looks all the more attractive.

The Reits have also been working bard to depict themselves as s separate asset class, arguing that their sbares bebave differently from the average publicly traded company in a stock market downturn. That contention has yet to be tested. In the meantime, the biggest companies are using

their stock market popular-

ity to raise the money to buy

more property. Sheer size, bringing the promise of greater stock market liquidity, has helped. "One of the things that has beld Reits back in the past has been not having a big enough float [of publicly beld shares]," says Mr Tom Rizk, chairman of Cali Realty, an acquisitive office

Reit in the north-east. That greater liquidity, along with the deluge of money flowing into mutual funds, translates into a lower cost of capital. No wonder the US public real estate industry of the mid-1990s is only modestly leveraged: tapping the stock mar-

ket has been the easiest and cheapest way to grow.

With commercial real estate changing bands at yields of 9-10 per cent, that has made spread investing (raising capital at one rate, then buying property that has s higher yield) an obvious ploy.

Also, with the stock market swarding sharply higher valuations to the companies that are expected to grow the fastest, it has been possible to shop for real estate on the cheap on Wall Street. Among deals by highly rated companies this year are: the \$1bn acquisition by Equity Residential of Wellsford, and

The industry is only modestly leveraged: tapping the stock market is the easiest way to grow

the \$440m purchase of Robert Martin by Cali Realty.

The Martin acquisition was done at an implied yield of 10 per cent, says Mr Rizk, compared with Cali's cost of funds of around 8 per cent That arithmatic axplains why Mr Rizk's company, which controlled \$280m of real estate when it went public two and a half years ago, now has a \$1.7bn portfolio and why, along with a handful of other giants in the sector, it plans to keep growing.

Further evidence came this month from Travelers, an insurance company that was one of the big distress sellers of real estate m the early 1990s. Now part of a bigger financial services gronp, Travelers said It transfer \$600m of office buildings into a new joint venture company, would eventually assemble s portfolio that it expected to be worth billions. Wall Street now expects the venture to be taken public, though Travelers refused to comment on

Does all this mean that the

0171

649

share prices of the most highly valued Reits have got ahead of themselves? The answer depends on which valuation measure you use, but there are warning signs. In terms of dividend yield, the traditional measure for appraising the sector, public real estate companies now trade at a discount of about 0.5 percentage points to 10year Treasury bonds, com-

pared with a usual premium. Supporters argue, though, that these are not just static portfolios of real estate. Rather, they are actual companies, with the ability to grow their earnings the same way that other companies do - by cutting costs, buying other companies, or marketing their buildings more effectively.

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Earnings multiples may not be all they seem. The industry uses so-called funds from operations (FFO) as its measure of performance (this leaves out the large depreciation charges that would otherwise overwbelm the reported numbers). The industry's calculations of earnings also allow for some costs to be capitalised that normally would be taken as a charge in the profit and loss account.

The effect can be marked. Relts that invest in offices, for instance, are trading at 12.9 times their expected FFO for 1997, says Mr Jonathan Litt, an industry ana lyst at PaineWebber, the stockbrokers. When adjusted for capitalised costs, though, the multiple jumps to 15 times (the US stock market is on a multipla of about 13 times this year's earnings). None of this even takes

into account the relationship between share prices and net asset values. This is a seldom-watched measure on Wall Street - and maybe that is just as well, given the present level of share prices According to an analysis by Mr Litt, the average Reit was trading earlier this month at 137 per cent of net asset value. Office Reits, which have been the craze of the past year, are trading at 162 per cent of net asset value, while those holding industrial property are at 154

To look past these hefty premiums requires confidence in the sector's ability to maintain solid earnings momentum. It also requires a helief that the mutual fund money will keeping flowing.

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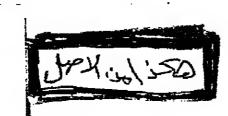


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the end of the San Francisco Symphony Orchestra's 67-day strike, was understandably enphoric. Although the musiboost morale during the strike, they had not come face-to-face with their music director, Michael Tilson Thomas, or their regular audiences since December 5. A total of 48 concerts had been cancelled. So their performance of Bach's Magnificat and Stravinsky's Perséphone had a special

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Behind the public display of reconciliation, management and players have no illusions about the damage caused by the stoppage. It not only marred Tilson Thomas'a second season in San Francisco and disrupted the orchestra's recording programme; it also sullied its international reputation - the musi-cians publicised their grievances during last November's European tour - and will almost certainly have dented its subscriber

The current season has seen a rasb of such disputes. The Philadelphia Orchestra's strike lasted nine weeks, and orchestras at larly tough. Recent years have Atlanta and Portland, Oregon,

Andrew Clark explains why there have been a rash of strikes this season cians gave some free concerts to also had prolonged stoppages. Managements across the country are now preparing for the next round of confrontation: most US

third come up for renegotiation

every March. In the view of some commentators, the strikes are symptomatic of a crisis in classical music. The New York Times recently bemoaned "the loss of a golden age", and blamed the dismantiing of public music education in the US, the increasing dominance of popular culture and the American urge to democratise the arts. "Wa have created an overabundance of orchestras and concerts," it said. "The world of art music [is] unable any longer to make a case for itself."

While this view has wide credibility, no one has produced hard evidence to support tt. It is easy to forget that strikes have long been endemic in US orchestral life: the early 1980s were particuseen a lull, so the latest wave

was bound to look bad. There ing a net deficit had fallen to 25, the disputes. The key issue in orchestra contracts run for three scheduling; in Philadelphia it orchestras with deficits over years, which means roughly a Atlanta job tenure and the size

> managements are finally putting \$770,000.
>
> a lid on musicians' expectations of unbridled growth in pay and benefits - expectations that were fuelled by the boom years of the 1980s and early 1990s. Chastened by a harsher economic climate, which has seen a squeeze on all US arts organisations, orchestras are having their biggest shakeout in years. Managements are getting tough, holding back on budgets and working out e business solution to their problems. The clearest evidence for this is the reduction of deficits.

In the 1989-90 season, 26 American orchestras reported a loss, and the average balance of the top 60 was minus \$30,000 (£18.750). By the 1995-6 season. the number of orchestras report-

was no obvious linkage between and the average balance showed a surplus of \$250,000. Across the San Francisco was concert same period, the number of was recording payments, in \$500,000 fell by a third, and the average assets carried forward from season to season swing What the strikes prove is that from minns \$630,000 to plus

Orchestral discord in the US

hese figures, compiled by the American Symphony Orchestre League (ASOL), snggest e sea-change in the way US orchestras are run. The 1980s were a time of spending and growing, unrelated to avetlable resources. Meny orchestras thought the boom would continue for ever, and their ballooning salary packages reflected this. The San Francisco Symphony, for example, enjoyed annual pay increases of np to 10 per cent; ecross the leeding American orchestras, labour settlements were running at twoand-a-half times the rate of inflation. Managements found them-

they could not fund - and the deficits grew. San Francisco's now stands at \$3m.

"In the 1980s, many of us thought that if we had the resources to pay more, we should," says Peter Pastreich, executive director of the 8an Francisco Symphony, "because musicians were generally underpaid. Today there is not the same moral pressure for higher pay. By 1995-6, the average salary in this orchestra had reached \$95,000. Managers of the top orchestras are no longer afraid their musicians will run else-

where to get more pay."

The reason for lower pay settlements is not falling box-office news. returns: the San Francisco Symphony gives 200 concerts a year and still manages a 93 per cent average capacity. The real squeeze has come from federal cutbacks, and their knock-on impact on corporate and private giving. The San Francisco Symphony's current grant from the National Endowment for the

selves committed to contracts. Arts and the California State Arts Council is half what it was in 1992. In a \$34m budget, a drop \$400,000 may be small, but it still represents a net loss which, with inflation, has to be made good.

"It's e tougher climate," says Melinda Whiting of ASOL. "Orchestras now find themselves competing against charities and social programmes for the philanthropic dollar. They know that if they continue certain spending habits, they may not surviva the next 20 years. That's why they are putting a cap on spending and trying to increase capttal endowments. The fact that the industry has woken np is good

The Atlanta Symptony finally settled for a modest 2 per cent annual increase, San Francisco for 3.6 per cent. The San Francisco musicians won improvements in healthcare and pensions; the management secured a long-sought-after tncrease in Sunday concerts and an extra

American orchestras are learning that the ultimate test of their viability lies not in the detail of a strike settlement, but in the value their communities place on them. In each of the recent dispntes, orchestra boards - as the embodiment of those communities - were prepared to sit through a long strike to ensure the orchestra did not outstrip its

So are American orchestras in terminal decline? Not exactly. Orchestras as disparate as the Cleveland, with a \$25m bndget, and the Nashville Symphony, with a turnover of \$5m, are reporting a rise in donations and attendances. Most of the smalltown orchestras which folded in the early 1990s have sprung back

"The perception that classical music is facing a crisis of support is not entirely accurate, seys Tom Morris, executive director of the Cleveland Orchestra. "There's no doubt that the environment for the performing arts is changing, and this produces feelings of unease. Our policy is to commit ourselves to what we do best - an enlightened and eclectic repertoire, performed to the highest standard. We see that as the road to success in an increasingly competitive market-place."

Opera in Berlin/Paul Moor

# Bible-bashing country

is familiar with the bigoted clerical hyp-Gantry. In real life, as Jim Bakker or Jimmie Swaggart, be has repeatedly ended un behind bars. And in Carlisle Floyd's 100 per cent American opera Susannah, which has just received its German premiere at the Deutsche Oper in Berlin, the heroine falls prey to a similar divine, Olin Blitch.

When Erich Leinsdorf conducted Susannah at the New year after its premiere in comes to pray with her, Florida), it was acclaimed as rapes ber instead, and is the most impressive opera shot by her brother. to have been written in America since Porgu and rests foursquare on fundamental harmonies, introducing mild dissonances only in scenes of violence. Especially in the hymnal sections, one hears echoes of those old church modes brought over from Elizabe- masts, with one constantly

than England:

Apocrypha which also inspired Rembrandt, Rubens L Aocrite: Sinclair and Handel - but turned it mersion haptisms - runs Lewis named him Elmer into an intimately familiar down the middle of the milieu.

usannah, fun-loving and presumably virprotective older brother and hathes in a secluded part of tha local creek. Puritanical church elders chance upon her in the nude, and browbeat a young simpleton into saying she seduced him. The val-

The townspeople try unsuccessfully to drive Bess". Floyd's musical style Susannah away - but in John Dew's Berlin staging, the Stygian-clad congregation stone her with a barrage of Bibles.

Thomas Gruber's arresting unit-set clusters seven big television monitors on high shifting eye filling each father, Floyd based his body. The creek - where the 25, May 16 and 19.

merican literature libretto on a story in the valley's fundamentalist Christians calculate auccess by the number of total-imstage; upstage, ready-made but never ignited, waits a potential witch's pyre.

Dew may have come a ginal, lives with a cropper at Covent Garden and in the US in the 1980s, but in Susannah his work is as effective as his three brilliantly rollicking Mozart productions in Leipzig. The Swiss conductor Marie-Jeanne Dufour - who, in Meiningen, has become Ger-York City Opera in 1956 (a ley's new psalm-singer many's first female Generalmusikdirektor - conducts a tight orchestral ship.

Karan Armstrong, Dean Peterson and Stefano Algieri stand out in an evening generally reinforcing Anatole France's sardonic observation that religion has done love a great service by making it a sin. Only Donna Perilli's dancers, trying valiantly to cope with American barn-dance steps, seem merely dutiful.

Born in 1926 in South Car-olina of a Methodist minister ley goes undetected by any-February 25, March 6, 15, Further performances on

Ballet ambert Dance Company is embarked on a regional tour. The repertory comprises recent stagings plus a new piece by Christopher Bruce - Stream - which I saw on Wednesday night at the Apollo Theatre, Oxford.

Stream is one of those plotless yet morally well-intentioned dance-works that I suppose I ought to like more tronic, and it roars or whisthan I do. I know that it is selling flags for a good

cause, but I cannot work out what it is. One good cause might be better clothes for the cast, who wear Marion Bruce'a unappeelingly blotched basic tights. These look as if colours had run amok in the washing-machine, with the dancers trying to hrave the whole thing were in the offing. out in the name of design. The accompaniment by

well-meaning - a strong

blows throughout - and it bored me to sobs. Not so the Oxford audience, who greeted it with roars of delight and those curious Bantu shrillings which now seem part of public approbation at dance performances.

It was doubtless the proper reaction - your critic wrong again - to a piece about whose emotional credentials (if not cboreographic verve) there can be no doubts.

The programme also included Bruce's Rolling Stones romp, Rooster, and Kim Brandstrup's Eidolon. This looks as intriguing as ever - dream-illusion giving way to waking disillusion . with scora (Kim Helwig, atmospheric and dramatic) and dance perfectly attuned.

Clement Crisp



Kenneth Cranham, Melanie Hill and Mark Lewis Jones in Peter Gill's new play set in a housing estate, 'Cardiff East' 

Theatre/David Murray

# Fragmented Welsh lives

eter Gill is a director with a distinguished track-record, but he is also a playwright of parts. Fourteen parts, indeed, in Cardiff East, his new play at the Cottesloe: all played with searching sympathy, under Gill's own direction. They all live on a housing estate

in that place, which is Gill's hometown - most of them long-term, and many of them related to each another. We watch and listen to them, in telling fragments, through 24 hours. Tha actors rarely leave the stage, but merely retreat to sit at the back when not needed. Though naturalism reigns in their dialogues, the staging is minimal: a fine, sad, panoramic backdrop by Alison Chitty, but otherwise just intermittent furniture - a bed and a few wooden chairs, with changes of light (sensitively devised by Andy Phillips) to indicate new scenes.

There is no plot, nor any overripe Welshery. We simply discover these peopla little by littla, through snapshots, brief monologues and longer scenes, often dovetailed together. Theatrically speaking there is a sort of "plot", in the sense of something which continually teases our attention: it takes a long time to work out who is related to whom, and how, and exactly what difference that might make. The cast-list in the programme-book is seriously confusing

but that is equally part of the plot. The first (longer) half of the play is a steady flow of instant portraits and linked dramatic vignettes: a kind of "symphony", as the term was used by populist avant-garde filmmakers between the wars. Again the milieu includes people who live from part-time work to none at all, going steadily under and meekly off their heads.

As scene melts into scene, one'a

appetite for knowing more and more about these people is constantly whetted, even for the ones one would avoid in real life. Gill picks no crisis-points to show them off, but his scrupulous writing ensures that his actors can inhabit their roles completely. Without flashy dramatics, each and every one of them rings true and resonates further.

he second half is dodgier. though we maintain a loyal interest. Merely to extend the "symphony" might be disappointing, so Gill branches out. We get a multiple scene where all the characters pursue their chosen entertainments at different venues; there is a dramatic Big Event; the two leading boys progress from a spot of mutual masturbation in Act 1 to real adolescent passion, and we learn a bit more - tantalisingly, not

the death of a friend, which we know has wrecked his parents' lives. Though Gill-the-director has

staged all that with perfect tact, Gill-the-playwright has freighted it dangerously. Besides the sudden surge of theatrical intensity, his ex-priest Michael (Kenneth Cranham in uncommonly benevolent mode), a tower of quiet strength in Act I. becomes sententious with his autobiographical reflections, pertinacious political digs and proud Cardiff historicising.

Why was this rich but provisional script already in print (Faber & Faber) when Cardiff East opened? Though Gill's characters are beautifully and penetratingly imagined, their play still wants a better form.

At the Cottesloe Theatre until further notice, with a visit to Cardiff's New Theatre between April 8 and enough - about their involvement in 12.

## Dance in a good cause

pers as the mood takes it.

he mood takes the dancers (6 male: 6 female) into duets and quartets which seem faintly ethnic, even animalistic: there is quite a bit of watchful gazing over the plains and sporting around as if ahaggy pelts

It is all tremendously wind from Kylian-country

Serious stuff.



#### **AMSTERDAM**

CONCERT Concertgebouw Tel: 31-20-6718345 Radio Filharmonisch Orkest: with conductor Gennady Rozhdstvensky, soprano Alison Hagley and mezzo-soprano Catherine Wyn-Rogers perform works by Britten and

Shostakovich, 11am; Feb 16 Radio Kamerorkest: with conductor Ton Koopman and violinista Marieke Blankestijn and Arvid Engegard perform works by Mozart, Chr. Cannabich and K. Cannabich; 8.15pm; Feb 16

#### **■ BERLIN**

EXHIBITION Alte Nationalgalerie Tel: 49-30-209050 Adolph Menzei (1815-1905): Between Romanticism and impressionism: retrospective exhibition featuring 130 paintings, drawings, pastels and watercolours by Adolph Menzel,

one of the leading German artists in the second half of the 19th century. In addition to many of Menzel'a acknowledged masterpieces the exhibition Includes numerous sketches and drawings depicting bourgeois lifa in Berlin, Menzel's family circle and landscapes in and around the Prussian capital; to May 11

CONCERT Konzerthaus Tal: 49-30-203090 Sinfonieorchester des Mitteldeutschen Rundfunks: with conductor Peter Schreier, soprano Ellen van Lier and the Chor des Mitteldeutschen Rundfunks perform works by Schmidt; 8pm; Feb 17

**OPERA** Deutsche Oper Berlin Tel: 49-30-3438401 Eugene Onegin: by Tchalkovsky. Conducted by Jiri Kout, performed by the Deutsche Oper Berlin. Soloists include Ute Walther, Eva Johansson, Nadja

Michael, Kaia Borris and Lenus

#### **■ CHICAGO**

Carlson; 7.30pm; Feb 18

EXHIBITION Museum of Contemporary Art Tel: 1-312-280-2660 Art in Chicago, 1945-1995; exhibition presenting an historical survey of the art made in Chicago in the years 1945-1995. The exhibition features approximately 150 works by 135 artists in all media and includes a supplementary exhibition of documentary and archival information covering film and

video, performance, audio and computer-assisted arts; to Mar 18

Civic Opera House & Civic Theatre Tel: 1-312-332-2244

Turandot: by Puccini. Conducted by Bruno Bartoletti, performed by the Lyric Opera of Chicago. Soloists include Gabriela Schnaut, Ben Heppner, Kallen Esperian and Alexander Anisimov; 7.30pm: Feb 18

#### DRESDEN

**OPERA** Sächsische Staatsoper Dresden Tel: 49-351-49110 Die Bassariden: by Henze. Conducted by Metzmacher and performed by the Staatsoper Dresden. Soloists include Sippola, Brohm and Jahns; 7pm; Feb 16

#### ■ LISBON

CONCERT Grande Auditório da Fundação Gulbenkian Tel: 351-1-7935131 Maxim Vengerov and Itamar Golan: the violinist and planist perform works by Mozart, Schubert and Brahms; 7pm; Feb

#### ■ MADRID

EXHIBITION Museo Nacional Centro de Arte Reina Soffa Tel: 34-1-4675062 Archivo Juana Mordó: retrospective of work by the Mexican artist, famous for his large-scale public scupitures. On display are 45 paintings, 50 drawings and 12 bronze

#### sculptures; to Apr 8 MUNICH

**EXHIBITION** Kunsthalle der Hypo-Kulturstiftung Tal: 89-224412 Karl Schmidt-Rottfuff: retrospective exhibition of work by tha Garman expressionist painter, featuring 70 paintings, 60 watercolours, 50 drawings and 15 sculptures; to Mar 31

OPERA Prinzregententheater Tel: 49-89-4706270

 Vesperae: by Monteverdi. Conducted by Gerd Guglinor and neformed by the Orpheus Chor. München, Soloists include Priska Eser-Streit and Mona Spängele; 8pm; Feb 18

#### NEW YORK **OPERA**

Metropolitan Opera House Tel: 1-212-362-6000 Aida: by Verdi. Conducted by Charles Mackerras, performed by the Metropolitan Opera. Soloists include Sharon Sweet, Stefania Toczyska and Michael Sylvester; 8pm; Feb 17

#### PARIS

CONCERT Théâtre des Champs-Elysées Tel: 33-1 49 52 50 50 Ensemble Orchestral de Paris: with conductor Jerzy Semkow and pianist Jean-Bernard Pommier perform works by Weber, Beethoven and

Schumann; 8.30pm; Fab 18

Philip Chambon is elec-

#### **EXHIBITION** Musée d'Orsay Tel: 33-1 40 49

 Auguste Préault (1809-1879): exhibition devoted to the work of the French sculptor Auguste Préault, whose bronze and stona sculptures show influences of Realism and Romanticism; from Feb 18 to May 18

#### **■ STRASBOURG**

Palais da la Musique et des Congrès Tel: 33-388 37 67 67 Cermen: by Bizet. Conducted by Didier Lucchesi and performed by the Choeurs et Orchestre Opéra Eclaté; 8pm; Feb 15

#### **■ STUTTGART OPERA**

Staatstheater Stuttgart Tel: 49-711-20320 Anacréon ou l'Amour fugitif: by Cherubini. Conducted by Gabriele Ferro and performed by the Staatsoper Stuttgart. Soloists Include Nagore, Gruber and Klinik; 7.30pm; Feb 15

 Die Meistersinger von Nümberg: by Wagner. Conducted by Kulka and performed by the Staatsoper Stuttgart. Soloists include Probst, Hölle and Keating; 5pm: Feb 16

#### ■ VALENCIA

CONCERT Pelau de la Música i Congressos Tel: 34-6-3375020 Enrique Rioja and Vicente

Campos: performance by the trumpeters, accompanied by organist Bernhard Girerer. The programma includes works by Vivaldi and Stoelzel; 11.30am;

#### WASHINGTON EXHIBITION National Gallery of Art Tel:

1-202-7374215 The Victorians: British Painting in the Reign of Queen Victoria (1837-1901): exhibition of 70 paintings highlighting the artistic achievement of British painters during the reign of Queen Victoria, depicting the social landscape in a period when Britain was the world'a most technologically advanced country. The exhibition includes works by Whistler, Sargent, Leighton, Tumer, Madox Brown, Rossetti and Holman Hunt; from Feb 16 to May 11

Eisenhower Theater Tel: 1-202-467 4600 La Finta Giardiniera: by Mozart, Conducted by Patrick Summers, performed by The Washington Opera. Soloists include Michael Myers, Katerina Beranova, Joyce Guyer, Gregory Schmidt, Michaela Gurevich, Laura Claycomb, Beth Clayton

**OPERA** 

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and Victor Benedetti; 7.30pm; Feb

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Financial Times Business Tonight

# Political economy

If the Bank of England wants greater independence from the politicians, it must learn to behave more sagely

The Bank of England is at Clarke is not being respect- struck by Alan Greenspan ful of economics. But the at the US Federal Reserve. years ago the pound was the manner of its dispute with the chancellor has exposed a certain naivety.

This matters more than just for the moment. The Bank has struck a deal with Gordon Brown, the shadow chancellor, which would put lt on the path to independence in the event of a Labour victory at the general election. The agreement centage point from the preswill stick, though, only if it learns more of the business

In the Bank's view, gruhhy electioneering has got in the way of the interest rate rise needed to pre-vent the economy from of robust growth in the real overheating. Kenneth Clarke has conveniently put to one side his own maxim that good economics and good politics are indivisible.

At three consecutive meetings Eddie George, the Bank governor, bas called for a small increase in borrowing costs. Each time the chancellor has said no. What started as a minor squall has somebow blown up into a nasty storm.

The dispute has confirmed that the present arrangements have ontlived their usefulness. Whatever its colour, the next government will have to reshape the process. But recent events have also raised a question over the Bank's capacity to take a sufficiently rounded view of the economy to earn the autonomy it craves.

The best central bankers are uncompromising in their rhetorical commitment to sound money, but pragmatic in deed. There is more to economic management than squeezing out inflation. As Mr Clarke will remark in unkind moments, any fool can prevent prices from rising by driving the economy into the ground.

Democratic governments must be as concerned that

The Bank, of course, does not have the room for manoeuvre that comes with independence. But its antiinflation zeal is beginning to sound obsessive. Its clarion calls are disproportion-

ate to the size of the interest rate increase lt seeks. On the issue of whether rates should rise by 1/4 perent 6 per cent, the Bank has a case. Its inflation forecast for two years hence shows prices rising at closer to 3 per cent than the Trea-

sury's target of 2.5 per cent.

economy. The Bank is worried too about Mr Clarke's sometimes cavalier attitude. He was unwise recently to liken the inflation target to so small an interest rate rise. Mr George implicitly admits the inflation warning light is at amber rather than red. His advice falls Mr King's classroom. well inside the usual mar-

The Bank is stubbornly reluctant to acknowledge a significant impact from sterling's appreciation. Beyond a one-off fall in the price The Bank's

anti-inflation zeal is beginning to sound obsessive. its clarion calls disproportionate to the size of the interest rate increase it seeks

the economy grows at its level, it expects only a small up a new monetary policy risk of making a fool of potential as to foster price deflationary impulse from committee to formulate its itself. It reckons Kenneth stability. It is a balance well sterling's 16 per cent rise monthly interest rate since last summer. Five centrepiece of official policy. Now it is irrelevant. Membership of the European exchange rate mecha-

nism is forbidden history. Thus Mervyn King, the Bank's chief economist, dismisses as nonsense the notion of a rough equivalence between an appreciation in the exchange rate and increases in interest rates. Explaining the inflation forecast, he remarked that ready reckoners which purported to measure such a relationship were for tbose who had forgotten

their first-year economics. I fear that I was the subject of his admonition. But perhaps it was unfair to retort that I had first heard mention of these ready reckoners during visits to the a rather looser aspiration to Bank. Mr George would lower taxes. Yet in seeking allude to them when he presented the Bank's Quarterly Bulletin during the late 1980s. So I look forward to joining the governor in

I happen to agree that gins of error in economic sterling's rise is unsustainahle. The higher it goes, the more rapid will be the eventual fall. But in talking up interest rates the Bank has contributed to the appreciation. It also seems indifferent to the permanent damage an overvalued pound is inflicting on industry.

To be fair, Mr George does give speeches putting the goal of low inflation in the context of sustaining the economy. But overall the message remains too narrowly focused on the inflation mission. I do not recall a single mention from Mr King of the importance of sustaining output.

Perhaps the Bank is aiready looking beyond the election. After initial doubts, it is said to have agreed that if Labour forms the next government, it would move swiftly to set

recommendations.

The deal was clinched at a meeting between Mr George and Mr Brown. Several independent experts would join the relevant Bank officials on the new committee. These outsiders would formally be appointed by the Bank but on the basis of close consultation with (and, perhaps, recommenda-

tions from) the new chancel-

lor. The change would

democratise and depersonal

ise the Bank's advice.

There would be other immediate changes to restore credibility to the montbly between chancellor and gov ernor. The dates, for example, would be announced long in advance, and the outcome relayed to the markets immediately after each meeting.

For the Bank this would be an important step on the road to operational indepen dence. The deliberations of the monetary committee would initially remain secret. But the presumption would he that, once the Treasury conceded control of interest rates, the min utes would be published.

This offer of independence is conditional, however. Mr Brown wants to he convinced that the Bank is ready to widen its horizons He intends to reaffirm the 2.5 per cent inflation target, but the monetary committee would be expected to open ate within a range of 1 per cent to 4 per cent. Its new remit would be to avoid deflation as well as to contain inflation.

There is a bigger challenge. The autonomy of the Bank's cousins in the US. Germany and elsewhere is founded on popular consent. Mr George needs a comparahle constituency in the country. Without this political legitimacy, the prize of independence will be lost before it is won.

# LETTERS TO THE EDITOR.

Number One Southwark Bridge, London SE1 9HL We are keen to encourage letters from readers around the world. Letters may be faxed m 44:171-873 5938 (please set fax to fine), chail letters editor@ft.com Published letters are also available on the FT web site, butp://www.FT.com Translation may be available for letters written in the main international languages.

# Wide impact of currency shifts

From Mr Piero Sierra. Sir, Peter Martin (Global Investor, February 10) touches an essential point in underlining the apparently erratic influence of currency

**COMMENT & ANALYSIS** 

fluctuations on globalised companies. Foreign exchange movements and trends have a

wide variety of consequences on multinationals. It is between the meanderings of a single national currency and shareholder value. Exchange rates have different impacts on:

Status cost

From Mr G.A. Hodgson. Sir, Your Lex columnist is

somewhat disingenuous in

saying ("Football". February

12) that "EU citizens are no

more entitled to watch hig

sports events for free than

or Madonna for free".

they are to watch Pavarotti

It may be so, but Pavarotti

and Madonna are individuals

performing on their individ-

ual behalf. National football

must surely have some right.

in exchange for conceding

that representative status.

There is a better case than

showing showcase events.

Donald, Darlington & Nice,

Middlesex HAS 7BH, UK

G.A. Hodeson.

80 High Street,

Edgware,

that which Lex concedes for

teams purport to represent

the entire nation, which

incorrect to assume the existence of simple relationships

 Consolidated results, according to the basket of profit or loss contributions by local subsidiaries.

 Consolidated results, through positive or negative effects of local currency fluctuations on the overall business environment in single countries.

 Consolidated balance sheet assets, according to the basket of local net

 Consolidated results, according to the worldwide netting of currency exposure on trading and financing

Many of these effects interact with one another. Very few can be hedged. Each global company has its own

specific risk/opportunity profile. Shareholders could well use a standard sensitivity grid that would quantify the true effects of actual and foreseen currency scenarios on shareholder value. Bourses, financial analysts and financial publications would do well to shed more light on these aspects.

Piero Sierra, Via della Spiga, 45

Registry role not costly

From Mr John S. Holden. Sir. The Federation of Small Businesses has called into question the role of Companies House ("Small companies attack lack of checks on data", February 11). It is right to say we enforce the law in the same way for big companies and small. That, after all, is what the law requires. It is right to suggest we accept the bona fides of documents reg-

istered with us, except where obviously defective. Our primary role is as a reg-We do, however, enforce compliance with Companies Act requirements through late filing penalties and prosecution of directors. The

remedy for fraud lies else-The federation is way offbeam in suggesting we are

costly to do business with. Filing accounts costs nothing - unless they are late. The annual return fee dropped from £32 in 1994 to just £15 last October. The fee for incorporation fell from £50 to £20 over the same period.

To introduce checks to validate the quarter-million changes of registered office address each year and more than 1m changes of directors would add to costs and undermine efforts to reduce the regulatory burden on business. It would also be a great irritant for the law-abiding majority.

John S. Holden. chief executive, Companies House, Crown Way. Cardiff CF4 3UZ, UK

#### Culture that hinders democracy

From Mr George Schopflin. Sir, Your leader "Balkan cheer" (February 6) is persuasive in rejecting crude cultural determinism, but it overstates its case by discarding cultural explanations entirely. Cultural factors can be illuminating, if it is understood that no culture is made up of just one strand. In south-eastern Europe, there are indeed varions cultural currents, but on balance those suspicious of the bases of democracy tend to predominate.

The result is that civil society, rule of law, compromise and self-limitation tend to be outweighed by collectivism, dependence on hierarchy, political inexperience and impatience. Authoritarianism has resonance. Not everyone is a natural demo-

The outcome is what we can see. The democratic institutions of the region are in place hut do not work very well. This can change but only over a much longer period than the seven years since the fall of communism. The policy implications for the west are that democratic currents should be supported, hut there should be understanding of the uphill struggle faced hy democrats

George Schopflin. 191 Andrewes House, Barbican, London EC2Y 8BA, UK

#### Turkish premier's moves designed to play for time

Sir, John Barham's "Generals grow restless in Turkey" (February 7) omits the reasons why Mr Necmettin Erbakan, the Islamist premier, backs down when sabres start rattling.

Mr Erbakan's old habit is to test the ground first and then, if conditions are favourable, to advance for his cause. As a fundamentalist, Mr Erbakan is an enemy of the secular republic and

the reforms of Kemal Atatürk, the founder of modern Turkey, As such, he plays for time to gain more sup port for the Islamic Refah party and thus achieve a clear majority in the

Mr Erbakan and Refah have divided the Turks into two camps, the Islamists and the Secularists. He has been climping the secular reforms step by step while flirting with the pariah Islamic

regimes. Since the armed forces are the guardians of Atatūrk's reforms and the secularity of the state, Mr Erbakan's next important step will be to infiltrate the army. The army brass, also considering what happened to Iranian generals after the ayatollahs toppled the

pervous. The brass have so far been patient and tolerant. Yet, in

Shah's regime, are

right in feeling

Turkey alarm bells are ringing and the solutions to this dilemma are rather limited. short of the fourth military takeover since May 27 1960. If so, Mr Erbakan, along with the bankrupt politicians of Turkey, will carry the burden of the blame for the loss of democracy.

Muammer Kaylan, 3300 Bonita Beach Road 123, Bonita Springs. Fiorida 34134, US



# In step for the march east

Nato's attempt to forge ties with Russia must not leave its neighbours on the sidelines



The process of Nato enlargement is enterthe Nato sum mit in Madrid will agree a list of "one or

nore" countries from eastern and central Europe to be invited to join the alliance. This will set a crucial proess in motion - only some thing like a political cataclysm will be able to stop it.

This atmosphere of urgency is inspiring Nato to intensify efforts to establish a solid framework for co-operation with Russia. This should take the form of a security charter. Some questions, however, arise concerning the nature and contents of this charter.

One is over its legal form. There are good reasons why it should not be drawn up as a treaty. Nato, unlike the European Union, is not an entity in international law. Thus Nato as a whole would probably not be able to sign such a treaty.

This in turn means the charter would have to be ratified hy all Nato memher states. Such a long, complex procedure would require a document with little latitude

for interpretation.
It would also have to be ratified hy the Duma, the lower house of the Russian parliament, which is not necessarily a simple or trivial matter. The majority of Russian parliamentarians are reluctant to do anything that would maintain the existence of Nato or expand its role in a European security system.

A much better and simpler solution would be for the charter to take the form of a bilateral political declaration hetween Nato and Russia, accompanied by real steps to adapt co-operation to a changing security situation.

situation could arise if the Russia behind their backs. charter is signed at the Madrid summit and immediately comes into force.

The charter will give Russia access to various Nato committees and other bodies, allowing it to exert influence on the alliance's decisions. But the countries invited to join Nato will still be treated as oon-member countries until their formal accession. Thus Russia would have a stronger role in Nato than the countries which bope to become full members in the not-toodistant future.

It could be argued that this would be the case for only two years or so - since it is assumed that all the legal requirements for enlargement will be met by the 50th anniversary of the alliance in 1999. But in politics a week can be a long time. Thus some transitional arrangement to strengthen the role of the countries aspiring to join has to be

worked out This would have the added advantage of giving the candidate countries experience in working in the alliance's multilateral framework. It would also reassure public opinion in those countries that there is no secret dialogue between Nato and and the US.

should begin between Nato and Ukraine with a view to signing a similar charter. This would indicate the alliance's support for helping Ukraine consolidate its independence. The main problem being

debated inside Nato is what status to give Russia in Nato's structures and bow much influence should go with it. Russia has succeeded from the beginning in creating the impression that co-operation with Nato amounts to a gesture of goodwill which requires concessions in return. In fact Nato's offer to work

out such an agreement is a historic move which should be eagerly grasped by Moscow. A refusal to co-operate would be a serious mistake, which sooner or later would be lighted upon by Russia's voters. They, all opinion polis indicate, are for international co-operation and against confrontation.

Thus Moscow's decision is not a question of making gestures towards Nato, but of serving Russian national interests - which, in this case, coincide with the interests of the rest of Europe



Another issue is the prob- Political manoeuvres: Javier Solana (left), Nato secretarylem of timing. An awkward general, with Igor Rodionov, Russia's defence minister

Russia claims Nato Equally important, talks enlargement will severely affect its security interests and hence should be subject to consultation. But in May 1992, Russia signed a defence treaty in Tashkent with five other former Soviet republics. The treaty is a replica of the Washington treaty constituting Nato, and contains the same security guaran-

> The Tashkent alliance has grown since then, with Belarus joining in 1993 There was no consultation with other countries. Poland could easily point out that a powerful military alliance had emerged on its border, but no comment was made out of respect for the sovereign status of Belarus.

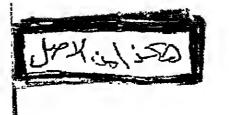
> lt is, incidentally, intriguing to try to fathom why the Russians think Nato with Poland as a member constitutes more of a security problem than the status quo. Poland is concerned to maintain good relations with all its neighbours, including Russia. Any tension between Nato and Russia would be detrimental to Poland's most. vital national interests. Thus a Nato that includes Poland will be even more interested to good relations with Russia than otherwise would be the case.

Talks between Nato and Russia can shape the future European security framework. Everybody should be deeply interested in a democratic, non-imperial Russia, in a Russia that has no reason to feel isolated and threatened.

It is, however, crucial to realise these talks should be as transparent as is diplomatically feasible. The countries of central and eastern Europe still live with the memory of decisions taken over their heads at Munich and Yalta. This is also why the idea of a conference on Nato enlargement of the Big Five (US, UK, France, Germany and Russia) has raised spectres which everyone would like to see deeply buried forever

The author is former defence minister of Poland and head of the Euro-Atlantic Association, a pro-Nato think-tank

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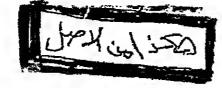
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routine agenda is likely to he

today award \$740m in damages

Although investors have

reacted with dismay to the poten-

tial threat - the shares have

fallen 100p or almost 10 per cent

since it emerged - GKN is not

the only large engineering com-

pany in such a predicament. Of

the UK's 12 largest eogineering

companies, balf have recently

settled or remain emhroited in

multi-million dollar US lawsuits.

North America's largest commer-

cial damages claim against a sin-

gle UK company. A jury sitting

in Charlotte has already decided

that Meineke Discount Mufflers -

GRN's specialist US exhaust

retailer - was guilty of fraud,

breach of contract and negligence

in its handling of advertising

The disputed sum was origi-

nally just \$31m, so GKN was

stunned when the jury last December calculated the compen-

sation at \$196.9m (see right) and

awarded a further \$150m in puni-

tive damages. Under North Caro-

lina's Unfair Trade Practices Act,

moreover, that compensation

Today Judge Robert Potter will

hear lawyers representing the disgruntled tranchisees press for

record compensation - taking the

Most US lawyers wonder why

GKN did not settle before it got

to court. Mr David Shapiro, a US

mediator who was involved in

could now be trebled.

total to \$739.8m.

payments by the franchisees.

The GKN case is thought to be

against the company.

tant US courtroom.

## FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700 Friday February 14 1997

# The impact of governance

Throughout the OECD area policymakers have been paying increasing attention to corporate governance. Yet in exploring the international dimension of the subject the OECD secretariat in its latest reports on Japan and France raises exceptionally difficult issues. Tha most basic concerns the question of whether good governance can confer competitive advantage on countries as well as on husinesses

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On the face of it, the correlation between good governance and economic performance is far from clear. By Western standards the often geriatric 'insider' hoards of big Japanese companies, with their largely ceremonial meetings, are woefully devoid of checks and balances. Yet the culture of the country, together with the suc-cess of Japanese banks in addressing managerial failure,

offers other safeguards. The widely admired German two-tier board system has not prevented high-profile corporate scandals. And in practice the German growth rate over the past decade and a half has more or less converged with that of the US, France, Italy and the UK. Given the exceptional boost to the economy from unifica- at times. tion, this amounts to a rather

negative verdict. All governance systems suffer from flaws of one kind or anyway reflects wider national characteristics. The president one-way bet for real incentives.

directeur général in France, for example, enjoys centralised power within a system of heavily concentrated ownership that would have been entirely

comprehensible to Louis XIV. In Britain the vestiges of class division can be seen in the antipathy of managament towards worker representation in the boardroom and even, in some cases, to consultation.

There is a justifiable presumption that the insider systems of Germany and Japan favour long-termism, while the outsider approach in the Englishspeaking economies leads to short-termism. Yet the respective advantages and disadvan-tages appear to be offset by equal and opposite variations in the productivity of capital.

The degree of competition in product markets is probably of greater importance for industrial efficiency than governance. But it also aeems clear that Japan, to take the obvious example, has in the past derived a form of national competitiveness from its cohesive culture. Small wonder that the OECD'a attempt to squeeze the Japanese system into the Western princt pal-agent model of the company in its recent report reads oddly

Even some Anglo-Saxons would hlench at its call for a wider use of stock options which not only ignores the another. Corporate governance nature of Japan'a cultural advantage, but substitutes a

# Hope in Sofia

The news from Bulgaria has sition after years of growing relief to welcome the formation administration with aome Mr Stefan Sofianski, the premier, proved to be one of the most capable opposition leaders as mayor of Sofia. He also helped to calm emotions during the recent month of street demonstrations.

Petar Stoyanov, who has also emerged as a positive, moderating force. Much now depends on their ability to ensure that emotions are kept under control during the forthcoming general election campaign. This should be an opportunity for all parties to concentrate on telling voters how they intend to deal with the country's deep economic crisis, not an opportunity for divisive witch-hunts and calls for

revenge. The stop-gap government's main technical task will be to work closely with the International Monetary Fund and other potential sources of economic support to prepare the ground for the prompt introduction of reforms, including a currency board to stabilise the lev, after the elections.

The omens for success in these important tasks are now reasonably good. The caretaker government is the truit of compromise between the former ruling socialist party and the oppo-

been bad for so long that it is a polarisation. It is a non-party of a new caretaker government, socialist memhers, empowered with greater negotiating rights than normally given to a caretaker government.

This is important because these are not normal times. The country has virtually run out of foreign currency reserves and He was chosen by Bulgaria's the ability to finance even recently elected president. Mr essential imports such as oil and grain. Above all. Bulg faces another default on its \$10bn foreign debt by July unless it can find \$135m to service it.

Fortunately, all parties now accept that the key to staving off default is the establishmen of a currency board; which effectively takes monetary management out of the hands of the government. The idea was floated by the IMF, backed by

the World Bank last November. It is now up to Bulgarians themselves to seize the chance for a new political start offered by the elections. If a sober election campaign demonstrates willingness to make the sacrifices needed to underpin reform, the international financial institutions stand ready to help. The European Union has expressed willingness to help: the most important way it can do this is by helping to build a modern public administration to fill the vacuum which followed the collanse of communism.

# Rotten apple

Pity Mr Gordon Brown. The tight financial targets of the Labour party's shadow chancellor leave him with nothing juicy to offer voters, except the odd windfall.

Yesterday he made the best of it and confirmed that if his party wins the election he will commit at least £3bn to schemes to alleviate youth and long-term unemployment, to be financed by a misnamed windfall tax on privatised utilities.

The aim of reducing unemployment of vulnerable groups is laudable; and tha money, it will be argued, has to come from somewhere. Moreover, despite the outcry from some Conservatives and free market economists, the City has taken the proposals remarkably calmly. Even rumours that the total take might reach £10bn have failed to put investors to flight, although Labour's plans must be partly reflected in cur-

rent share prices. There seems little argument that most utilities could afford a one-off impost, in many cases by increasing borrowing. Mr Brown is now confident that such a tax would be unlikely to

fall foul of EU or UK law. Despite these temptations, however, this tax is misconceived. It also suggests a worrying failure hy the Labour party to understand the balance of incentives needed to get the best out of the privatised utilities, or why, despite a few failures, privatisation has delivered very large benefits to consumers and to the economy.

Even if it is true that some industries were privatised too cheaply and that regulators initially underestimated the scope for efficiency gains, those errors were in the past. It would be unfair to penalise present shareholders for them. Regulators have heen taking a tougher stand in recent reviews, setting prices intended to provide a return on capital of no more than about 7 per cent

But utilities must be allowed to make higher profits, if they can find unexpected waya to become more efficient. This incentive has so far brought lower prices to consumers in most industries and much increased tax revenues as well as higher profits. By confiscating such gains, Labour will weaken the drive to efficiency and might raise the cost of capital. Ultimately this will be reflected in higher prices for consumers, since regulators will set prices to restore adequate

to finance investment plans. It is too late to expect Labour to abandon the tax. But in the absence of a superior scheme for regulating the ntilities, it should remember what a windfall really is - a small item to be picked up and pocketed without damaging next year's crop.

pre-tax profits to levels needed

parochial US jury, is usually "They prohably could have set-

many of the US mass tort cases of the past 20 years, says a for-eign company, unlikely to get a sympathetic hearing before a advised to play safe and settle. tled for peanuts going in," be GKN maintains it did not settle

because its legal advice was that damages would not be material. But Mr Wayne Mack, a partner of Duane Morris & Heckscher, the US law firm acting for the Mel-

bill for \$740m is an expensive way to find ont that operating under US law is totally different from operating in the UK. But it is a lesson many business executives entering the American market need to learn.

according to US lawyers. Not only is the US culture far more litigious, the system and

rules are different. recover punitive damages, and awards are set by judges who apply consistent principles. Trehie damages are unheard of.

In the US punitive damages are common and awards are set by juries. Treble damages are a face treble damages. Foreign

Then the board of neke franchisees, is not con-GKN, one of the vinced by that, UR's largest

**COMMENT & ANALYSIS** 

"We know GKN claims to be engineering surprised by the amount, but there was an expert report by KPMG Peat Marwick a year ago groups, meets this morning to discuss current trading and future strategy, the which put the damages at this level. Maybe they just chose to overshadowed by events in a disdisbelieve or ignore it."

GKN has described the verdict GKN, which makes automotive as "extraordinary". It plans to components and defence equip- appeal and demand reduced damment, is expected next month to ages from Judge Potter - who may defer his ruling until next announce same of the highest profits in the UK engineering week. But other UK industrial industry, up from £322.4m groups have been involved in (\$525m) to an estimated £365m. similarly time-consuming law-But directors' minds are likely to suits over allegations including fraud, theft and deception. be on events in North Carolina. where a federal judge may later

Johnson Matthey, the metals and engineering group, has been accused by General Motors of stealing precious metals used in making catalytic converters. TI Group, the engineering company, is being sued by the US justice department for allegedly inflating components costs to defraud the US Air Force.

T&N, the motor components company, is seeking a Supreme Court ruling on a class action involving asbestos victims, lt is also facing calls for a retrial over alleged asbestos contamination at Chase Manhattan Bank's New York headquarters.

Lucas Industries, the car parts and aerospace group that is now

3:94CV255-P entation Dumages, Il you arrivered any of Histors 1, 3, 4, 5, 12, 6, 2, 10, 11 Design of connects breach of Iductory duty, and and abetims breach of or 2 threach of contracts breach of iductory busy, an interesce with contractual of the contractual forces of the contractual o 1 4 de la 1-1-1 de la companie de (a) I that total amount of compensions damages, if any lare the Plaintiff' entitled to test set? NIDTE: Regardless of releases, calculate damages as it all the class members are entitled to comper atory damages. ANSWER S 196 956, 576 (b) How much of the amount lated in \$518) was interest

part of Lucas Varity, settled a mountainous; and the cost of litilawsuit brought by the Pentagon for \$55m in 1995. And engineering group BBA earlier agreed to pay \$19.8m to Tilton Engineering of California for an alleged patent infringement. It decided a US jury was unlikely to be sympathetic to an overseas company and settled out of court.

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Weighted against outsiders

GKN is the latest in a string of UK engineering companies facing

large damages in US courts, write Tim Burt and Robert Rice

"It is hostile country," says Mr Vanni Treves, chairman of BBA and senior partner of Macfarlanes, the City of London law firm. "US juries are sometimes xenophohic and usually unpredictable. The awards can be

gating class actions in 51 jurisdictions against lawyers on contin-

Furthermore, the knock-on effect from losing a high-profile lawsuit - even when subject to appeal - can undermine a company's share price and drain its cash reserves.

Mr Rohert Speed, research director at Henderson Crosthwaite, estimates that if GKN was forced to pay out the maximum \$740m it could reduce the group's cash funds for acquisitions by 50 per cent. "Before,

neys' fees and costs" over the alleged theft of metals. he UK company has filed counter claims and Mr Gordon Thorgent fees is huge. burn, its company sec-

> retary, says such cases are merely an "occupational hazard" in the US. But the cost to Johnson Matthey has been high. The loss of the General Motors contract cut profits in its catalytic systems division from £34.5m to £26.2m last year. If it were to lose

they could have done a £700m

deal without recourse to share-

holders," he says. "This could

Other engineering companies,

meanwhile, are watching the

case for any leasons on how to

avoid similar problems. Johnson

Matthey, in particular, is thought

to be tracking events in North

The engineering and precious

metals group is waiting to hear

whether a court in Wisconsin

will allow General Motors to seek

"millions of dollars of unlawful

profits that the defendants have

misappropriated, trebled under

racketeering legislation along

with punitive damages, attor-

change everything."

Carolina closely.

action from other customers. Some investment bankers claim these legal hazards have become a powerful deterrent to smaller companies contemplating US expansion. The search for legal skeletons has become a central part of the due diligence process by which companies scrutinise potential acquisitions.

the GM case, analysts claim it

could unleash a wave of similar

Robert Fleming, the merchant hank, says one of its clients recently abandoned a US acquisition "despite seeing strategic value", after uncovering a potential liability.

"It shows that companies will pull back from a deal rather than trust the US courts." says Mr Geoff Zeidler, director of corporate finance at Flemings.

Where such deals do go ahead. financial advisers are now seeking exclusions from legal liabilities and considering asset swaps rather than outright acquisition. And if legal disputes arise, they are urging clients to seek private mediation where possible.

But that trend may be of little consolation to GKN. Although it will appeal, the one-off provisions could still take a large chunk out been a horrible surprise," says one GKN director. "It is like walking through long grass and stepping on a rake. We got hit in the face and it will certainly hurt to have to write a big cheque."

# Costly clash of cultures

well-established fact of commer-cial life imposed in cases including anti-trust violations, racketeering and - increasingly - for unfair trading practices.

"Unfair trading statutes are common and are becoming more common - people should know In the UK it is very difficult to the risks," says Mr Leo Herzel, a partner at Chicago's Mayer Brown & Platt.

US lawyers say foreign companies operating there need to check their levels of insurance cover and be aware that they can

companies with US subsidiaries should also bear in mind that under US law it is much easier for them to be held liable for the activities of subsidiaries. In GKN's case the jury felt the

UK group had hecome ao involved in Meineke's operations it could be held directly liable. Such liability would not arise in the UK, where it is much harder to pierce the corporate veil. Mr Wayne Mack of Duane Morris & Heckscher - the law firm

seeking damages from GKN on behalf of the Meineke fran-

chisees - says UK companies find themselves facing such lawsuits because they fail to understand the US system's vagaries. "The penalties are much harsher over here and companies

end up in court hecause they don't realise we can sue the parent for a misdemeanour hy a small subsidiary." he says. Mr Tom Engel of New York

law firm Engel & McCarney, which is suing TI Group for \$20m, says the threat of punitive damages persuades most companies to settle before the casa

reaches court. "Something like 95 per cent of all cases never reach a jury; there is a real fear of the potential court damages." Mr Herzel's advice to foreign companies operating in the US is to include an arbitration clause

in all commercial agreements. That thought is echoed hy Mr David Shapiro, a US mediator. "Have a mediation clause as a precursor to arbitration and have an arbitration clause as a precursor to litigation. That gives you a chance of resolving disputes quickly and cheaply.

"I'm going to fight this out to the last drop of my client's hlood.' How many times have I

# BSERVER

#### Not a leg to stand on

■ The new Japanese fashion for giving a little bit more rein to free competition has yet, it seems, to reach the wonderful. world of sumo wrestling The Japan Sumo Association :

(JSA) - august regulator of the, country's oldest sport - has smacked the wrists of top wrestlers for what it terms mukiryoku fights. Literally this means weak-kneed or listless, though it's a well-known euphemism for fights where one wrestler agrees to lose, in . exchange for the promise of a return victory. Fans are fed up with this slack sumo; at last month's Tokyo tournament, there was an unusual failure to sell all seats for the second day's matches.

Fans and authorities have traditionally turned a blind eye to a little bit of match-fixing. especially on the last day of 15-day tournaments, when a wrestler with only seven wins needs an eighth to hold onto his ranking and avoid a pay cut it is, after all, in tune with the Japanese post-war tradition that losers in all walks of life should

be handled gently. But alarm bells started ringing in Equador not to attend the last year when a retired wrestler inauguration (of the new published a series of magazine articles claiming that

match fixing had gone well beyond the socially acceptable even, it was alleged, in exchange for cash. Now the JSA says it's high

time top wrestlers were instilled with a sense of crisis. In fature, judges will be scrutinising matches closely for examples of mukiryoku wrestling - another small piece of evidence that Japan is becoming a slightly .. tougher society.

#### Loco motive

You can't keep a good man down Abdala Bucaram, the man who was so uncerementously removed (on grounds of alleged mental incompetence") from the presidency of Ecuador after fast six months, is now planning. to go on an international tour from next weekend. On his jaunt he'll explain why and how he ... wes victim of what he calls a military-backed "congressional"

Bucaram intends visiting the US and several Latin American: countries. He should get a warm welcome from Argentina's President Carlos Menem - they share Arabic family backgrounds - as Menem bas

denounced Bucaram's removal. We have ordered our embassy president, Fabian Alarcon, said Menem.

Once he's back, Bucaram hopes to persuade half a million people to march on the presidential palace in Quito on February 26 and get himself reinstated. Wonder why he chose to call himself "El Loco"?

#### Italian dribbler On Wednesday night the

score was Italy 1, England 0, but off the soccer field the real victor of the World Cup qualifying football match was Vittorio Cecchi Gori, tha Italian film producer and owner of Telemontecarlo's two small TV channels. He outbid rivals for the Italian rights to transmit the game but was immediately demonised because his TV network only covered 75 per cent of Italy.

Two hours before the kick-off he agreed to let the RAI state television network transmit the game on a deferred basis after midnight. He then grandly waived a fee, telling RAI it should make a suitable donation to so old peoples' home and an orphanage in his native Florence, whose football team he owns. RAI had reportedly been offering around Sim.

On top of snubbing RAL which has constantly belittled his chances of creating a third national TV network competing against state television and the Berlusconi channels, Cecchi Gori gained an advertising windfall. Cecchi Gori already has had a jolly good start to the year. His latest film - Il Ciccione, a light comedy shout a flamenco troupe performing in the Tuscan countryside – is proving a handsome success at the box

Next month may see him brought down to earth a bit, when he has to come up with the funds to back his costly winning bid for the next two season's TV rights for the Italian football league. He needs money and rumours of potential international partners are flying.

#### Down and out

A record number of Japanese were unhappy in 1996, according to a government survey, published yesterday. A combination of worries about joh insecurity and retirement led 22.5 per cent of respondents to say they were miserable last year, the highest percentage since the survey was first . conducted in 1978, when the moaners amounted to 15.6 per cent of the total. The full-of-joy contingent last year amounted to 47.5 per cent, the lowest-ever figure; in 1978 they made up 56.7 per cent of the total. It also seems that those in their 30s. have the gloomiest outlook we blame watching too much slack-kneed sumo.

# Financial Times

#### 50 years ago Argentine Rail Deal

Immediate attention is being given by the Boards of the Argentine Railway Companies to the terms on which it will be proposed that the proceeds of the sale of the undertakings to the Argentine Government shall be divided among the various classes of loan and share capital. The agreement was signed vesterday at Buenos Aires The terms of the agreement. which comprises 17 articles and a supplementary clause, show that the total of £150,000,000 for the railways and ancillaries will be paid to the Bank of England.

South African Coal South Africa has become, with the U.S.A. and Poland, one of the three major exporters of coal in the world to-day. South Africa's coal production in 1946 was 25,890,000 tons, and this ontput was achieved with a labour force of 51,000 mmers. of whom more than 90 per cent were non-European. The high level of annual productivity - 510 tons per man compared with about 278 tons per man in Great Britain during the same period provides a measure of the natural advantages possessed by South African coal mining.



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Friday February 14 1997

KYOCERA, world leader in high-tech ceramic

arom proje

. . .

Carrie in the

# Spanish inflation drop Top-level boosts drive for Emu

By Tom Burns in Medrid

Inflation in Spain has fallen below 3 per cent for the first time since the late 1960s.

Mr Rodrigo Rato, the economy and finance minister, said yesterday Spain had started "a crucial year" on the "right foot" because the economy was "clearly on track" to qualify for the first wave of European monetary union in 1999. These are not eneculative bubbles. This is data and we are eimply meeting the required targets," Mr Rato

The data were published while the Organisation for Economic Co-operation and Development said France was "within reach" of the 1997 deficit target, one of the conditions for membership of economic and monetary union. But the OECD warned that France might bave to make further budget amendments. In Ite annual economic report, the European Commis- energy and fresh food compo-

By Emma Tucker in Brussels

Higher-than-expected losses at

Alitalia, the Italian state air-

line, will make it difficult for

the European Commission to

approve unamended a govern-

ment plan to restructure the

loss-making flag carrier with

Mr Carlo Azeglio Ciampi, trea-

sury minister, that the air-

line's losses are expected to

reach L1,300bn, is understood

to have put approval of the

rescue plan in leopardy. The

plan is being scrutinised by Mr

Neil Kinnock, European Union

Before the Commission can

approve the plan, Mr Kinnock

has to be convinced that a pri-

vata investor would commit

the same level of capital as the

etate. Brussels has the power

to veto etate aid if it believes

mutual funds - uew invest-

meuts minus redemptions -

jumped to \$24bn, the biggest

chairs the investment policy

committee at Goldman Sachs,

the US investment bank, said

most of the good news expec-

ted for all of 1997 was already

priced into the markat. She

expacts a period of choppy

trading before the market con-

tinues its upward run.

Ms Ahhy Coheu, who co-

net investment since May.

Continued from Page 1

transport commissioner.

This week's declaration by

L3,000hn (\$1.8bn).

Europeau Uniou would strengthen this year and next, underpinned by the strict monetary and hudgetary policies governments were pursuing

Spanish prices rose 0.3 per cent last month from December, bringing the year-on-year headline inflatiou rate down from 3.2 per cent in December to 2.9 per cent in January.

The Madrid stock market index rose by more than 0.5 per cent on speculation thet the Bank of Spain could cut its benchmark interest rate today when it holds its 10-day repo auction for certificates. The Bank cut the rate by a quarter point to 6 per cent last month after the publication of lowered year-end inflation figures. Jenuary's inflation was below the government's expec-

monthly rise. The core price

index, which excludes volatile

Alitalia losses put \$1.8bn

was "unlikely" that the plan

to help the Italian govern- on the plan.

could be accepted in its cur-

ment's case," an official said.

holding company, lost L85.9bn

in 1995 in splts of a L443hu

stake in Aeroporti di Roma,

The Commission, which

opened its investigation in

legality of the capital injection.

Iri is contributing L1,500bn

other half due to come from restructuring.

the assistance will harm com- of the new funding, with the is heing used for one-off

Grundig people saying Philips

had robbed Grundig. That is difficult to understand, as we

have paid DM1.5bn," since tak-

Thie included covaring

Grundig's trading losses and

making the latest Fl 600m

charge, with which the com-

pany hopes to huy its way out

of burdensome accords with

family shareholders running to

whether the provision will be

2004. It remains unclear remain a consultant.

**FT WEATHER GUIDE** 

ing control fiva years ago.

the airports operator.

figures could be revised.

Dow jumps | Philips' slide into loss

Continued from Page 1

rescue plan in jeopardy

sion predicted that the econonents, ross by 0.3 per cant.

helow the forecast, to bring year-on-year underlying inflation down from 3 per cent in December to 2.8 per cent. Spain's panel of independent

economic experts predicted this week that domestic inflation would be within the 2.8 per cent rate they believed would be the single currency'e qualifying limit. The Maas-tricht treaty on Emu specifies that inflation must be no more than 1.5 percentage points above the average of the EU's best three performers.

Stefan Wagstyl adds: Mr Umberto Agnelli, the senior Italian industrialist, yesterday tried to dispel pessimism about Italy's readiness for joining Emu in the first wave. Mr Agnelli, chief executive of Ifi, the holding company through which the Agnelli family con-trols the carmaker Fiat, said Italy was more likely to join tetion of a 0.4 per ceut monetary union today than it was six months ago.

EU jobs market push, Page 4

Irl has sdveuced Alitalia

L1,000bn and hopes to put in

the remainder once the Com-

The Commission is unlikely

This is the first time Alitalia

Brussels for e state capital

injection. It is in a stronger

other ailing airlines, which

Under rules on state aid to

stances, such as when e com-

pany can show that the capital

enough to cover any ultimate

Mr Boonstra insisted that

there was "no unrest in the

board of management" at Phil-

ips itself, following reported

disagreements with two fellow

directors and the abrupt depar-

ture this week of Mr Jan Tim-

mer, his predecessor, from the

supervisory board after less

director, Mr Frank Carruba, is

position than some of Europe's

with Alitalia's unions,

"The results do not do much mission has given its verdict

Alitalia had been expected to to force Alitalia to repay the lose about L1,200bn last year, mouey, hut will probably

including L800bn in restructur- demand reetructuring mea-

ing charges. The airline, 90 per sures that go beyond the cur-

cent owned by the Iri stete rent plan, carefully negotiated

capital gain from the sale of its has sought epproval from

October, said at the time that have received government

These doubts are likely to the aviation sector, govern-

have increased after news of ment help can he awarded

the expected losses, though the only under coutrolled circum-

it had strong doubts about the assistance more than once.

# N Korean defector in South

A top-ranking North Korean

In a letter released by South the only mad person?"

The exploit of Mr Hwang, who served as a senior adviser to North Korean leader Kim Jong-il, is reminiscent of the effort by Hitler's deputy Rudolf Hess, who flew to Scotland in 1941 in a bizarre attempt to and the war.

Wednesday after he fled to the Sonth Korean embassy in Belling, Mr Hwang said he had agonised over his decision to defect and asked his family and friends in North Korea to regard him as dead.

Chinese police threw a protective cordon around the embassy where Mr Hwang, 78, remained while North Korean agents waited outside.

directly to South Korea.

The letter condemned recent labour disputes while urging Seoul to strengthen the powers of the military and the intelligence service in an apparent endorsement of hardline policies adopted by Mr Kim Young-sam, the South Korean

than five mouths. A third leaving in March but will

# By John Burton in Secul

In his letter, written on

Efforts to arrange a safe passage to Seoul remained blocked due to Chinese unhappiness over South Korean efforts to publicise the defec-tion. The incident has placed China in an awkward position since Beijing, mindful of its traditional frieudship with Pyongyang, usually refuses to allow North Koreans to escape

And referring to the North's severe food shortage, he added: "How could you call people sane who loudly talk about building an ideal society for workers and farmers while workers and farmers are

The main opposition party suggested the letter might be part of a government campaign to use the defection to divert public attention from the Hanbo Steel loan scandal.

# seeks talks

official says he has asked for asylum in South Korea in an attempt to promote "reconciliation and unification" by holding talks with officiale in

Korea yesterday, Mr Hwang Jang-yop acknowledged: "People will judge that I am mad. But the question is: am I

Mr Hwang levelled his harshest criticism at the gov-ernment he has long served. He attacked those in the North who talked of turning South Korea into e "sea of fire", ask-ing: "Can this be the behav-iour of sane people?"

Although the hand-written latter appeared geniuns, doubts remain about another letter purportedly written by him and published yesterday in an influential conservativ

uewspaper, Chosun Ilbo.

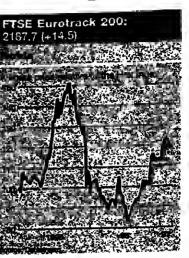
When Mr Cor Boonstra took over as Philips' chairman last year, he spoke about the need to stop the bleeders in the Dutch electronics group's portfolio. Now the company talks about weeding out underperformers. But the message is the same. Despite massive restructuring in the early 1990s, Philips has again become flabby. Hence Mr Boonstra'e harsh regime: job cuts, curbs on investment, controls of working capital - not to mention abandoning Grundig, the biggest of Investors have responded well to

this smack of firm action - and rightly so. Still, none of this resolves the issue of whether Philips can develop a profitable growth strategy. Despite the group's strong brand and technical ability, history is not on its side: the latest cutbacks are a direct response to earlier failed expansion. Unless Philips can earn a decent return from its core consumer electronics business, where competitive conditions are flerce, any future growth strategy will also flounder.

What is the alternative? Further restructuring in consumer electronics and a break-up of the group, by spinning off the PolyGram music subsidiary and perhaps the lighting and compouents arms too. That may sound bleak. But unless a credible growth strategy can be devised, Mr Boonstra may have little option. Given that Philips trades on a big discount to break-up value, shareholders would not complain.

Markets Wall Street looks ever more precarious. It took the Dow Jones Industrial Average 11 months to advance from 5,000 to 6,000. The sprint to touch 7,000 was completed in only four, Arguably more telling were comments earlier this week from Vanguard, the fastest growing US mutual fund. In a neat echo of the musings of Mr Alan Greenspan, the Federal Reserve chairman, about the "irrational exuberance" of markets, Vanguard said it feared investors were suffering from "irrational expectations". Central bankers, of course, are paid to be partypoopers. But when an organisation whose husiness is ettracting new funds hlows the whistle, it is time to take notice.

Vanguard'e concern is that the industry is attracting an increasing amount of hot money which will flood out at the first sign of trouble. But the phlegm of retail investors



THE LEX COLUMN

should uot be underestimated. Mutual fund net redemptions were fairly controlled after the 1987 stock market crash and the bond market rout in 1994. In both cases net

inflows soon resumed. Even so, European equities look a better bet than US equities. As if to celebrate the fact, 10 markets reached fresh highs yesterday Clearly the strength of the Dow provides support for European shares. But even if it were to stumble, these markets would still enjoy the support of low interest rates, tha weaker D-Mark environment and the early etirrings of corporate

#### Nokia

Nokia's ewitch from famine to feast has been electrifying. A year ago, logistical bottlenecks, rising production costs and falling margins in digital mobile phone handsets sparked a string of profit warnings. But the group has rationalised production and sold or closed non-core businesses. More surprisingly, price preseure ou handsets has eased dramatically, despite the arrival of manufacturers euch ae Philips and Lucent, Nokia's handset margins rose from nothing to 13 per cent in the second half of 1996. That follows up-beat performances from its main competitors, Motorola and Ericsson, Indeed, it is the less compatitive mobile communications infrastructure business which has come under more pressure. Profit margins fell four percentage points during 1996, and further gradual erosion is the best it can hope for. With research and developmen

spending rising by one third in 1996, Nokia is hoping higher margin new

Rewiring Philips products can offsat declines on older technology phones and systems. That is prohably true while market growth rates remain high. But as the mobile telecoms market starts to mature, the group'e fat margins will come under considerable preesure. At least Nokia has a strong balance sheet and can fund its high research and development and capital expenditure budget from operating cashflow. Its prospective 1997 price/earnings ratio of 20 looks justified by current growth projections, assuming margins follow a gradual downward path. But the last time problems emerged, the shares halved in three months, investors would be wise to stand by the exit.

#### Chubb Security

In 1991, Williams Holdings bid £750m for Racal Electronics, which then owned Chubb Security. Today - if Williams is indeed Chubb's mystery suitor - it would have to pay uearly £1.8hu for the locks, alarms and fire protection group. Racal, which spun off Chubb to foil Williams, is worth another £800m.

For Sir Ernest Harrison, chairman of both Racal and Chubb, this is a coup after a recent rough patch. Racal'e problems culminated in profits warning late last year. And Chubb has run into the sand since 1994 as its management failed to make the transition from cutting costs to growing sales.

For Williams, the logic of knitting together Chubb with its own Yale & Valor still holds. And it should be able to raise Chubb'e 12 per cent margins closer to the 18 per cent of its own security division. But there are problems too. For a group which has been preaching the merits of bolt-on acquisitions, Chubb is e big bite. Moreover, Chubb has over half its turnover from alarm systems and manned guarding, services businesses which Williams knows little about. The combined group would also have to sell parts of its operations in the UK locks and fire extinguisher markets to avoid a monopoly reference.

Lastly, while Williams is offering a very full 21 times current year earnings, it could yet be outhld. Ingersoll-Rand paid e similar multiple for Newman Tonks recently. Chubh, with one of the strongest security brands in the world, could fetch rather more.

See additional Lex comments on ScotAm and British Gas, Page 18

# AFRICA LIMITED

(Registration number 57/02788/06) reporated in the Republic of South Africa) ("Liberty Life")

CAPITALISATION SHARE AWARD AND RIGHT OF ELECTION TO RECEIVE AN INCREASED FINAL CASH DIVIDEND OF 180 CENTS PER SHARE FOR THE YEAR ENDED 31 DECEMBER 1996

The directors have resolved to award capitalisation shares to ordinary shareholders of Liberty Life who are registered in the books of the company at the close of business on Friday, 28 February 1997. Shareholders are entitled and will be given the opportunity to decline the award of capitalisation shares in respect of all or any part of their shareholding and instead may elect to receive a final cash dividend in respect of the year ended 31 December 1996 of 180 cents (1995: 140 cents) per ordinary share, representing a 28,6% increase over the final cash dividend for 1995.

The cash interim and final dividend equivalent announced in respect of the year ended 31 December 1996 amounted in aggregate to 320 cents (1995: 256 cents) per ordinary share, representing an increase of 25% over the previous year.

The number of capitalisation shares to which shareholders are entitled will be

determined by the ratio that 180 cents multiplied by 1,06 bears to the closing price of

the company's ordinary shares on the Johannesburg Stock Exchange ("the JSE") at the close of business on Wednesday, 26 March 1997 averaged with the closing prices on the four business days prior to that date ("the averaged closing price"). Accordingly, shareholders who are in receipt of capitalisation shares will, based on the averaged closing price, enjoy an advantage of approximately 6% over the cash dividend. To the extent that capitalisation shares are issued in the above circumstances, this will reduce Liberty Life's liability in respect of the Secondary Tax on Companies and will benefit shareholders pro-rata.

The new ordinary Liberty Life shares which will be issued pursuant to the capitalisation share award will be issued as fully paid up by way of a capitalisation of

part of Liberty Life's distributable reserves. Subject to the approval of the JSE and the London Stock Exchange, a listing for the new Liberty Life ordinary abares to be issued pursuant to the capitalisation share award will commence on Friday, 4 April 1997. Documentation dealing with the capitalisation share award and a final cash dividend election form will be posted to shareholders on or about Thursday, 6 March 1997. In order to be valid, completed election forms will need to be received by the company's South African or United Kingdom transfer secretaries, as the case may be, by no later. than Thursday, 27 March 1997. Should such election not be received or timeously received, Liberty Life will automatically issue capitalisation shares to all relevant All fractions of new capitalisation shares awarded will be aggregated and sold on the

JSE for the benefit of the relevant shareholders. It is expected that share certificates in respect of the new Liberty Life ordinary shares

and, if applicable, cheques in respect of the final cash dividend and fractions will be posted to shareholders on or about Friday, 4 April 1997. The preliminary results for the 1996 financial year will be published on or about

Thursday, 13 March 1997.

On behalf of the board D Gordon

Chairman

13 February 1997

Iohannesburg

This announcement and an overview of the Liberty Life Group are available on Internet at

Europe today Most of Europe will remain unsettled with windy periods The boundary between mild air to the south and wintry conditions to the north will be elmost stationary over northern Denmark and southern

Sweden. France will be rainy with strong westerly winds in southwestern coastal districts. Snow will fall in the western Alps above 1500 metres. Southern and south-easter The western Black Sea areas

will have occasional showers

Wintry conditions will persis over Scandinavla with cold air

Five-day forecast

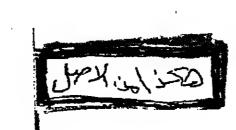
moving towards northern Germany during the weekend. Unsettled conditions will remain over most of Europe. It will become calm with some sun over eastern Europe early next week.

Lufthansa

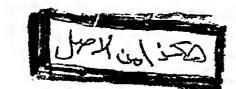
We can't change the weather. But we can always take you where you want to go.

Faro
Prankturt
Geneve
Glosgow
Hamburg
Helsinki
Hong Kong
Honolufu
Istanbul
Jakarta
Jersay
Kerachi
Kuwalt
L. Angeles
Las Paimas
Uma

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# **FINANCIAL TIMES COMPANIES & MARKETS**

Friday February 14 1997 OTHE FINANCIAL TIMES LIMITED 1997



#### IN BRIEF

#### **Gazprom** project attracts \$7bn

A large project finance loan for Russia'a Gazprom, the world's largest natural gas producer, is three times subscribed even before going into general syndication, according to sole arranger Dresdner Bank. The bank said it had already received underwriting offers worth more than \$7bm. The loan will go towards funding the construction of a 4,200km pipeline from the Yamal peninsula gas fields in western Siberia to Frankfurt an der Oder, an east German town, which is expected to start phased operation in 1998. Page 20

Williams Holding to launch Chubb bid Williams Holdings, the UK industrial conglomerate, is expected to launch a £1.26bn (\$2.05bn) recommended offer for Chubb Security in a move which will make it one of the world'e largest accurity products manufacturers. The bid would combine two of the largest locks and fire protection businesses in the UK. Page 18

Margarine hopes boost Raisio Shares in Raisio, the Finnish food processor and chemicals group, continued soaring on the back of strong profits for 1996 and rising output of the cholesterol-cutting margarine that has fuelled big expectations for the company. Raisio shares closed on the day up FM16 at FM440. Page 14

American General to buy USLife American General, the acquisitive Houston-

based life assurance and financial services company, is to buy New York-based USLife in s stock swap worth about \$1.8bn. The sequisition is the higgest of five purchases American General has made in the past two years. Page 16

Talisman offers C\$1.5bn for Wascana Talisman Energy, formerly the Canadian arm of UK-based energy group BP, has offered C\$1.5bn (\$1.11hn) in cash and shares for Wascana Energy, an oil and gas producer based in Regina, Saskatchewan. The bid is the latest in a flurry of deals in Canada's oil and gas industry where finances have benefited from rising oil prices and a flood of equity and debt issues.

Alitalla	12	Land Lease
Alacon	22	Matsushita.
American Aktines	4	McDannell Douglas
American General	16	Metallgesellschaft
Andersen Worldwide	16	Middle East Airlines
Asturiana de Zinc	13	Mitsubishi Oil
Atlas Copco	14	NEC
Australien Mutuel	18	National Westminster
Avesta Sheffield	. 14	Nevistar
BMW	18	Nokia 14
BP	5	PMP
Banesto	13	Packard Bell NEC
Barrick Gold	16	Peerson .
Boeing	1	Penguin
Bouyques Shanghai	5	Pewo .
Bre-X Minerals	16	Philips . 15,
C&P Homes		Ploneer
CSI	14	Placer Dome
Cargill	20, 6	Raisio
Chubb	12	Plank
Chubb Security	18	Reynolds Metal
Citroën	2	Rover ·
Clyde Petroleum	16	Royal Bank
Comos	5	SSAB
Commercial Union	17	Scitex
Conoco	5	Scottish Amicable
Crédit Foncier	14	Shell · ·
Cradit Immobilier	14	Shell Transport
DASA	1	Slemens
De la Rue	15	Sikorsky .
Delphi Automotive	16	Stork · * *-
DuPont	5	Talisman Energy
Eurocopter	.5	Tesco
Exxon	5	Thai Farmers Bank
Ferrostaal	22	Thomson-CSF 15
Fokker	15	Toyota Motor Credit
Freeport McMoran	1a	Turkiye Halk Bank
Gezprom	20	USLife
General Motors	16	un

Market Statistic	\$	https://www.FT.c				
&Annual reports service 2	6-27	FTSE Actuaries share in	dices 28			
Benchmark Govt bonds	20	Foreign exchange	21			
Bond futures and options	20	GRIts prices	20			
Bond prices and yields	20	London share service	26-27			
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LIVER RIGHTST RICHTON		Short twen let rates	21			

Groupe Bull

A STANFARENCE THE

Gulf Canada

13 United HealthCare

18 Wascana Energy

17 Williams Holdings

US interest rates

16 Usinor Sacilor

FRANKFURT	(PIE)		PARES (FPY)			
Rises			Hiers	-		
Holzmann	455 +		ACCOL	749	+	19
Volkewsoon	818 +	15.5	Air Liquide	928	+	15
Falle			BIC	924	+	15
Deutache Bati	68.5 -	5.8	Fonc Lyon	703		33
GEA Pri	579 -	7	Ganz & Entrox	2600	+	165
Ind Werks	373.5 -	8.5	rate			
Linde	1085 -	33	Valor	388.6	-	10.3
NEW YORK			TOKYO (Yes	)		
Rises	77		Rises			
HARRICA Barretz Pier	37% +	2%	Ameria Co	853	+	23
	47 +	54	thara Chem	749	+	34
USER CORP	21 +	2%	NSK	702	+	35
Wild Color Prs	21 T		NED CAROLI BK	235	+	31
Palls	4014	2	Folia		•	
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Digo Auto	15% -		JEC Corp	845	_	
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Chubb Security	420 +	79	Falle			
French Conneth	315 +	45%	Cheung Kong	72.0		
Shield Dansto	370K +		Citic Pacific	37.4	-	1.0
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Masterna Edil	18.8 +	1.85		23.73	٦.	_~
Palls			Fedis	54.0		6.0
dithetreams.	2.25	0.4	Five Star	24.4	-	0.0

# Pearson faces £100m accounts charge

Discounting irregularities at Penguin USA prompt investigation by media group

By Raymond Snoddy and Jim Kelly

Pearson, the UK media and information group, eurprised the City yesterday when it warned that "improper accounting" uncovered at its Penguin USA book publishing subsidiary might result in up to £100m (\$163m) heing written off the group's 1996 profits.

Shares in Pearson, whose interests include the Financial Times, lost 60p at one point hnt recovered to finish 14p down at 749.5p after the com-

ohvious motive. Ms Marjorie Scardino, Pearson chief executive since January 8, said she regarded the improper accounting, which had been going on since 1991, as part of yesterday's problem. A aenior book-keeper,

believed to be a middle-aged woman, at Penguin USA in Bergenfield, New Jersey, has been dismissed. Some Penguin customers were given unanthorised discounts of between 4 and 5 per cent for early settlement of bills.

The discounts were

treated as bad debt and writ- heard a rumour about irregu- ment with the American Book- part of the investigation, Pearten off but consolidated as an larities. "We have done well to asset through a complex series grah hold of it quickly," said of transactions. An investigation has so far

produced no evidence of per-

sonal gain. The person involved was on a modest bonus scheme but this factor seems to have little relevance because the bonuses did not depend on early pay-

ment of eccounts. The problem came to light when Mr Michael Lynton, chairman and chief executive, and Ms Phillis Grann, president, took over at Penguin and

Ms Scardino yesterday, who made it clear she intends to scrutinise Pearson accounts to make sure there are no similar

problems elsewhere. Slightly more than half of the £100m provision relates directly to the improper discounts. Further money has been set aside for the cost of the investigation but a significant sum relates to fears that hooksellers which did not receive the discounts might claim them following an agree-

sellers' Association on terms of trade in 1994.

The unauthorised discounts at Penguin echo several recent UK cases in which transactions with customers or suppli-ere have been mis-stated. There is concern such manipu-

Pearson emphasised yesterday that only one person appeared to be involved and there is understood to be no evidence of collusion with customers. "It was just one rotten apple," said a manager, As

son is in discussions with its former US auditors at Arthur Andersen, which were replaced by Price Weterhouse last June, A firm of white-collar crime specialists has also been retained.

Pearson insists the manipulations did not materially affect profits between 1991-1996 and Penguin hook sales were not affected. "I have complete confidence

in the future of Penguin," Ms

Scardino said vesterday.

London stocks, Page 28

# Banesto sells \$78m stake in mining group

By Tom Burns in Madrid

Spain's Banesto yesterday withdraw further from nonbanking sctivities with the sale to Glencore, the Swiss trading group, of a 24.7 per cent stake in Asturiana de Zinc (Azsa), the world's fourthlargest zinc producer.

The deal, worth Pta18.2bn (\$78.4m), gives Glencore effective control of the Spanish mining and metals group.

The acquisition leaves Banesto, which three years ago owned 77 per cent of Azsa, with just 7.9 per cent. It paves the way for the bank's complete withdrawal from what had, become an awkward industrial investment.

Glencore's arrival at Azsa as the main shareholder will be welcomed by international institutions which in late 1994, bought 23 per cent of Azsa from Banesto in what was to be the first of several disposals by the Spanish bank.

The institutions - mostly nave weathered considerable price volatility even by the standards of a cyclical business such as Azsa's. The mining group's shares tumbled a year ago when the company revealed it had to make an extraordinary provision of Ptal6.5bn to cover losses on a large position it held in zinc futures.

Glencore, which was looking to consolidate its zinc holdings, hought the offending position from the Spanish com-

announced its withdrawal from zinc options trading.

Glencore will pay Banesto Pta1,820 per Azsa share; the mining company'a shares rose 6 per cent to trade at about Pta1,840 yesterday after details of the acquisition agreement were disclosed.

Banesto had sold 23 per cent of its Azsa equity in December 1994 at Pta1,515. At the beight of the company's troubles last year over its future position, the share price fell to Pta900. Last month, ahead of the Glencore sgreement, Banesto placed a further 10 per cent of its Azsa equity among institutions at a price of Pta1,510 a

Glencore is unlikely to increase its shareholding in Azsa because ownership of more than 25 per cent of a company in Spain automatically triggers s takeover bid under stock market rules. But the stabilising presence of the Swiss group will probably spur its Azsa equity in the near

The withdrawal from Azsa marks the virtual completion of Banesto's disinveetment from non-banking interests. The bank was one of Spain's leading industrial investors until it collapsed in 1993 and was taken over by Banco Santander, the leading domestic financial group.

Commodities, Page 22 London. All London's futures



Changes signalled: traders at the Chicago Mercantile Exchange. The exchange will link up with the Chicago Board of Trade

# Futures exchanges to combine clearing

By Laurie Morse in Chicago exchanges clear their transac-

resolved to combine their operating costs for the exchanges and their trading

firm members. The Chicago Board of Trade and the Chicago Mercantile Exchange have been thinking of combining clearing for more than 15 years. The push to go ahead is the result of pressure from member firms to cut costs.

The model for the joint clearing operation would be

tions through the London big picture," said Mr Miller. The world's two largest Clearing House, which last futures exchanges yesterday year was reorganised and house could include eight or bave been strained and the recapitalised. Chicago futures nine exchanges, including given the London International Financial Futures Exchange a competitive tool in the global chase for derivatives business.

Mr Merton Miller, an economist on the CME board, said that if the CME-CBOT combination went ahead, New York's commodity exchanges would have to be brought in. The CME bas some clearing co-operation with Nymex and

"I'm always looking of the dent body that clears CBOT "Ultimately, this new clearing Matif."

Under the current Chicago system the two exchanges employ different trade-clearing organisations, resulting in overlaps in reporting and staffing for firms that operate in both markets.

The committee appointed to hasten the clearing combination discussions does not include representatives of the Chicago Board of Trade Clearing Corporation, the indepen-

business. Relations between the exchange and the CBOTCC CBOTCC's exclusion may be a sidering taking its business elsewbere. The CME's clearing bouse is a wholly-owned snbsidiary of the exchange.

Mr Les Rosenthal, a member of the committee examining the joint clearing arrangement, said the clearing corporation bad "not co-operated st all in the initiatives the exchange bas proposed over the past year".

Commodities, Page 22

# French ministers called in over Thomson-CSF sell-off

By David Owen in Parls

20

Mr Alain Juppe, the French prime minister, yesterday summoned the main protagonists in the privatisation of Thomson-CSF for a final round of meetings before deciding on detailed sale conditions for the defence electronics giant. Six individuals were

involved in the meetings. On the government side were Mr Jean Arthuis, finance minister, Mr Franck Borotra; industry minister, and the head of cabinet of Mr Charles Millon.

Mr Marcel Roulet, chairman of Thomson: Mr Serge Tchuruk. chairman of Alcatel Alsthom, the telecoms and engineering group; and Mr Jean-Luc Lagardère, chairman of Lagardère, missiles-to-magazines

conglomerate that emerged as electronics industry". The the government's preferred candidate in its first botched attempt last year to sell the entire Thomson group.

The meetings, understood have been informal, came a day after Lagardère had thrown new confusion over the privatisation process by filing complaint with France's highest legal body relating to that first failed attempt.

It is doubtful whether the government would have decided to make yesterday's meetings public without the uncertainty resulting from Lagardère's move.

On the industrial side were In an interview in today'a Les Echos, the French business newspaper, Mr Borotra said be thought Thomson-CSF's privatisation should be "the motor for the restructuring of the French defence

company should be the "federating element in the defence electronics pole that is neces sary for our country".

He said he hoped the eventual solution would incorporate an industrial schema that would trigger "the constitution of a European electronics pole of global scale that would leave the door open to the hroadest possible level of European co-operation". It was desirable to bring together all French participants in the sec tor, he added, but this would be difficult to achieve.

The government has been pondering for two months whether to attempt another trade sale or to offer Thomson on the stock market. Mr Juppe's office reiterated that a decision would be taken before

# Thai bank hit by bad loans

By William Barnes in Bangkok

Thai Farmers Bank, Thailand's third-largest bank, said yesterday it was putting aside Bt1.05bn (\$40m) in the first quarter of this year to cover non-performing loans.

The past year has seen an increase in non-performing loans at Thai banks, especially from the property and hire purchase sectors, as Thailand's weakening property market and slowing economy start to Thai Farmers' mova upset

damage the banks' customers. market where the Stock Shares in Thai Farmers fell

dropped 3.4 per cent to 698. non-performing loans. The top six banks' cover last

sions, up from Bt2.32bn in by the whole of the banking 1996, would have little effect sector. That suggests some on its profitability.

bank made up about 3.5 per cent of total loans. For the top six banks in Thailand, nonperforming loans account for about 7 per cent of the total. compared with 6 per cent a

Thai Farmers' moves may bring its provisions up to 50 per cent of non-performing loans from approximately 40 per cent at the end of last year. an already weakened stock Provisions at Bangkok Bank, the country's largest bank, are Exchange of Thailand index about 75 per cent of official

year was 44 per cent - double Thai Farmers said the provi- the average provisions taken

small and medium-sized Thai One broker estimated that banks, which have been non-performing loans at the equally enthusiastic lenders to the main problem customers. could be "whiplashed" by provision charges towards the end of the year.

There are fears that Thailand's commercial banks have yet to admit the extent of the damage to their loan portfolios. "We know that banks will bave to make really high charges this year," one broker

Asia Equity, the stockbroker, lowered its profits forecast at Thai Farmers this year from Bt12.62bn to Bt11.78bn compared with Bt11.86bn last year.

World stocks, Page 32

To Our Clients and Friends:

Thank you. With your help, Greenhill & Co. is off to a great start.

n 1996, our activities included representing Hughes Electronics Corporation in its announced \$3.0 billion acquisition of PanAmSat Corporation...assisting Pulsar International in financing its \$128 million acquisition of Asemex...assisting Travelers Group and affiliates in an investment in Seguros Comercial America...and advising the Special Committee of the Board of Directors of Genetics Institute, Inc. in connection with American Home Products' option to purchase the remaining 40% interest in Genetics Institute.

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The second second

# Margarine hopes boost Raisio Losses at

By Hugh Carnegy in Helsinki

Shares in Raisio, the Finnish food processor and chemicals group, continued soaring yesterday on the back of of Benecol, which includes available only in Finland, strong profits for 1996 and an ingredient that lowers the rising output of the cholesterol-cutting margarine that had risen in November and has fuelled expectations for December because of supplies, a by product of vegthe company.

Raisio shares jumped more raw material for the special than 6 per cent to FM447 additive. "Production-wise, before falling back to close the day up FM16 at FM440. it said. This price is some seven times the level of early last no details, the comment when. year, when international

prospects for the margarine.

western Finland, said sales body's cholesterol intake, prove an international blockincreasing availability of the etable processes such as we are in a good situation,"

Although Raisio supplied

because of expected good in supply of the plant sterols needed to make the essential The company, based in ingredient in Benecol. The margarine is at present but is widely expected to buster when raw material

> wood pulping, are secured. The company repeated that it intended to begin exporting Benecol to Sweden this year but did not specify

gave hope to investors that In the meantime, Raislo investors began buying the the company was gradually said pre-tax profits in 1996

hitherto obscure stock overcoming the hottleneck rose from FM140m to sion rose 32 per cent to FM162m (\$32.7m) on sales up FM2bn, but this was mainly 22 per cent from FM3.2bn to because of acquisitions over-FM3.9bn.

> share slipped from FM6.26 to prices, which were not FM6.13. The board has yet to recommend a dividend. The best performance of Raisio's chief foreign

> came in Raisio's chemicals markets, were behind the division, rather than its fall. foodstuffs operations. Sales of chemicals - mainly to the opment costs were also a facpulp and paper industry rose 24 per cent to FM1.36bn, while profits more than dou- FM22m, out of a group total bled from FM48m to FM101m of FM87m.

after a weak 1995. Sales in the foodstuffs divi-

eas. Profits fell from FM96m However, earnings per to FM74m. A rise in grain passed on in prices, and poor performance in Poland, one

> High research and develtor. Raisio said R&D spending on Benecol reached

> > World stocks, Page 35

# Scitex deepen

By Judy Dempsey

Scitex, the Israeli-hased world leader in the development, manufacturing and marketing of visual information communication products, reported a net loss and a sharp fall in revenues for 1996, caused largely by a decline in the graphic arts

Net losses amounted to US\$178.3m, or \$4.16 a share, after net losses in 1995 of \$34.5m. or 81 cents. Sales fell from \$730.2m in 1995 to \$695m last year.

The losses occured in the graphic arts division, while sales at Scitex Digital Printing, its high-speed printing division, rose 57 per cent to

Mr Yoav Chelouche, president and chief executive of Scitex, whose high-tech and innovativa printing prod-ucts catapulted the company on to world markets in the early 1990s, said: "Last year was our worst ever. It was a year during which the graphic arts market contracted sharply."

Mr Chelouche recently embarked on a radical restructuring programme which includes making the company mora flexible, reducing the workforce and shaking up the manage-ment, which analysts said responded too slowly to the slowdown in the graphics

arts market. Scitex, listed on Wall Street, is a subsidiary of Clal, one of Israel's leading conglomerates. Clal expects changes when Mr Issac Kaul, former chairman of Bezeg, Israel's state telecoms network, takes over as president and chief executive next month.

Analysts said the performance of Scitex could be a warning to other Israeli high-tech companies, which are fast becoming the backhone of the country's export

They are increasingly launched on the New York Stock Exchange with high expectations, but lack of international experience has left some of them illequipped to deal with the pace of change in high-tech

EUROPEAN NEWS DIGEST

# Crédit Immobilier warns on CFF bid

Hopes of a lifeline for troubled property lender Crédit Foncier de France were shaken last night after rival lender Crédit Immobilier de France said it might

withdraw its offer of a partial takeover. Credit Immobilier is proposing to take over from Credit Foncier management of some of its housing loans, but wants to hire only 1,500 of Credit Foncier's 3,300 staff. Terms of the deal have not been disclosed.

Mr Gerard Martin, chairman of Credit Immobilier, said: If by the and of March no decision has been taken by the public authorities, we might be constrained to withdraw

Crédit Foncier shareholders last week approved a series of measures designed to give the bank two years to overcome its financial crisis, which was sparked by losses in 1995 of FFr10.8hn (\$1.9bn). Earlier this year, a mediator was appointed to review government plans for Credit Foncier, after employees occupied its Paris headquarters. AFX News, Paris

#### Siemens lifts sales forecast

Slemens, the German electronics group, said yesterday a favourable foreign exchange market and low interest rates had prompted it to revise upwards its forecasts for sales and new orders in the current year to end-September. It did not provide specific figures. The company originally forecast a 4 per cent increase in revenue for the period and "slightly lower" growth in

We expect the rise in new orders and sales for the current year to be above our original, somewhat subdued, forecasts," Mr Heinz von Pierer, chairman, said. However, he warned against extrapolating full-year figures from the first-quarter results. In tha first three months, new orders climbed 22 per cent, mainly because of several large long-term projects. Sales rose 6 per cent.

Mr Pierer said the company was sticking to its forecast of flat net earnings of about DM2.5bn (\$1.5bn) for the current financial year, but it expected an increase in 1997-98. The shares closed DM0.30 higher at DM87.35. Sarah Althaus, Frankfurt

#### Moody's cautions on Usinor

Moody's Investors Service, the credit rating agency, has warned that the plans of Usinor Sacilor, the French steel group, for a strategic alliance with Corporación Siderurgica Integral, the Spanish steel maker, could weaken its ability to reduce its debt. The warning follows an announcement by the French group this week that it was interested in investing in the state-held Spanish producer, which is being considered for privatisation.

Moody's said: "The acquisition of this Spanish steel producer will increase the tonnage sold by Usinor Sacilor in the market for European flat products, where there are some difficulties. As a result, Usinor Sacilor's capacity to achieve a durable reduction in debt could be weakened as a result of its increased vulnerability to competitive pressures in a cyclical market."

However, Moody's expects Usinor to be able to control this risk, and to maintain its current debt rating. It rates Usinor's senior unsecured debt Baa2. AFX News, Paris

#### Pioneer launches Polish fund

Pioneer, the US mutual fund management group, has set up Poland's first real estate investment fund. The \$60m fund aims at office, retail and warehousing projects. Mr. Andrew Gutowski, who heads the fund, said agreements: to invest would be closed with Polish financial institutions by the end of March. US investors will be brought in by the end of May. Warsaw has commercial real estate projects in progress worth \$400m, be estimates.

Christopher Bobinski, Warsan

# Cost cuts help Atlas Copco in fourth term

By Greg McIvor in Stockholm

Cost-cutting and efficiency measures helped Atlaa Copco, the Swedish engineering group, to lift fourthquarter pre-tax profits 6 per cent, from SKr786m to SKr838m (\$113m).

Rationalisation henefits helped the group, which earns virtually all its revennes from exports, to overcome the effect of a stronger krona and weak European demand. Full-year pre-tax profits advanced from SKr2.8bn to SKr3.1hn.

Earnings per share were SKr10.56, against SKr9.93. The shares eased SKr1 to SKr173 in Stockholm yester-

Mr Michael Treschow, and sales. chief executive, who in April

ance maker, said there was improvements, Mr Treschov no sign of any strengthening in European demand so far restructuring, which

"We would guess that [European] demand, at least this side of the summer, will probably stay flat," he said. Mr Treschow is to he replaced hy Mr Giulio Mazzalupi, head of Atlas's main compressor division.

the operating margin from 10.9 per cent to 11.7 per cent. Some 0.5 per cent of the increase was due to nonrecurring gains, although these were balanced by a from SKr200m negative impact of the stronger krona - equiva-

The company said earnis to take over at Electrolux, ings would increase in 1997 the Swedish household appli- as a result of efficiency SKr1.7bn.

included the relocation of several units, would begin to be felt this year. "We believe the Americas

will continue to show sales growth, as will Asia. But overall we have a flattish opinion for the year," he said. Atlas was equipped for Mr Treschow said restruct- acquisitions and was keen uring efforts in 1995 were on making a large purchase behind an improvement in in Asia, he said, although it was unclear when the opportunity might arrive.

Orders in 1996 dipped from SKr11.7bn to SKr11bn. Full-year group sales rose SKr24.45bn to SKr25.1bn.

Fourth-quarter operating lent to 6-8 per cent of orders profits in construction and mining equipment slipped from SKr128m to SKr112m. Sales were SKr1.6bn, versus



## Price pressure hits Swedish steel groups SSAB, reporting fourth- one-third of sales, fell by just chance that transaction steeply - an important fac-

By Greg McIvor

Falling steel prices and earnings halved from year. sagging demand were SKr973m to SKr488m. SSAB's results were above blamed for a big slide in Reduced steel consumption market expectations and the profits at Sweden's big two combined with inventory steel groups, Avesta Shef. run-down by customers hit at SKr118.50. Avesta's profits field - the company con- orders and put prices under were below analysts' estitrolled by British Steel - and its larger rival SSAB.

Avesta posted a pre-tax loss for the October to December period of SKr160m (\$21.5m), against a SKr852m per cent, from SKr5.3bn to

quarter figures, said pre-tax under 15 per cent over the

pressure throughout 1996. prices fell 15 per cent, mea- trading, sured in Swedish kronor,

NOTICE OF AN ADJOURNED MEETING

OF BONDHOLDERS

DAIWA RAKUDA INDUSTRY CO., LTD

(the "Company") U.S.\$85,000,000 1 per cent. Guaranteed

Bonds due 1997 (the "Bonds")

Guaranteed by the Fuji Bank, Limited

(the "Guarantor")

(the "Guarantor")

The Sumitomo Bank, Limited at Temple Court, 11 Queen Victoria Street, London EC4N 4TA (the "Principal Paying Agent") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of U.S.\$85,000,000 1 per cent. Guaranteed Bouds due 1997 issued by the Company (the "Bouds") that, pursuant to the provisions of the Trust Deed dated 24 June 1993 made between the Company, the Guarantor and the Trustee (the "Trust Deed") relating to the Bonds (copies of which are available for inspection at the offices of the Paying Agents specified below), an adjourned meeting of the holders of the Bouds (the "Bondholders") will be convened at the offices of Clifford Chance, at 200 Aldersgate Street, London EC1A 4JJ, on 27 February 1997 at 12:00 p.m. (London time) (the "Adjourned Meeting").

The Adjourned Meeting will cousider and vote upon the Resolution (which will, if passed, confirm the Bondholders' consent and approval to the appointment of Tokai Trust Europe Limited as new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee") and authorise the Company, the Guarantor, the Retiring Trustee ") and authorise the Company, the Guarantor, the Retiring Trustee: the New Truste and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary in that regard) which was the subject of a notice of meeting dated 13 December 1996 published in this newspaper on that date which gave notice of a meeting to be beld on 23 January 1997 at 10.00 a.m. at the offices of Clifford Chance, 200 Aldersgate Street, London EC1A 4JI (the "First Meeting"), which Resolution will be proposed as an Extraordinary Resolution in accordance

23 January 1997 at 10.00 a.m. at the offices of Chifford Chance, 200 Aldersgate Street, London EC1A 4JJ (the "First Meeting"), which Resolution will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed. At the First Meeting, a quorum was not present and it stood adjourned to the time and place mentioned above, as designated by the Chairman of the First Meeting. Unless otherwise specified, defined terms used in this Notice have the meanings given in them in the Trust Deed.

The quorum as required at this Adjourned Meeting will be two or more persons present in person holding Bonds or voting certificates or being proxies and holding or representing whatever the principal amount of the Bonds so held or represented.

Any voting certificate(s) issued, any voting instruction(s) given and any appointment(s) of a proxy made pursuant thereto for the First Meeting will be valid for the Adjourned Meeting unless, in the case of voting certificates, surrendered before, or, in the case of voting instructions, revoked or amended not less than 48 hours before, the time for which the Adjourned Meeting is convened.

Adjourned Meeting is convened.

Any Bondholder who, for the purpose of obtaining a voting instruction form or a voting certificate, deposited his or her Bonds with any Paying Agent or (to the sarisfaction of such Paying Agent) gave instructions to Cedel Bank, Société Anonyme or Morgan Guaranty Trust Company of New York, Brussels office as operator of the Euroclear System for his or her Bonds to be held to the order of or under the control of such Paying Agent, later than 48 hours before the time appointed for holding the First Meeting and who consequently was not issued with a voting instruction form or voting certificate will, provided such Bonds have not been released, be issued with a voting instruction form or, as the case may be, a voting certificate for use in connection with the Adjourned Meeting.

Other voting information as er out in the notice of meeting mubilished.

Other voting information as set out in the notice of meeting published on 13 December 1996 in relation to the First Meeting apply equally to this Adjourned Meeting. This notice is governed by, and shall be construed in accordance with English law.

Principal Paying Agent

The Sumitomo Bank, Limited Temple Court
11 Queen Victoria Street
London EC4N 4TA

Union Bank of Switzerland Bahnhofstraces 45

ahnhofstrasse 45 8021 Zmich

Krediethank S.A.

Luxembourgeoise

14 February 1997

43 Bonlevard Royal

Morgan Guaranty Trust Company of New York Avenue des Arts 35

SSAB's results were above shares gained SKr3 to close mates but the shares edged The company said steel up SKr1.50 to SKr76 in heavy

pushing down quarterly analyst at UBS in London, sales from SKr4.9hn to said: "Ohviously the numprofit last time. Sales fell 24 SKr4.4bn. It estimated that bers are weak, but investors steel consumption in Swe- are prepared to look through den, its main market with them. There is a reasonable

prices [for steel] will move up in the first quarter." Mr Per Molin, who is to be

replaced as Avesta chief executive in April by Mr Stuart Pettifor of British Steel, said prices had reached bottom. However, it was unclear if a reversal of fortunes was imminent or if Mr Peter Dupont, metals it would take "a few more months".

He said costs for commissioning and working up of new plant facilities at dropped from SKr3.8bn Avesta and Nyby rose to SKr2.1bn.

tor behind the loss. Avesta said final quarter

performance would remain weak but an improvement was expected from April. Some competitors planned to increase prices by 7-8 per cent and benefit would be felt from rising nickel prices. Avesta recorded a SKr136m nine-month loss, compared with a SKr3.1bn profit last time. For the full year, SSAB's pre-tax profits

communications.

Notice of an Adjourned Meeting of Noteholders **JDC** Corporation

U.S.\$140,000,000

11/4 per cent. Guaranteed Notes due 1997

(the "Notes") Guaranteed by

The Tokai Bank, Limited

The Tokai Bank, Linnited

(the "Company, Linnited at its offices at 5th Floor,

6 Broadgate, London BCAM TR (the "Principed Paying Agent") on behalf of
Tokai Trust Company of New York (the "Trustoe") bereby gover notice to the
bolders of U.S.140,00,000 I'v per cent. Guasanneed Notes due 1997 issued by
the Company (the "Notes") that, purnoane to the provisions of the Trust Deed duted
17 June 1993 made between the Company, the Guarannee and the Trustee (the "Trust
Deed") relating to the Notes (copies of which are available for impaction as the offices
of the Paying Agents specified below), an adjourned meeting of the balders of the
Notes the "Notesholders" will be convened at the offices of Clifford Chance, at
200 Alderagute Street, London ECIA 4II, on 37 February 1997 at 12:30 pm
(London time) the "Adjourned Meeting").

The Adjourned Meeting will consider and wore upon the Resolution (which will, if
passed, confirm the Notesholders constent and approval to the appointment of Tokai
Trust Europe Limited as new truster (the "New Trustee") under the Trust Deed in
place of Tokai Trust Company of New York (the "Retiring Trustee") and authorise
the Company, the Guarantor, the Retiring Trustee, the New Trustee and all other
relevant persons to do such further things and execute all such further documents as
they may in their absolute discretion consider necessary in that regard) which was the
subject of a nonce of meeting dated 13 December 1996 published in this newspaper on
that date which give notice of a meeting to be held on 23 January 1997 at 12:50 pm
at the offices of Clifford Chance, 200 Alderagus Street, London ECIA 4II (the "Piret
Meeting"), which Resolution will be proposed as an Eutracordinary Resolution in
accordance with the provision of the First Meeting, a quorum was
not present and it stood adourned to the time and place mentioned above, as
designated by the Chairman of the First Meeting, a quorum provise in the holding or
representing whatever the principal amount of the Notes so beid or represented.

A

the time for which the Adjourned Meeting is convened.

Any Noteholder who, for the purpose of obtaining a woring instruction form or a voring certificate, deposited his or her Notes with any Paying Agent or (no the uninfinction of such Paying Agent or (no the uninfinction of such Paying Agent gave instructions to Codel Bank, societé anonyme or Morgan Guaranty Trust Company of New York, Brussels office as operator of the Einsteller System for his or her Notes to be held to the order of or under the control of such Paying Agent, later than 46 hours before the time appointed for holding the First Meeting and who consequently was not assued with a voring instruction form or evering certificate will, provided such Notes have not been released, be issued with a woring instruction form or, as the case may be, a woring certificate for use in connection with the Advourned Meeting.

Other voting information as set out to the notice of meeting published on 13 Decemb 1996 in relation to the First Meeting apply equally to this Adjourned Meeting. This notice is governed by, and shall be construed in accordance with, English less.

Principal Paying Agout un Trust and Banking Company, Limited 5th Floor 6 Broadging London EC2M, 2TB

Paying Agents

Keizungracht 452 1016, GD Amsterdag

Margas Guernaty Trust Generally is Alex 71 (s. Avenue des Arts 35 1040 Brussels The Tokai Bank, Limited

wland N.V.

NOTICE OF EARLY REDEMPTION To the Holders of Statens Bostadsfinansieringsaktiebolag, SBAB

("the Issuer") ECU 50.000,000

Subordinated Variable Rate Notes due 2002 ("the Notes")

("the Notes")

NOTICE IS HEREBY GIVEN that, in accordance with Condition 8(c) of the Terms and Conditions, all of the outstanding Notes will be redeemed by the lauer on March 26, 1997. The Issuer will redeem the Notes at their prinicipal amount, plus accrued interest to the date fixed for redemption ("the Redemption Date"). Poyment will be made by credit or transfer to an ECU account specified by the payee upon presentation and surrender of the Note together with all coupons appertaining thereto matering on or after the Redemption Date at the offices of the Paying Agents listed below. Interest on the Notes shall cease to accrue thereafter and the Coupons for any such interest maturing after the Redemption Date shall be void, irrespective of whether or not such Notes and Coupons have been surrendered for poyment. The Notes are being redeemed pursuant to the provisions of the Agency Agreement dated as of March 26, 1992, between the Issuer and Morgan Guaranty Trust Compony of New York.

FISCAL ACENT AND PAYING ACENT

FISCAL ACENT AND PAYING ACENT Morgan Guaranty Trust Company of New York 60 Victoria Embankment London EG4Y 0JP PAYING AGENT

Morgan Guaranty Trust Company of New York Avenues des Arts, 35 B-1040 Brussels

STATENS BOSTADSFINASIERINGSAKTIEBOLAG, SBAB By: Morgan Guaranty Trust Company of New York
as Fucal Agent Dated: February 14th, 1997

USD 20 000 000 000

EURO MEDIUM TERM NOTE PROGRAMME

OF SOCIETE GENERALE,
SCA SOCIETE GENERALE ACCEPTANCE N.V. AND
SOCIETE GENERALE AUSTRALIA LIMITED SERIES N°272/96-2, TRI
SGA SOCIETE GENERALE ACCEPTANCE N.V.
USD 25 000 000 ZERO COUPON POLISH ZLOTY
TREASURY BILL
LINKED NOTES DUE FEBRUARY 13, 1997
ISIN CODE: XS0064116147

In accordance with the Terms and Conditions of the Notes, notice is hereby given that, pursuant to condition 15 "Final Redemption Amount", the Redemption Amount applicable upon redemption of each note will be: USD 102 022.28 per denomination of USD 100 000.

Payment of principal will be made on February 13, 1997 in accordance with Condition 6 "Payments" of the Terms and Conditions of the Programme.

THE PRINCIPAL PAYING AGENT SOCIETE GENERALE BANK & TRUST S.A. LUXEMBOURG

## st.george

Michael Novak Jacques Lamarre, President and Chief Executive Officer, is pleased

to announce the appointment of Mr. Michael Novak as President of

SNC-Lavalin International Inc. and member of the Office of the

Mr. Novak will be responsible for the continued international

business development of SNC-Lavalin through its large marketing network, strategic alliances and acquisitions. He brings extensive

experience in the negotiation of national and international contracts

in engineering-construction, including Build Own Operate Transfer

(BOOT) and turnkey-type transactions, acquisitions and joint

ventures. As a long-time member of senior management, he has

Mr. Novak joined the Group in 1986 as Legal Counsel, and was

Law, in 1995. He is a member of the Bar of the Province of Quebec and holds a B.Sc., LL.B. and B.C.L. from McGIII University,

Montreal Canada. He also attended Harvard University's Advanced

The SNC-Lavalin Group is Canada's largest engineering-

construction firm and one of the biggest in the world. It has a proven track record of successful projects in sectors such as mining and metallurgy, chemicals end petroleum, pulp and paper, power,

transportation, telecommunications, aerospace, agrifood, infra-

structure and the environment. It provides engineering, procurement,

construction as well as project and program management services

on a fee-for-services basis or turnkey, as well as internationally-sourced project financing and/or equity investment for 80T and BOOT projects. The company has 6,200 employees in offices across Canada and 30 other countries, and is currently working on

SNC-LAVALIN Group Inc.

med Vice-President, Law, In 1989 and Senior Vice-President.

actively participated in strategic planning for the Group.

St. George Bank Limited (maniputated in New South Woles) ACN, 056 513 070 U.S. \$100,000,000 Floating Rate Notes due 1998

Notice is hereby given that for the Interest Period 13th February 1997 to 13th May, 1997 the Notes will carry a Rate of Interest of 6.0125% per annum. The Interest Amounts payable will be U.S. \$148.64 per U.S. \$10,000 Note and U.S. \$1,486.42 per U.S. \$100,000 Note. The Interest Payment Date will be 13th May, 1997.

Company, London

projects in more than 70 countries.

Agent Bank

DM 100,000,000

#### Bank \ustria Z-Länderbank Bank Austria Aktiengesellschaft

Fixed/Inverse Floating Rate Notes due 2000

Notice is hereby given that for the six months Interest Period from February 14, 1997 to August 14, 1997 the Notes will carry an interest Rate of 15.60157% per annum. The interest payable on the relevant Interest payment date, August 14, 1997 will be DM 7,844.12 per DM 100,000 denomination.

By: The Chase Manhattan Bank London, Agent Bank February 14, 1997

**CHASE** 

Cheil Jedang Corporation Office US\$30,000,000 3% Convertible Bonds due 2006 (the "Company" and the "Bonds" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Bonds that, as NOTICE IS HEREBY GIVEN to the holders of the Bonds that, as a result of the issue by the Company of 903,259 common stock of the Company pursuant to the Company's Board of Directors' resolution passed on December 16, 1996, and subject to finel approval of the general shareholders at a shareholders' meeting to be, held on February 27, 1997, the existing Conversion Price per share of Non-voting shares of the Company has, pursuant to the provisions of the Trust Deed constituting the Bonds, been adjusted from W22,639 to W22,081 with effect from January 1, 1997.

February 14, 1997, London By: Citheric, N.A. (Corporate Agency & Trust)

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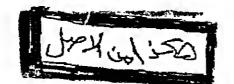
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#### COMPANIES AND FINANCE: EUROPE/MIDDLE EAST

# Nokia profits rebound to FM1.7bn

telecommunications group, yesterday announced a 75 ing its forecast rebound from depressed earnings at tha end of 1995 and in the early months of last year.

The result followed news earlier this week of a 40 per cent rise in profits at Ericsson - Nokia's Swedish rival - and underlined a trend of

By Hugh Carnegy in Helsinki strong growth in world mobile telecoms markets.

FM10.9bn to FM12.7bn, "The the US at the end of 1995 A shares rose 2.5 per cent Mr Ollila said the handset in Helsinki, reaching the unit profit was earned in the carnet half implying an Nokia, the world's second-

largest supplier of mobile per cent rise in profits in the the US, said pre-tax profits from FM949m to FM1.67bn (\$340.8m). It was driven by a 37 per cent increase in sales of handsets - its flagship division - and a 30 per cent rise in sales of telecom mobile systems.

handsets, behind Motorola of Ollila, Nokia chief executive. FM36.8bn to FM39.3bn. "We are very pleased with last quarter of 1996, confirm in the fourth quarter rose what we were able to full year slumped from achieve in the fourth quar-

> Full year pre-tax earnings, nal production problems and Group sales rose from some market weakness in

lenges of 1997."

[handsets] are now firmly sets division into the red. year's high of FM332 before second half, implying an behind us," said Mr Jorma Full-year sales rose from closing up FM8 on the day at operating profit margin in

Earnings per share for the FM14.36 to FM10.73, but rose ter. Wa are now stronger in the fourth quarter from supplier of digital handsets - than ever to meet the chal- FM3.86 to FM5.03. The returned a full-year operatannual dividend was raised from FM3 a share to FM3.50. down from FM4.9bn to Like Ericsson, Nokia systems equipment, mainly FM3.9hn, were hit by inter- reported strong cash flow, wiping out its net debt.

FM331. It slipped on profit-

taking later in New York. The mobile handset diviing profit of FM1.4bn, down sales were up from FM16bn to FM21.6bn.

Nokia does not give quar-

operating profit margin in that period of 13 per cent.

Price pressure meant margins slipped in the infrasion - the world's leading structure division while operating profits for the full year rose from FM2.7bn to FM3bn, slower than the rise from FM1.75bn in 1995. But in sales from FM10.3bn to FM13.3hn. But 1996 operating margins hit 22.4 per cent.

# Lagardère gives Thomson plot a fresh twist

The group's complaint over last year's failed sell-off raises the spectre of fresh complications

here now for the troubled Thomson dossier? troubled Thomson dossier? This week's decision hy Lagardère to file a complaint with France's highest legal body over last year's botched attempt to privatise the French state-controlled electronics giant raises the spectre of fresh complications in a process already dogged by mishandling and delay.

The crucial question. raised but not answered in yesterday's French business press, is whether an eventual judgment by the Conseil d'Etat could place in doubt the validity of a new privatisation process that is likely to be well advanced - if not completed - before the judgment is made.

The office of Prime Minister Alain Juppé is apparently eure that it would not. It preferred Lagardère's proposal in the first privatisation attempt last October. Its reaction when the news of the missiles-to-magazines conglomerate's complaint broke on Wednesday evening was that it would result in "absolutely no change" to

the new process under way. Observers have been waiting for two months for detailed sale conditions from the government, which has decided this time to sell its 58 per cent-owned Thomsou-CSF defence electronics commission's rejection of its original offer was the second process.



Alain Juppe (left) plans a second sale, in which Jean-Luc Lagardère (centre) and Serge Tchuruk (right) may again compete

business separately from the Lagardère's original offer for announced. They fell more Multimedia consumer electronics operation.

It is still trying to decide trade sale or to offer Thornson-CSF on the stock market around? - with or without a group of stable shareholders. Mr Juppé recently promised an announcement on the nature of the new process before the

end of this month.

unlikely, what does the company hope to gain by an action which risks harming whether to attempt another its chances of winning Thomson-CSF second time

Tinancial compensation is one possible motive, along with satisfied honour. Lagardère shares soared more than 23 But if an annulment of the per cent the day after the of selling Thomson-CSF to a independent privatisation government's preference for

money-draining Thomson the entire Thomson group is than 7 per cent after the that the group, under its terms of its bid were Another motive suggested

yesterday was that the group might be trying to deter the government from plumping for an out-and-out share sale hy sowing confusion among prospective investors. Yet another was that it intended the complaint as a warning of the possible consequences different hidder at the end of

What is not in doubt is leader Mr Jean-Luc Lagardère, remains interested in Thomson-CSF, in line with its dream of becoming Europe's largest defence electronics company.

If the government's choice is for a second trade sale, then it seems highly likely that the process would again coms and engineering group it appeared to have beaten in

This time, however, the opposition is likely to be more formideble, since any Alcatel bid would almost certainly be in association with Aerospatiale and Dassault, France's two aircraft

The combination of this powerful trio with Thomson-CSF would create a huge vertically integrated defence combine, making everything from basic electronic components to weapons systems and jet fighters. Mr Serge Tchuruk, Alcatel chairman, recently outlined his new vision in an interview with Le Monde, the Paris newspa-

Some helieve, ironically, that one effect of Lagardère's action may be to speed up marginally the government's publication of detailed sales conditions, since it will be under increased pressure to demonstrate that the complaint will not affect the new

For the moment, however, the overriding impression is of still greater confusion. That can only please the new giants of the US defence industry, formed by the sort pitch Lagardère against of rapid consolidation from Alcatel Alsthom, the tele- which the European defence sector is still shrinking.

David Owen

# Philips strategy on electrical goods a year away

tronics goods, according to Mr Cor Boonstra, the Dutch

group's president. We are well aware that a company cannot have a future only by reorganising and restructuring," he said while unveiling its latest slide into loss. "We are doing more than that." The group had a market position which was both "defensible and expandable", particularly in areas such as computer monitors, where it supplied leading brands.

### Smart card unit sold to joint venture partner De la Rue product sectors bucked the

PSCS, which has been part of Phil- had a joint venture with De la Rue, mobile phone and pay-TV industries.

The locations it chose to to Mr Dudley Eustace, chief of Fi 1.86bn, widened from a Fi 1.81bn from Fi 4.04bn. Fin-

conduct such activities were less certain, he added. The group still devotes more than half its capital investment to Europe, "and you can ask if that is the right percentage" in a slow growth, high wage environ-

Capital spending is in any event being reined in this year from the Fl 4.5bn (\$2.38bn) of 1996, according

financial officer.

Gearing rose to 42 per cent by December from 34 per cent a year earlier, because Philips was returning liabilities to the halance sheet through unwinding a debt factoring programme created in even worse times, when that was the only way it

could raise funds. The company incurred negative cash flow last year

FI 1.66bn deficit. The group's ancing costs rose 30.1 per main declared financial tar- cent to FI 898m as a result of get for this year is to turn that into a positive cash position of at least Flibn,

line profitability. Sales rose 7 per cent to F169.2bn, but a squeeze on margins and Fl 725m in restructuring charges, takeo loss per share for 1996 was above the line, more than Fi 1.73, against Fi 7.13 in halved operating profits to 1995, though the dividend

while returning to hottom

tha increased debt load, and

after tax profits from normal

business operations slid 73.1

per cent to F1 723m. Then came extraordinary debits of Fl 1.31bn, where only Fl 166m was charged last time. The fully diluted

None of Philips' main It will take another year for Philips to resolve what its strategy should be in the increasingly competitive increasingly competitive to be divested by the market for high volume electronics division, whose work in magnetic stripe card from lighting was down 28.6 employs almost 300 people at its production and personalisation was the latest unit to be divested by the Dutch group, writes Gordon Cramb.

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The latest unit to be divested by the Dutch group, writes Gordon Cramb. cases, the decline reflected restructuring costs.

Price pressures also affected the components and semiconductors side. with earnings down 33 per cent to FI 1.5bn.

Software and services. which includes PolyGram and Origin, showed a 44.7 per cent fall to FI 490m. And in professional products and systems, including medical equipment and industrial electronics, 1995 income of Fl 157m fell to nil this time.

INTERNATIONAL NEWS DIGEST

## Metallgesellschaft drops AGIV deal

Metallgesellschaft, the German industrial and trading group, said vesterday it had pulled out of its planned purchase of a 50 per cent stake in AGIV, the loss-making ndustrial company, from BHF-Bank after failing to complete a due diligence study of the deal.

The decision followsed the announcement late on Tuesday that AGIV had halted the dne diligence process, prerequisite for the purchase, because of management "uncertainty" over negative press reports about the company's financial position.

"We looked at the conclusions of the due-diligence process so far and decided that there was enough reason for us to pull out of the planned acquisition and make use of the opt-out clause in the agreement," Metallgesellschaft said. It stressed that the decision to withdraw "had nothing to do with differences over the purchase price". The planned deal, announced last month, had been estimated to be worth about DM500m (\$297m).

Metallgeselischaft, which has undergone a radical restructuring since brushing with bankruptcy in 1983, stressed that it would continue to seek further acquisitions as part of a strengthening of its core activities, comprising chemicals, plant engineering and contracting, trading and huilding technology. The AGIV deal would have created a fifth division in process control and measurement technology.

The news will come as a hlow to BHF-Bank, whose profits have been held back by AGIV not paying dividends. The sale of the stake, which the German bank has beld since 1974, was also aimed at further reducing BHF-Bank's industrial investment portfolio. AGIV, which has been refocusing on its main electronics, engineering and services husinesses, has forecast a turnround in 1997 after two consecutive years of losses. Turnover last year totalled about DM9.7bn. Sarah Althaus, Frankfur

#### Fresh hope for Fokker

Fokker, the Netherlands' bankrupt aircraft maker, was offered a further chance of survival yesterday. It emerged that local businessmen were looking to secure Singaporean capital to continue the production of its regional jets, which will otherwise cease this spring.

Mr André Delaye, the Belgian head of Begemann, a Dutch investment group, is understood to be co-ordinating a proposed consortium which would also involve Stork, the Naarden-based industrial group which last year bought Fokker's profitable parts and maintenance activities.

NRC Handelsblad, the country's afternoon daily, yesterday named the other potential partner as Singapore Technologies Aerospace (ST Aero), an offshoot of the government-linked Singapore Technologies Industrial

ST Aero is a minority participant in China's project to build a 100-seater jet, a size of aircraft already produced by Fokker. The Dutch aircraft builder collapsed last March when Dasa, part of Germany's Daimler Benz, refused to inject fresh capital into its then subsidiary. Hopes for a rescue dwindled in December when the Dutch government and receivers ended talks with Samsung of South Korea and Short Brothers of Northern Ireland, supplier of its wings, and said it could accept no fresh orders because of Fokker's uncertain future.

Shorts was yesterday reported to be willing to consider proposals by the new group. Gordon Cramb, Amsterdam

#### Al-Ahram GDRs up sharply

Global Depositary Receipts in Egypt's privatised alcohol and soft drinks group Al-Ahram Beverages yesterday ended trading about 21 per cent above the issue price, a day after the GDR offering was seven and a half times

The GDRs - receipts, in this case worth half a share, issued in lieu of shares in a company located in an overseas market - were issued at \$15.50. They were yesterday being traded at between \$18.50 and \$19.

The offering came from the US-based Luxor Group, which bought 75 per cent of the company from the Egyptian government at - in effect - \$20.20 a full share, on the undertaking it would later reinvest gains from the issue in the stock. Luxor Group's payment for the government's shares will not be made until February 24. when it will also deposit a E£20m (\$5.8m) letter of credit with the government guaranteeing that it will carry out a E£239m programme of investment in new production

The brewery company's chare price on the Cairo Stock Exchange, where 25 per cent of the company is quoted, rose E£4.73 overnight to E£120.10 (\$35.42) at yesterday's Mark Huband, Caire

#### NOTICE TO THE BONDHOLDERS OF

#### NIPPON SODA CO., LTD.

¥12,000,000,000

Nil Coupon Resettable Convertible Bonds 2000 Pursuant to Condition 5.13 of the Terms and Conditions of the above-captioned Bonds (the "Bonds"), notice is hereby

The current market price per Share (as defined in Condition 5.1.3) of NIPPON SODA CO., LTD. on February 7, 1997 was 1860.1 and at least one Yen more than the Conversion Price of the Bonds (as defined in Condition 5.1.3) in effect on February 7, 1997 (Y733).

As a result, the Conversion Price of the Bonds will be revised pursuant to Condition 5.1.3 as set forth below:

Conversion Price before revision: Yen 733 per share Conversion Price after revision: Yen 860.1 per share March 3, 1997 (Japan Time) Effective Date of revision:

> The Industrial Bank of Japan, Limited as Disbursement Agent on behalf of NIPPON SODA CO., LTD. Dated: 14th February, 1997.



U.S. \$20,000,000 0.375% Convertible Bonds due 2009

The Korea Express Co., Ltd. (the Bonds' and the Company' respectively)

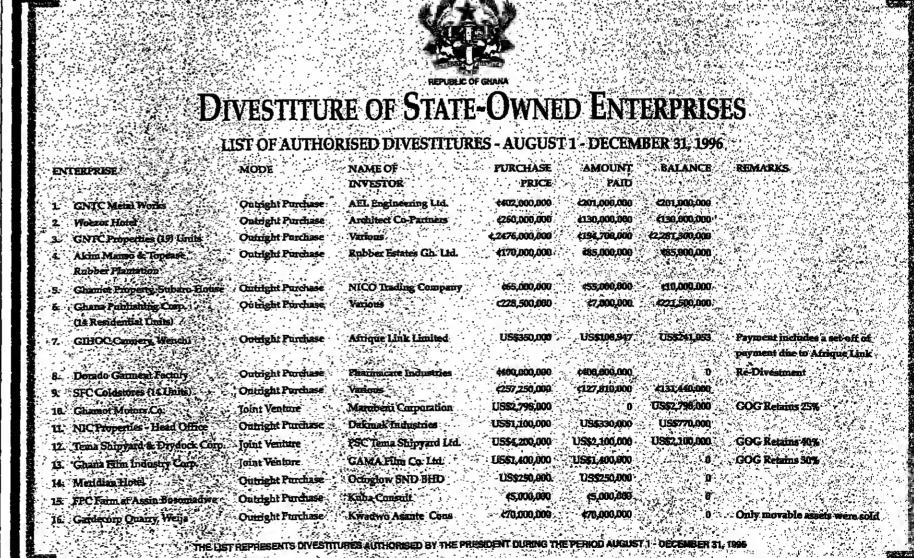
NOTICE IS HEREBY CIVEN to the Bondholders that on October 1, 1995, the NOTICE IS REPREST UNIVERS to the commonwest and on October 1, 1995, the Company has sufforced the granting to the holders of its Shares of rights to substribe for further Shares in the Company. The record data for such granting will be December 31, 1995 and the subscription price was set at Worl 16,900. The Company practications that such rights will entitle holders of its Shares to subscribe to builder Company practications.

The Company anticipates that such rights wat similar inducts or an original water from the Company at a consideration per Share receivable is for higher Shares in the Company which is less than the current tranket price per Share (determine accordance with provisions of the Trust Deed constituting the Bonds) at December 1996, the record date for the granting.

Accordingly, in accordance with the provision of the said Trust Deed, the search of the said trust Deed, the search of the said trust Deed, the search of the said trust Deed, the said trust Deed at Man 24 920 has been selected with after from Search 2.

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in New York

American General, the US life assurance and financial services company, yesterday announced it was buying New York-based USLife in a stock swap worth about \$1.8bn.

The acquisition is the biggest of five purchases that American the period has been about \$4bn.

its earnings and predicted it could revenue growth of only 3.8 per find consolidation savings, mainly cent. Profits for the full year fell 28 through merging back offices, of per cent to \$78m.

about \$50m per year. USLife had been tipped as a possible acquisition target on Wall attention from corporate include a large consumer lending Street, mainly because its founder and chief executive, Mr Gordon improved distribution for Crosby, had reached the age of 75.

long-term competitive future given company's existing force of 15,000. General has made in the past two the increasing incursions into not expect the transaction to dilute this week, showed sluggish and mid-west.

As one of the largest takeover targets, USLife had also attracted financiers. It offers substantially Houston-based American General, Many analysts doubted it had a adding 10,000 sales agents to the

USLife's strength in New York years. Its total expenditure over traditional life insurance by state will also belp American Capital, the financial services arm mutual fund companies and banks. General, as its previous of General Electric, and However, the company said it did tts results for 1996, released earlier acquisitions bad been in the south Indiana-based Conseco.

Mr Robert Devlin, American the end of June, the combined General chief executive, claimed companies will have assets of the company provided an \$74bn. Their total revenues last "outstanding strategic fit" for his year were \$9bn, with profits of company, whose interests also \$757m.

The move continues the trend towards consolidation in the life assurance industry, and confirms American General as one of the leading acquirers, along with GE

Once the deal is completed, by

Under the deal, USLife shareholders will exchange each share of their common stock for American General shares worth \$49. This would bring the market capitalisation of the new company to about \$10bn.

American General's share price was unchanged in early trading yesterday, at \$411/2. USLife's sbare price rallied, gaining \$5% to \$47.

## Busang talk lifts **Bre-X**

Shares in Bre-X Minerals rose sharply yesterday on the prospect of intensified competition among international mining groups for part of the Calgary exploration company's 90 per cent stake in the vast Busaug

C\$2.15 to C\$24.85 in early Toronto trading yesterday. giving the company a mar-ket value of C\$5.9hn (US\$4.35bn). The stock was also helped by rumours that Bre-X had reached a deal with Askatindo, an Indone-

of US\$1.5bn.

Bre-X has lobbied for an

Other mining groups are confident the process will open np should the deadline pass without a deal. However, President Subarto's intentions remain uncertain. Mr Bill Belovay, analyst at CIBC Wood Gundy in Toronto, said an investment in Bre-X was "basically

Placer Dome, the Vanconver gold producer, has proposed a "merger of equals" with Bre-X. The deal would offer 40 per cent of Busang local tnterests, compared in the original Barrick/ Bre-X proposal.

in recent days that Freeport McMoran, the New Orleansbased mining and fertiliser group, may also be involved in talks with the government. Freeport, which is one of the biggest foreign investors in Indonesia, declined to comment yesterday.

gold deposit in Indonesia.

sian company with a minor-ity stake in Busang.

Busang, with estimated reserves of at least 57m ounces, is regarded as the biggest gold discovery this century. The proposed mine would come on stream in abont 2000 at a cost

open bidding process since last November, when Indonesia invited Toronto-based Barrick Gold to acquire a majority stake in Busang, and bnild a mine on the

The mines ministry has set a February 17 deadline for Bre-X and Barrick to negotiate a deal with various local partners.

high-stakes blackjack".

Speculation has surfaced

Nusamba, an investment company with links to President Subarto, last month bonght an indirect 9 per cent stake in Freeport Indonesia, a large copper and gold mine controlled by AMERICAS NEWS DIGEST

# YPF posts record full-year earnings

Argentina's largest company, the oil and gas group YPF, yesterday reported record earnings for its 1996 financial year, helped by stronger oil prices and increased production. The better-than-expected performance saw YPF post a net profit of \$817m, up 3 per cent from 1995.

Mr Peter Schubert, an analyst at Mexican investment bank Interacciones Global, said the result was "stunning", adding that earnings would have been \$69m higher had YPF not adopted a conservative price hedging policy on its oil exports to the US and Europe during the fourth

Fourth-quarter earnings surged to \$218m, 73 per cent higher than a year earlier. The company reaped the benefit of recent investment in increased production, delivering an average of 418,000 barrels a day during the fourth quarter - a company record and 7 per cent higher than in the same period of 1995.

Another strong contributor was YPF's international arm, Maxus, which saw operating earnings rise to \$68m in the fourth quarter, up from \$20m a year earlier. Matthew Doman, Buenos Aires

#### United HealthCare down 13% United HealthCare, one of the largest health management

companies in the US, said yesterday that earnings slipped 13 per cent in the fourth quarter after a one-off charge. Net income for the fourth quarter was \$95.1m, or 47 cents a share, compared with \$109.9m, or 57 cents, made in the same period last year before a restructuring charge. Revenues advanced 22 per cent to \$2.68bn.

Although earnings per share were a cent short of the median forecast, shares in the company rose \$2%, or 5 per cent, to \$51, amid signs that medical costs have begun to stabilise. Health maintenance organisations have been squeezed by a combination of rising medical costs and an extremely competitive market that has made it difficult to raise premiums.

Dr William McGuire, chief executive of United Health Care, said he was "encouraged by the apparent stability in the medical costs trend". Total enrollment last quarter rose by 4.6 per cent or 214,000 members, even as United implemented rate increases, he said.

Lisa Bransten, New York

#### Navistar profits slide

Navistar, the Chicago-based truck and diesel engine assembler, said profits fell sharply in the first quarter, but rising demand for heavy trucks would allow it to re-engage 500 employees at its Springfield, Ohio factory this

The company forecasts that demand for heavy trucks in the US and Canada will reach 170,000 units this year, down 13 per cent from 1996. However, Mr John Horne, Navistar chairman, said the estimate was cantious. While we have not revised our forecast, current order receipts indicate that there may be some strength beyond this level," he said. Navistar's first-quarter net incoma fell to \$15m, or 10 cents a share, on sales of \$1.2bn, down from \$22m, or 20 cents, on revenues of \$1.4bn in the first quarter of last year.

The company's worldwide shipments of trucks and school bus chassis, at 20,400 units during the first quarter, were 15.9 per cent lower than the first quarter of 1997 However, Mr Horne said orders for all classes of Navistar's trucks were up from the first quarter of 1996. Louris

#### Andersen chief to step down

Mr Larry Weinbach, managing partner of Andersen Worldwide, the umbrella organisation for Arthur Andersen, the accountancy firm, and Andersen Consulting, is to stand down in August rather than seek a third four-year

Under his leadership, Andersen spun off its manage ment and technology advice business under Andersen Consulting, while revenues have jumped from \$2.8bn in 1988 to an expected \$11bn this year. The worldwide organisation's 2,700 partners will in April consider options for the future of the firms. Mr Weinbach hinted that speculation that the two firms would formally split was unfounded. He said partners were committed "to resolvopen issues of the firm's governance and to maintain ing our organisational structure." Jim Kelly, London

#### Views sought on Bull venture

The European Commission has invited third parties to comment on a joint venture set up by Groupe Bull, NEC, and Packard Bell of the US, as part of an investigation under EU rules for vetting joint ventures.

\*

NEC has acquired a 44 per cent stake in Packard Bell, while Bull has 16-26 per cent depending on future stock conversion provisions, giving each about 19 per cent voting equity in Packard Bell. The deal, first announced in June, will create the world's fourth-largest personal computer company. In addition, Bull has sold to Packard Bell the whole of

the issued share capital of its personal computer business. while NEC has transferred to Packard Bell certain assets of its worldwide PC business. NEC is excluding its PC business in Japan, China and the Asia-Pacific region from the venture. Interested parties have 10 days to make their Emma Tucker, Brussels

## Talisman bids for energy producer tive owners and managers in set up Wascana in 1973 to Canada to complement its when Saskatchewan lifted a

By Bernard Simon

Talisman Energy, formerly UK-based energy group, has offered C\$1.5bn (US\$1.1bn) to cash and shares for Wascana Energy, an oil and gas producer based in Regina, Sas-

new generation of acquisi- vincial government, which man's presence in western over target last December to C\$46.70.

Canada's oil and gas industry. Their financial resources have been bolstered by rising oil prices and by a flood of equity and debt issues. Gulf Canada Resources is pursuing a C\$1.1bn hostile bld for the UK's Clyde Petroleum.

Wascana had no immedi-The bid is the latest in a ate comment on Talisman's

give it an interest in the extensive Interests in the remains the biggest shareholder. 7 per cent stake.

for each Wascana share. A cubic feet of gas. It would maximum of 40 per cent will also double Talisman's be paid in cash. The proposed acquisition

flurry of deals centred on a offer. The Saskatchewan pro- is designed to boost Talis-

local energy industry, North Sea and Indonesia. Talisman said the addition of Wascana would lift its

output by about 30 per cent Talisman has offered to 175,000 barrels a day of oil C\$18.50 in cash or 0.41 shares and gas liquids and 826m exploration properties in

Wascana became a take-

Calgary, Alberta, said it would keep Wascana's head office in Regina for at least five years. Wascana's shares climbed C\$1.95 to C\$18.90 in early

han on any single share-

holder owning more than 10

per cent of the voting shares.

Talisman, which is based in

trading in Toronto yester-

# Delphi steps out of GM's shadow

The world's biggest car parts manufacturer is learning how to be independent

Such trust has become

increasingly important in

the industry, as carmakers

work more closely with sup-

nliers to accelerate new

Much of Delphi's growth

has come outside the US. It

has set up component

operations in south America,

Asia and eastern Europe,

taking advantage of GM's

model programmes

ew people outside the tion for Delphi: "It offers Delphi Automotive Systems, General Motors' components reduce its fixed costs," he

Yet Delphi is twice as big as its nearest rival, Japan's Denso group, and towers Robert Bosch of Germany

and TRW of the US. date heen dwarfed beside its role as the in-house supplier to the world's biggest car

But Delphi may now be heading for the bright lights. The company, which makes virtually everything in a car and improving its productiv-Ity, to the extent that GM is considering floating a stake. Mr Jack Smith, chairman

of GM, said last month that the group was "evaluating 65 per cent last year. The its strategic alternatives", with the objective a partial

Listing Delphi would tributed to the change, Del-inlock further value for phi has improved the comunlock further value for GM's sharebolders. In the past year, GM has sold EDS, its information technology subsidiary, and such as Johnson Controls, in

Hughes Electronics operawhich many executives believe inadequately reflects its true value.

Mr Stephen Girsky, automotive analyst at Morgan effective enough to trust it Stanley in New York, with confidential informaapproves of a partial flota- tion about new products.

"Ordinary Shares").

and conditions of the Offer.

instrumentality or facilities.

14 February, 1997

57 of the Financial Services Act 1986.

Manager Street, the Control of the C

motor industry have Delphi the opportunity to been interested in gain more outside business, and GM the chance to

Delphi's attractiveness to investors will increase after it has incorporated Delco Electronics, another big GM components operation, which is being split off from This claim to fame has to Hughes Electronics as a result of the defence sale.

Adding Delco, which is about the size of one of Delphi's six divisions, will raise Delphi's turnover to more

Under Mr J. T. Battenberg, chairman since 1994, Delphi from basic metal parts to has concentrated on reducmicrochips, has been reduc-ing its dependence on GM sorth American Operations ing its dependence on GM's division. The proportion of sales

going to that division has declined from almost 100 per cent in the 1980s to less than -aim is to go below 50 per cent by 2002. Various factors have con-

petitiveness of many of its US plants to rival smaller specialist manufacturers tha defence side of its seating, or TRW, in airbags. At the same time, it has tion. The purpose was to shed a slew of smaller busi-

delleve it could gain a signi icant competitive position. Delphi bas also managed expand. Delco's products to convince rival carmakers range from car radios to that its "Chinese walls" are sophisticated engine man-

Recommended Cash Offer by

JPMorgan

on behalf of

NT ACQUISITION LIMITED

to acquire

**NEWMAN TONKS GROUP PLC** 

Morgan Guaranty Trust Company of New York ("J.P. Morgan") announces on behalf of NT Acquisition Limited ("NT Acquisition") that, by means of this advertisement and a formal offer document dated

13 February, 1997 (the "Offer Document"), J.P. Morgan is making an offer (the "Offer") on behalf of NT Acquisition to acquire all of the existing issued and fully-paid ordinary shares of 25 pence each in Newman Tonks Group PLC ("Newman Tonks") and any further such shares which are unconditionally allotted or

issued before the date on which the Offer closes or such earlier date as NT Acquisition may decide the

The Offer is 175 pence in cash for each Ordinary Share. Holders of Ordinary Shares ("Newman Tonks' Shareholders") will also be entitled to the forecast dividend of 4.4 pence (net) per Ordinary Share in respect

NT Acquisition is a newly incorporated company established for the purpose of implementing the Offer and

The full terms and conditions of the Offer (including details of how the Offer may be accepted) are set out

in the Offer Document. This advertisement alone does not constitute and must not be construed as an offer.

Newman Tonks' Shareholders who accept the Offer may rely only on the Offer Document for all the terms

The Offer is, by means of this advertisement, extended to all persons to whom the Offer Document may not

be despatched. Such persons are informed that copies of the Offer Document and Forms of Acceptance are

available for collection from the receiving agent, The Royal Bank of Scotland plc. Registrar's Department, New Issues Section, Consort House, East Street, Bedminster, Bristol BS99 IHZ and from J.P. Morgan, 60 Victoria Embankment, London EC4Y 0JP.

The Offer is not being made, directly or indirectly, in or into the United States, Canada, Australia or Japan, or by use of the mails of, or by any means or instrumentality of interstate or foreign commerce of, or any facilities of a national securities exchange of, any of those jurisdictions (including without limitation the post, facsimile transmission, telex and telephone) and the Offer cannot be accepted by any such use, means,

This advertisement is not being published or otherwise distributed or sent in or into or from the United States,

Canada, Australia or Japan and persons reading this advertisement (including, without limitation, custodians,

of Acceptance (or any related offer document(s)), in, into or from the United States, Canada, Australia or Japan nor use any such means, instrumentality or facilities in connection with the Offer, and doing so may

This advertisement is published on behalf of NT Acquisition and has been approved by J.P. Morgan, which is regulated in the UK by The Securities and Futures Authority Limited, solely for the purposes of Section

J.P. Morgan is acting for Ingersoll-Rand and NT Acquisition and on one else in connection with the Offer and will not be responsible to anyone other than Ingersoll-Rand and NT Acquisition for providing the

The directors of NT Acquisition and James E Perrella (chairman, president and chief executive officer of Ingersoll-Rand) and Gerard V Geraghty (vice president and comptroller of Ingersoll-Rand) accept

responsibility for the information contained in this advertisement. To the best of their knowledge and belief

(having taken all reasonable care to ensure that such is the case), the information contained in this

advertisement is in accordance with the facts and does not omit anything likely to affect the import of such

ections afforded in customers of J.P. Morgan or for giving advice in relation to the Offer.

trustees and nominees) must not distribute, send or mail this advertisement, the Offer Document or the Forms

is a wholly-owned subsidiary of Ingersoll-Rand Company ("Ingersoll-Rand").

The Offer will initially be open for acceptance until 3.00 p.m. on 6 March, 1997.

render invalid any related purported acceptance of the Offer.

plans to build car factories in these regions, where demand is rising fastest. The lack of a big, established components industry in all three areas has allowed Delphi to pitch not just for GM's business, but

for contracts from the other

car companies flocking to

ince 1990, the components manufacturer has set up dozens of factories outside the US, on lts own or through takeovers and joint ventures.

The proportion of Delphi's sales going to companies other than GM should grow even more sharply since the out-of-court settlement last month of the row between GM and Volkswagen, over GM's allegations of industrial espionage.

Under the terms of that raisa funds and improve nesses in which it did not over the next seven years. tem - which virtually no dependence on in-house tronics should help Delphi

> agement systems. So Delphi should now be able to offer carmakers inte-



J. T. Battenberg: preparing Delphi for possible partial float

grated "sub-assemblies" - plant in Dayton, Ohio, which such as a complete interior was the flashpolnt for a settlement, VW agreed to including seats, instruments costly strika last year, when buy \$1bn of Delphi parts and the entertainment sys- GM attempted to reduce its other components

But Delphi's revolution is not complete. It must still a virtual halt. shed its lingering image as GM's in bouse supplier.

The company reached a turning point last December, with the sale of four poorly performing factories to Pere- North American operations. grine, a private investment vehicle.

Last week, Delphi announced it would close a problem plant in Trenton, New Jersey - one of 12 facilities under close scrutiny.

Mr Battenberg says Delphi is determined to "fix, close or sell" underperforming

Among the 12 facilities under review is the brake

brake sui stoppage brought vehicle building across the group to

The surest sign of Mr Battenberg's success will be when GM finally separates out Delphi's financial results from the accounts for its That decision, to improve transparency, has been

mooted for years, but never carried out - presumably because Delphi's results have been so poor. Mr Smith says the decisioo is now "close". Only when it happens, however, can Del-

phi's growing up be consid-

Haig Simonian the US group.

# The "Shell" Transport and Trading Company, p.l.c.

Final Dividend 1996

ered complete.

Notice is hereby given that a balance of the Register will be struck nn 18th April, 1997 for the preparation of warrants for a Final dividend for the year 1996 of 22.5p per 25p Ordinary share. If approved at the Annual General Meeting to be held no 14th May, 1997 the dividend will be paid on 21st May, 1997.

For transferees to receive this dividend, their transfers must be lodged with the Company's Registrar:- Lloyds Bank Registrars, The Causeway, Worthing, West Sussex BN99 6DA, not later than 3 p.m. nn 18th April, 1997. Share Warrants to Bearer

The Chupon to be presented for the above dividend will be No. 197 which must be deposited at Lloyds 8ank Registrar's Department, Issues Section, Ground Floor, P.O Box 1000, Antholin House, 71 Queen Street, London EC4N 1SL (not later than ... 18th April, 1997 to receive payment an 21st May, 1997) or may be surrendered through Messieurs Lazard Frères et Cle, 121 8oulevard Hsussmann, 75382, Paris Cadex 08.

#### Proposed Capitalisation Issue

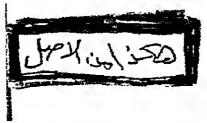
Notice is also given that, subject to the necessary resolution being passed at the Annual General Meeting (AGM) of the Company to be held on Wednesday, 14th May, 1997, there will be a capitalisation issue of Ordinary shares. If the recommendation is approved, two new Ordinary shares will be issued in respect of each Ordinary share held by sharehulders on the Register at close of business on 27th June, 1997. The additional shares will carry the same rights as existing Ordinary shares but will not qualify for any dividends declared or paid before the conclusion of the AGM. Further details and Notice of the AGM will be issued on or about 11th April, 1997.

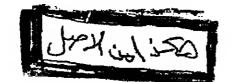
Share Warrants to Bearer

The Coupon to be presented will be No. 198 and full instructions to the holders of Share Warrants to Bearer will be published in "The Financial Times" on Mnnday, 19th May, 1997.

By Order of the Board Miss J.E. Munsiff Secretary

Shell Centre, London SE1 7NA 13th February, 1997





## COMPANIES AND FINANCE: INTERNATIONAL

# Lend Lease climbs 14% in first half

Lend Lease, Australia's biggest listed property and financial services group, yesterday announced a 141 per cent increase in after-tax profit, to A\$160m (US\$121m) for the

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Total revenues were A\$1.03bn. Earnings per share, fully-diluted, rose from 58 cents to 64.4 cents. The interim dividend is increased

The shares jumped when the making any further announce-

The Sydney-based company confirmed it was still negotiating to buy Equitable Real Estate Investment Management, of the US, one of the largest managers of pension fund real estate investments with an estimated US\$25bn portfolio.

results were announced, but fell ments before the end of February. The profits increase came from both property and financial

services. The after-tax contribution from property rose from A\$36.3m a year sgo to A\$39.3m, with the contracted forward workload standing at a record A\$2bn.

That excludes the recentlywas under way, hut it would not he

with Mirvac, a property group in year ago to A\$104m. Funds under cent stake

A\$22.8bn. Retail sales increased hy The company said it was still more than 50 per cent, but corpo-

The company said its gross gearing ratio fell to 2.8 per cent. However, if the Equitable deal materialised, gearing would rise. Mr David Higgins, managing director, described the gearing level as "pru-On the financial services side, dent" and providing "flexibility to

medium term. With new

competitors rushing into the

Mr Huang is expecting no

slow-down in demand for at

least five years. "We esti-

mate there are still 3m

households that can't afford

our cheapest bouses," he

says. "They'll be pulled into

the market as the economy

However, C&P Homes' reli-

ance on funding from the

government's Unified Home

Lending Programme (UHLP),

has meant delayed payments

in the past. At the end of the

third quarter last year, total

contract receivables stood at

7.7bn pesos. But with

improved mortgage collec-

tion rates, and a significant

reduction in defaults coming

from a revamped collection

system, this is unlikely to

cause the group serious

The group faces two exter-

nal risks beyond its control,

Mr Yawney says. The first is

that "the financing side of

things is susceptible to

changes on the political

scene." Nevertheless, C&P

Homes expects funding

under the UHLP to rise from

15.4bn pesos in 1996 to about

The second risk, Mr Yaw-

ney says, "the success of the

group is contingent on con-

tinuing consumer confi-

dence, which is necessary

20bn pesos this year.

problems.

continues to grow."

#### ASIA-PACIFIC NEWS DIGEST

## Indian tracker fund launched

The first mutual fund to track an index of the National Stock Exchange in India, now the most active bourse on the subcontinent, has been launched after raising an

The London-listed, open-ended India Access fund will track the NSE 50 Index and be managed by Unit Trust of India, the country's largest fund manager, in consultation with Commercial Union, the UK insurance group. SBC Warburg was tha placing agent for the fund. Commercial Union will also be one of two lead investors for the fund, together with the Commonwealth Development Corp, the UK development finance institution. Of the initial fund corpus, Commercial Union has invested \$10m while CDC has contributed \$6m. The remainder has come from other institutional investors.

Dr Joseph Mariathasan, director of Commercial Union Investment Mangement, expected the fund would generate strong interest among foreign investors in Indian equities. He said that as most stock for the India Access fund would be sourced from L'TI's other fund schemes, there would he little settlement risk and large quantities of stock would be readily available at "market rates", minimising errors in tracking the NSE 50 Index. Tony Tassell, Bombay

#### PMP slides 2.7% at halfway

Pacific Magazines & Printing, the Australian magazine publisher in which Mr Rupert Murdoch's News Corporation bolds a 40 per cent interest, yesterday announced a 2.7 per cent fall in profits after tax in the six months to end-December, to A\$30.5m (US\$23.1m).

Sales were 22.3 per cent higher at A\$589m, largely because of the recent acquisition of the listed Shomega group, which creates digital data and images for the graphic arts industry and produces compact discs. However, earnings per share fell from 13.9 cents a year ago to 12.2 cents. PMP blamed the profits fall on low levels of consumer demand in Australia. Earnings from publishing alone were A\$1.5m lower at A\$20.1m, hurt by a 10 per cent increase in paper prices. Nikki Tait, Sydney

#### Pewc agrees T\$12.6bn loan

Pacific Electric Wire and Cable (Pewc), the Taiwanese group, has reached agreement with bankers to obtain a T\$12.6bn (US\$457m) syndicated loan to build a mobile phone network in Taiwan.

International Commercial Bank of China, lead underwriter for the loan, said yesterday that more than 40 banks had expressed interest in joining the deal and that details would be finalised shortly. Pacific Communications Services, a joint-venture company led by

Pewc, is one of two private-sector concerns which have won a licence to provide nationwide mobile-phone Laura Tyson, Taipei

#### IDBI raises \$50m

largest development finance institution, has raised a \$50m seven-year loan from Asahi Bank. The loan will be used by IDBI to lend to companies for the import of capital goods and for project-related expenditure. IDBI has now raised \$380m in borrowings in the year to March out of a total of \$550m it is allowed by the Indian government to raise on the international market in 1996-97. IDBI said it was considering raising the balance of \$170m on the

By Nikki Tait in Sydney

FREEDAY STRUCTURE

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first half to end-December.

from 48 cents a share to 48 cents.

back to close 11 cents lower at

Lend Lease said due diligence

**Home sweet home** 

C&P share price relative to the Manila Composite

awarded contract to build the Olympic Village, in a consortium which Lend Lease owns a 25 per management rose from A\$21.7hn to

focused on the Sydney commercial rate sales and cash flows declined. market. But it continued to diversify offshore - notahly into Asja, the US and the UK, where it is involved in the A\$750m Bluewater sbopping centre development in

profits increased from A\$95m a take advantage of opportunities".

C&P rises high on low-income housing The Philippines group, which builds homes and organises buyers, is valued at more than \$2.4bn

Some 20km from Makati, the business district of Manila where high-rise condominium and office blocks are sprouting at a breathtaking pace, a quieter revolution is under way

With a land hank of 3,200 hectares - three-quarters of which is around Manila -Camella and Palmera Homes caters to the low and middla cost housing market, with units priced between 180,000 pesos and 3m pesos (\$6,800-\$114,000).

The group is 76 per cent owned by Mr Manuel Villar, who started a haulage company 20 years ago with 20,000 pesos and two trucks.

Following a 7on peso ini-tial public offering in 1995 at 12.7 pesos a share, the masshousing pioneer is capitalised at more than \$2.4bn. The offering was well received by investors, and the shares started trading at 16-17 pesos.

They are now on a historic multiple of 22, in line with the market average, and at a one-third discount to the property sector.

C&P Homes offers a onestop shop, taking a buyer through the whole purchase. from assessing eligibility for government housing snbsidies through processing applications and arranging mortgages. Once it secures approval

for a government loan and takes an initial payment from the buyer, it builds a house and receives the balance from the government agency between four and eight months later. Its success, says Mr Lorne

bank, in Manila, derives

strong market. long the Manila property for low-cost bousing.

Yawney, bead of research at boom can last - high-end pled in the past two and a from its niche position in a half years - C&P Homes is well placed to supply the As analysts wonder how continuing strong demand

Its land bank is estimated BZW, the UK investment property prices have quadru- as lasting eight years, while the rapid rise in sales underlines the present strength of the low end of the market. In 1993, the group sold 9,400 units. In 1996, that rose unlikely to change in the

of which most will be priced middle income market, the below 500,000 pesos. group will maintain its focus The constraint on building on the low end.

to 24,000. The target for 1997

is between 27,000 and 30,000.

is not demand, land bank or financing, says the group, hut just the availability of quality contractors.

Mr John Huang, chief financial officer, says: "We're not involved in high profile activities like golf courses, massive skyscrapers and resorts. We may have foregone opportunities in some segments, but our strength has been our focus."

o far the cautious approach bas served the company well. Net profit jumped from 509m pesos in 1993 to 2bn pesos in 1995. Analysts expect that to rise to 2.67bn pesos for 1996, since the group strengthened its exposure to the middle income market from 3 per cent to 10 per cent. This realignment reduced

the group's traditional dependence on state funding agencies, which finance the purchase of most of the grome's low-cost homes.

The company has also benefited from the increasing avsilability of non-government financing to prospective home-owners, primarily from banks. Domestic banks have turned more attention to the

competition from the 10 foreign banks that entered the Philippines in 1995. The group's strategy of providing affordable bomes to the mass market is

retail market, spurred by

when one buys a house." But he continues: "That's part of the macro-economic picture, and we're quite bullish on that too."

Justin Marozzi

The Industrial Development Bank of India, the country's euromarket hefore tha end of the fiscal year. Tony Tassell

#### Lebanese carrier finds new lease of life after rigours of war and losses for 1996, announced Despite political instability and

n a recent Middle East Airlines flight from Bei-rut to Erussels, passengers expecting to board a Boeing 747 or an Airbus 310 were instead flown on a 28-year old Boeing 707 that is about to be retired.

Ageing aircraft, antiquated equipment and dismal service the shares. have plagued Lebanon's flag carpolitical class fought over control of the airline.

But MEA is getting a new lease of life. The first sign of its rehabilitation - a new Airbus 320 took off from the Beirut airport this month. The aircraft is the first of four newly leased Airbuses that will replace the eight Boeing 707s which make up half the airline's fleet.

hank, Bucking the worldwide move towards privatisation of airlines, the Lebanese government has, through the central bank, doubled its stake in MEA, taking control of 99 per cent of

. Last autumn, the central bank rier for years as the country's swapped \$100m of deht owed to it for equity in MEA and agreed to a further \$125m capital injection, to be paid out over 18 months. The first tranche of \$31m allowed the airline to start leasing new

battered.

tral bank for loans.

MEA kept flying during all but three of the 17 years of Lebanon's civil war, which ended in 1990. But it emerged from the war

MEA's modernisation comes courtesy of Lebanon's central Middle East Airlines is embarking on a modernisation and losses for 1996, announced yesterday, reached \$50m. complan with central bank help, reports Roula Khalaf

> nearly \$100m in losses and was forced to turn to Lebanon's cen-

Tha recapitalisation plan proposed by the former management fell victim to political squahhling between Mr Rafiq Hariri, the Lebanese prime minister, and Mr Nahih Berri, the speaker of parliament.

Mr Hariri wanted a change in management and insisted that over. "It is not the central bank's ected during the year evaporated,

The devaluation of the Leban- new capital should be provided vocation to own an airline," says ese pound had turned its capital, directly by the central bank. Mr Mr Nasser Saidi, vice-governor of worth \$50m before the war, into a Berri preferred to see the capital the central bank. "We are acting Berri preferred to see the capital mere \$100,000. In the first three injected through Intra, the com- as an investment bank and we post-war years, MEA racked up pany controlled by the Lebanese government which ownad 62.5

per cent of the airline. After more than two years, Mr Hariri won the battle. A new chairman, Mr Khaled Salam, took over in late 1995 with a mandate to restructure tha airline. A year later, the central bank hegan injecting funds.

Lebanon's central bank puts a

had to put in more money to get a return on our investment. But once the airline is restructured, it will open up many options,

r Salam has had a turbulent start. In April, bulent start. In April, Israel bombarded Lebanon for 17 days, shattering plans to attract tourists. The 12 per market-oriented spin on the take- cent increase in passengers proj-

including privatisation."

pared with the \$35m deficit recorded the previous year. "The effect of the Israeli sttacks was catastrophic," says Mr Salam. He estimates that it cost MEA about \$12m in lost revenues.

Mr Salam expects the airline to lose about \$20m this year but to break even in 1998. Whether he hits his targets depends in part on factors outside his control, such as stability in the region.

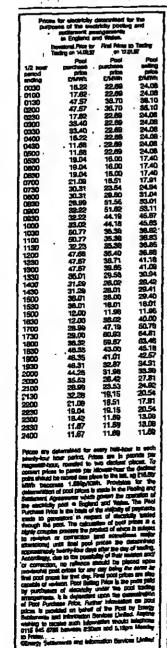
What Mr Salam has more control over is improving service and reducing the airline's cost structure. With 31 carriers now flying into Beirut, MEA can no longer rely on Lebanese passengers' loyalty to their national

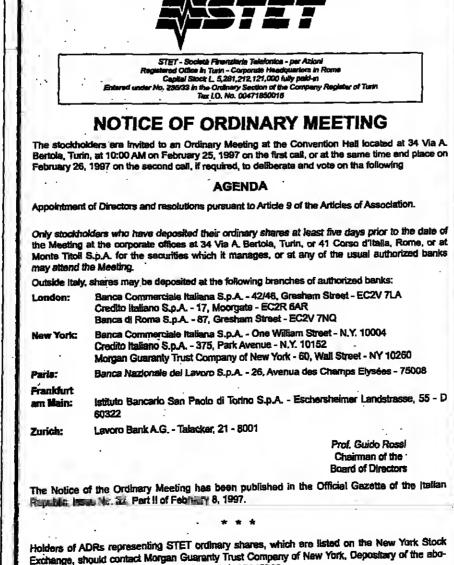
a rise in fuel costs last year. Mr Salam says he cut costs by \$17m by, for example, scrapping gifts for first-class passengers.

French and German consultants are helping devise a reorganisation which could get more than half the 4,300 staff off the MEA's payroll and allow the airline to hire new blood.

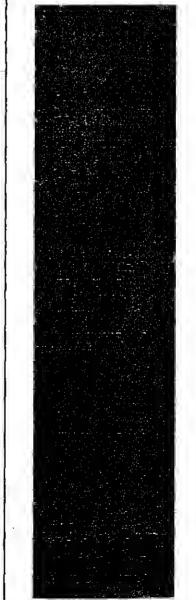
Staff cuts will be achieved in part through outsourcing. A new catering company, jointly owned by MEA, bas already taken over 150 of the airline's employees. Ground handling operations and engineering are now being con-

sidered for outsourcing. "Passengers are only interested in service and new planes. We're improving both," Mr Salam says.





vernentioned ADRs, at 60 Wall Street, New York, NY 10260.



#### fortis AG

#### **PUBLIC OFFERING WITH PRE-EMPTION** RIGHT OF 3,207,340 NEW SHARES WITH **VVPR STRIPS**

Subscription period Subscription price Ratio Pre-emption right

: from 12 to 26 February 1997 inclusive : BEF 5.040 : 1 new share for 12 shares

The issue note, containing a subscription form, is available at the offices of the institutions listed below. The annual report, which is the reference document, is available free of charge at the company at telephone or. +32 2 220 93 49.

: coupon nr. 9 of the shares

The pre-emption right is listed on the Brustels, Antwerp and Luxemburg Stock Exchanges from 12 to 26 February 1997 inclusive and is negociable on the London Stock Exchange. Coupon nr. 9 of the VVPR strips is declared without value.

The unevertised pre-emption rights, represented by scrips, will be auctioned on the Brussels Stock Exchange, in principle on 7 March 1997, to the benefit of the shareholders concerned.

Listing of the new shares and of the VVPR strips has been applied for on the Brussels and Antwerp Stock Exchanges. An application to register the new shares only has been made to the London and Luxemburg Stock Exchanges.

ASLK-CGER Bank • Generale Bank • SBC Warburg

Banque Bruxelles Lambert/Bank Brussel Lambert Crédit à l'Industrie/Krediet aan de Nijverheid • Portis Bank Luxembourg J.P. Morgan • Kredietbank • Lehman Brothers • MeesPierson Morgan Stanley • Petercam

> Fortis AG, société anonyme Boulevard Emile Jacqmain 53 1000 Brussels - Belgium Trade register Brussels: 1811

LEX COMMENT

ScotAm

the valuation arguments mind-boggling, the threat of

disclosure or a hostile bid would still usefully sharpen the

board's incentive to make the right choice. Indeed, the

more disclosure the board allows, the more convincingly it will be able to justify its decision.

The gas regulator mada some powerful points yesterday

about the Labour party's planned windfall tax. Tighter regulation means there is little prospect of windfall prof-

its in future. And if there was s windfall early on, share-

holders are certainly not still sitting on it; the shares

have underperformed the market by 30 per cent since

privatisation. If Labour calculates the tax sensibly - for

instance basing it on stock market outperformance up to

a relatively recent date - BG shareholders could conceiv-

ahly escape. Yet that would have a deliciously ironic result: since the tax has long heen priced into the shares,

What, precisely, do policy- UK life assurers

holders have to gain from the requirement that hld-

ders in the auction for

Scottlsh Amicahle must

accept the board's decision

as final? Not only are hid-

ders having to promise not

to put a rejected offer

direct to policyholders; an

unsuccessful hidder can-

not even disclose publicly

what its offer was. Such arcane matters, it is

argued, are too complex to

be entrusted to the mere

owners of the business.

British Gas

Yet that is not the point. Even if policyholders find

# Royal Dutch/Shell continues search

By Robert Corzine

Anglo-Dutch oil group, yes-terday admitted it had failed to find any attractive largescale acquisition opportuni- of 3-5 per cent. ties on which to spend some of its \$12.3bn cash pile.

In the course of reporting record profits of almost £5.7bn (\$9.3bn) for the year to December, Mr John Jennings, the departing chairman of Shell Transport and Trading, said the group had considered making acquisitions across the hroad range of its activities. "But it is really difficult to find any inspired acquisition opportu-

nities." he said. He noted that the company's size in some regions prevented it from pursuing a number of meaningful acquisitions or joint ventures, as it could easily fall foul of competition authorities.

Analysts who have criticised the company for keeping such large cash balances said it was not surprising it had failed to find any sultable acquisition opportunities. "There is an inbuilt predisposition to grow hy them-

ter at Société Générale first time in five years. Vol-Strauss Turnbull. He noted Royal Dutch/Shell, the that the company's cash balances are equivalent to 16.5 per cent of capital employed, against an industry average

> Shell plans to boost capital spending over the next four to five years to \$12bn-\$13bn, against a current average of about \$11hn. But even so it will remain financially flush. Mr Jennings conceded that Shell has "surplus financial capacity. But how much is spare is debatable," he said.

The sensitivity of the group to its high cash halances was such that it produced a chart showing that five other large international industrial companies husband even bigger cash

Sales rose 15 per cent to £110bn. The 30 per cent rise in profits for the year reflected the strong oil price through much of last year. Oil volumes were up by 2 per cent, but natural gas output for Royal Dutch Petroleum, rose sharply hy 10 per cent. The generally positive upstream performance was underpinned by the fact that

ume growth of 7 per cent was predicted for the rest of the decade.

Refining and marketing volumes grew by between 6 and 7 per cent, hut it remained "a very tough husiness," with competition likely to remain intense in many key markets. Full-year profits for refining and marketing of £1.7bn were up 2 per cent, although the fourth-quarter results showed a 5 per cent fall to £327m.

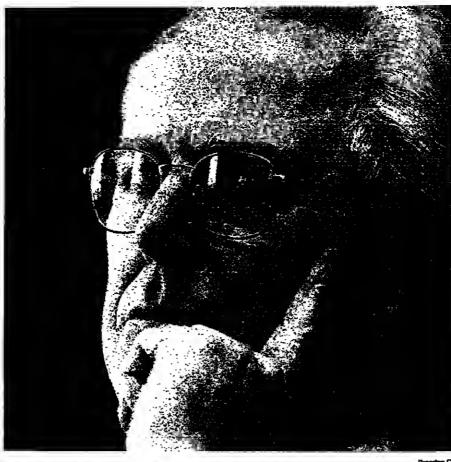
The chemicals side was hit badly hy higher operating costs, and full-year earnings were off 40 per cent to £677m. There was a recovery in the fourth quarter, when chemical earnings more than doubled to £139m. The company announced final dividends of 22.5p

(20.4p) for Shell Transport and Trading, payable from (47.8p), and of FI 6.25 (FI 5.6) payshle from earnings per share of Fl 17.87 (Fl 13.1). Mr Mark Moody-Stuart,

ress in reducing its vulnera- to 13.2 per cent, compared hility to the chemicals cycle. with 10.6 per cent in 1995. It But 1997 was likely to remain a "tough year". The strong performance who will take over from Mr last year resulted in a sharp

is the main measure hy which oil companies compare their performances, and tha company's large cash the company replaced its Jennings this year, said com- rise in the company's return balances hava traditionally selves," said Mr John Toals- reserves last year for the pany was making good prog- on average capital employed depressed its performance.

announced a 2-for-1 share split for Shell Transport and Trading and a 4-to-1 split for Royal Dutch Petroleum. Mr Jennings said the split was intended to encourage more



John Jennings: 'It is really difficult to find any inspired acquisition opportunities'

## shareholders really would then land a windfall.

**NEWS DIGEST** 

## NatWest creates new business unit

National Westminster Bank has brought together its fund management, life assurance and private banking operations to create a new husiness unit called NstWest Wealth Management. The new unit will be headed by Mr Paul Myners, chairman of Gartmore, the fund management group NstWest bought last year.

Besides Gartmore, NatWest Wealth will also include NatWest Life & Investment Services, the group's life assurance arm. Coutts, its private banking group, will join in 1998 after it has completed an internal restructuring. In addition, NatWest Ventures, which provides private equity to invest in unquoted companies,

will be brought into the group.

The Wealth grouping is intended to set spart NatWest's various interests in the long term savings market from the shorter term savings targeted by its main retail bank. Wealth, however, is a label thet is aimed largely at investors in NatWest shares. It is not intended to replace more familiar hrand names such as Coutts and Gartmore in the broader savings market.

Analysts said it indicated that NatWest might be less likely now to pursue further acquisitions in the life

#### Rank completes top team

Rank Group will today announce that Mr Jerry Fowden, former chief operating officer of Bass Brewers, is to become managing director of its holidays division.

The appointment completes the senior management team assembled under Mr Andrew Teare, chief executive since April, and comes a week before the diversified leisure and entertainment group reports its results for 1996. The holidays division has been targeted by analysts for its dull performance, It includes Butlin's and the £100m Oasis holiday village due to open in the Lake District in May.

Mr Teare said that the company, which is one of the world's largest video duplication suppliers, had decided to go into digital video disc duplication, probably within the next 18 months.

Mr Teare also said that changes to Rank's internal tax structure, enabling it to sell its stake in Rank Xerox without incurring a hefty capital gains tax hill, would equipment joint venture with Xerox of the US is valued st

Clyde Petroleum said the fight against Gulf Canada Resources' £494m hostile takeover bid was "very, very close" yesterday as two analysts backed its battle for

Brokers at SBC Warburg and BZW advised the UK oilindependent's shareholders to reject Gulf's 120p a share cash offer before next Tuesday. Both argued that Clyde's prospects would yield more value for shareholders over

Mr Malcolm Gourlay, Clyde's chairman, said the bid was likely to be "very, very close" because "up to 49 per cent are going to sell, not because they don't believe what

Gulf, which has bought 29.9 per cent of its target, has until next Tuesday to gain control.

#### AMP signs agreement

Australian Mutual Provident, Australia's biggest life insurer, yesterday became the third group to sign a confidentiality agreement giving it access to the hidding for Scottish Amicable. Prudential and Abbey National signed similar agreements earlier in the week.

# Williams expected to bid for Chubb

By Jane Martinson

**Tesco** 

Williams Holdings, the a monopoly and mergers industrial conglomerate, is investigation as it combines today expected to announce a £1.26bn (\$2.05hn) recommended offer for Chubb Security, the alarms and locks group, in a move which will make it one of the world's leading security gain regulatory approval. outpment manufacturers. Takeover speculation cent premium to the price emerge as a hidder. The 3½p up at 338p, valuing the This latest sign of consoli- prompted Chubb to make an before hid speculation most likely contenders group st £1.95bn.

breaks up

**NatWest** 

dation in the security indus- announcement to the Lon- emerged earlier this week. two of the largest locks and fire extinguishers businesses

Williams is expected to give undertakings to sell parts of these husinesses to

try is likely to be subject to don Stock Exchange yesterday. It said a recommended s price "not expected to

share", valuing it at £1.26bn. Chuhh shares rose 79p. or 23 per cent, to close at 420p yesterday. A 450p a share that one of Chubh's North offer would be at a 43 per

The Stock Exchange and Republic Industries, the launched an investigation deal was being discussed at into the share price movement last night. The preexceed a value of 450p per mium, described by one analyst as "toppy" was in line with other bids in the sector. Some brokers suggested

American competitors could

US conglomerates, and Honeywell, the US building services concern. Ingersoll-Rand, the US industrial manufacturer, was was ruled out by many analysts because of its recent acquisition o Newman Tonks.

included Tyco International

Williams shares closed

By Peggy Hollinger and George Graham

alliance

The alllance hetween National Westminster Bank and Tesco, Britain's largest supermarket chain, hroke up abruptly yesterday just nine debit card scheme.

Tesco yesterday switched its loyalty to Royal Bank of Scotland, announcing a joint venture to provide a much vices, stretching from credit cards to life assurance.

Lord Maclaurin, outgoing chairman of Tesco, resigned from the NatWest board "in light of Tesco's decision to develop its own retail banking husiness". Besides developing new products with the Royal Bank of Scotland. Tesco will also shift the administration of Clubcard Plns, the interest bearing debit card and loyalty scheme it launched with NatWest in June.

Lord MacLaurin's resignation follows the abrupt departure of two other retailers from hank hoards. Sir Richard Greenbury, chairman of Marks and Spencer, and Mr John Gildersleeve, a director of Tesco, were asked to leave the Lloyds TSB board in December because of the growing competition

While hoth NatWest and Tesco tried to argue that the parting of ways came without acrimony, it was clear the bank had not been aware of the move before the public announcement yesterday. NatWest sdmitted it had been taken aback, while analysts said the rift clearly showed supermarkets held the whip hand.

## Calm seas with no icebergs George Graham finds bank shares are kept at

A fter three years of improving returns, a strong profit performance from the UK banks has aimost come to be taken for granted hy the stock

Starting with Lloyds TSB today and continuing until HSBC Holdings wraps up the season on March 3, the banks are expected to report, once again, reduced costs and low loan defaults.

This year, for a change, loan volume is likely to have months after the two groups picked up. Mortgage lending launched their innovative rose 5 per cent last year, and margins have improved as cashback and discount offers have started to disappear. Business lending, too, has advanced modestly, with volumes up 5 per cent. Highmargin consumer loans, on the other hand, have advanced 14 per cent, compared with 10 per cent in

1995. The outcome is a return on equity likely to exceed 18 per cent for esch of the six banks in the sector.

Aggregate profits for the sector are expected, despite a large exceptional charge at National Westminster in the first half, to come in at about £12.5bn, up 15 per

The dividend stream is expected to remain strong. On top of that, analysts are expecting Mr Martin Taylor.

a discount despite hopes of strong results

Barclays chief executive, to different. In an economy husiness loans. Investors have taken notice, and the hanks sector has outperformed the FTSE 100 index hy about 20 per cent over the past six months.

Banks have historically traded at much lower price/ torted hy the slump in bank earnings. Today, with a p/e at sbout

84 per cent of the market's, the sector is above its long-term multiple, and it will he hard to convince investors it should move up to the same rating as the market overall

The idea that banking is a firmly in fund managers' memories, and many wonder how long it can be before the next chasm opens up to

Bankers, after all, have another. often appeared to be relent-

deliver another share huy- where low inflation and low back. Mr Derek Wanless, at interest rates have become NatWest, may do likewise. more embedded, there is less danger of the lending excesses of the 1980s.

Moreover, they say, banks are now far hetter equipped to spot the pitfalls and control their risks.

"At the start of the last earnings ratios than the rest recession you had halance has been improving month of the market - with excepsheets growing at 30 per cent hy month for three years between personal and corporate lending. We had no radar, and leebergs were littering the place," said one

senior UK banker. reined in their lending, anticipating higher interest cyclical business remains rates and slower economic

election. "That makes us very cautious lenders in areas such as small business and personal overdrafts," ssid

less in their pursuit of the led the way in applying sctu- is likely to keep the banks next appetising banana skin. arial techniques, already sector trading at a discount next appetising banana skin. arial techniques, already This time, however, the used for example in assess-

his time around, several of the larger hanks have alresdy growth after the general

Banks like Barclays have UK banks insist things are ing credit card limits, to come.

rates are more accurately linked to risk, with the strongest companies paving less than hefore and the weakest significantly more. still show no signs of deteriorating.

Credit losses, meanwhile, "Our arrears performance

The result is that interest

tions such as the last reces- a year, no understanding of now. Each month the guys language today, sion when the ratio was dis- risk profiles, no segregation say it must have reached. The names of hottom now, and esch month it gets better again,' said Mr Andrew Longhurst, chief executive of Cheltenham & Gloucester, the mortgage and savings division of the Lloyds TSB group. This rosy picture of the

immediate outlook for banks contrasts starkly with chatter about a grim future, with the Industry predicted to face intense competition from new suppliers of financial services such as supermarket chains, utilities and software groups.

That may take years to come ahout, if It ever arrives. But its spectre alone to the market for years to

	Turnos	er ( <del>2</del> 11)		e-tax fr (Em)	8	S (p)	Current payment ipi	Date of payment	Dividends Corresponding dividend	Total for	Total tas
ks to Dec 15	-	(14.)	1.03	(0.937 )	17.1	(15.5 )	3.3	Apr 15	3.1		7.2
Yr to Nov 30		(31.2)	2.03	(0.747L-1	4t	(1L)	0.75	Apr 23	ni	1	nii
the to Dec 31	52.8	(45.1 )	0.18LA	[3.29L4 ]	0.14L	(Ž/L)	-		-	-	-
Yr to Dec 31	283.1	(1752)	S.17	(3.03)	13.13	(8.03)	2.85		1.85	4.2	2.7
to Dec 31 II	110.034	(95,449)	5.691♥	(4,3754)	63.5	(47.8)	22.5	May 21	20.4	36.9	33.3
Yr to Oct 31	35.7	[29.8]	2.981	(3.51)	S.7L	(6.7)	ΠŪ		1	nii	1.5
Yr to Dec 31	685.5	(866.60)	91.5	(50.24)	13	71	1.65-	Apr 1	1.65	-	6.6
	NA!	r (p)		botable ogs (2m)	₽:	S (p)	Current व्यक्तातार (व)	Date of payment	Corresponding dividend	Total for	Total las
Yr to Dec 31	35.3	(36.53 1	0.083L	(0.099)	0.281	(0.33 )	nii		0.15	ns	0.16
Yr to Nov 30	344.9	(291.7)	S.43	(4.83)	6.71	(5.96 )	8.0	Apr e	4	5.85	S.5
the to Jan 31	1,845	(1,665 ]	0.939	(0.924)	23.287	(22.918)	11#	Apr 30	10	-	41大
hs to Dec 31	386.8	(389.5)	2.69	(2.93)	2.02	(2.21)	1.5	Mar 27	1.5	-	4.5

## Rover planning **British** emphasis

owned by BMW, is considering reviving old-fashioned names like "shooting hrake" for its future models to emphasise its "Britishness" under its German parent.

Rover, the British car maker

Mr Walter Hasselkus, Rover's German chief executive, said it was "rather unlikely" Rover would retain the current threedigit model denominations for future passenger cars. "The strategy for model names is now under discussion", said Mr Hasselkus, appointed by BMW to run

Rover last September. BMW believes future Rover cars must re-emphasise the brand's "core British values" of the 1950s and 1960s. Shooting brake was a name used in the period to describe what is now called an estate car but the name is rarely used in common

The names of Rover's current 400/600/800 series line-up were coined in the 1980s to emphasise its break with the past via its technological alliance with Honda of Japan under British Aero-

Ironically, the 400/600/800 denominations were a barely disguised emulation of BMW's established 3, 5 and 7 Series titles as part of attempts hy British Acrospace, Rover's previous owner, to position Rover as "the British BMW" in the

The 200 station wagon, for example, was called the Tourer in a blatant allusion to BMW's similar, but far more successful, 3 Series Touring model BMW's plans to emphasise

cora British values" include the greater use of wood and leather in Rover interiors and more curvaceous exterior styling. Stressing Bover's traditional vslnes is key to BMW's strategy to turn

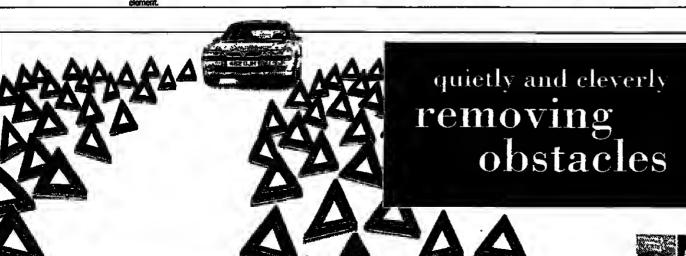
around the lossmaking Brittsh brand hy boosting exports. Mr Hasselkus said he expected exports to secount for "over 60 per cent" of sales within a few years.

Exports accounted for 54 per cent of turnover last year - the first time they had exceeded half of turnover in its history.

take another mouth to complete. The stake in the office £930m in Rank's balance sheet. Xerox is the most likely Clyde/Gulf battle 'close'

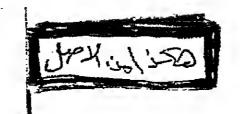
the longer term.

Clyde is saying but for portfolio reasons and all sorts of



time and money. It's based solidly on people and practical solutions, and it can remove every pressure of fleet

PHH Vehicle Management Services



notations of significations of the significant of t

Win



man, Dick Fisher, announced the merger of the US investment bank with retail brokerage Dean Witter Discover last week, be was cbaracteristically blunt about the challenge: "If our two firms can't get this kind of thing right, it says some thing about our ability to help our clients."

LEA COMMENT

NatWest create

new business

His confidence may be reassuring, but the history of mergers and acquisitions among the financial institutions is not: American Express and Shearson Lehman; Swiss Bank Corporation and S.G. Warburg; Deutsche Bank and Morgan Grenfell - all have heen more painful than envisaged by their instigators.

The usual explanation for discord following such merg-ers is "culture-clash". It is notoriously difficult to get arrogant, highly-paid investment bankers to work effectively with commercial bankers or brokers they consider their inferiors.

In turn, the brokers resent the higher pay and hetter perka of their new colleagues. For example, when hrokerage Smith Barney hired a team of mergers and acquisitions specialists from Morgan Stanley in 1993 to beef up its investment hanking operation, resentment boiled over as Smith Barney investment bankers watched from steerage as their new colleagues swanned into first

class aircraft seats. On the face of it, the Morgan Stanley and Dean Witter link-up has all the hallmarks of a classic culture-clasb. Morgan Stanley is a hine chip, global investment bank, while Dean Witter is

decidedly middle market. Bnt there is some common ground. Both companies are considered tightly run and well managed, in sectors where this is not the norm. They are both strongly performance-driven," according to James Quella, a director of Mercer Management Consulting. At both companies, senior management is credited with eliminating the "star" system and imposing

a strong corporate culture. When we first met with Morgan Stanley, we were struck by bow similar the management styles were." says Mitch Merin, the Dean Witter executive in charge of managing the transition.



Morgan Stanley and Dean Witter hope to avoid a culture clash, says Tracy Corrigan

# Banking on integration

merger is that there seems to be relatively littla true merging on the sgenda. Morgan Stanley's clients are institutional investors and big companies, while Dean Witter's clients are retail investors, and some smaller companies.

"The fact is that investment bankers on Wall Street aren't going to have much contact with a branch office in Des Moines," says Bob Scott, the Morgan Stanley executive who shares responsibility for the merger

There is "so little overlap that it's not threatening." And even in areas where tbare is overlap, the approach appears to be gradualist. "The assumption is that the [retail and institutional] businesses [of the two companies] are very different and it makes more sense to keep them different," says

Scott at Morgan Stanley

assembling teams to work out how to reap benefits in different parts of the busi-

initially the plan is to

bring together the corporate finance groups - an area where Morgan Stanley is strong but Dean Witter has some presence. This should benefit both: Morgan Stanley will be able to market its new retail distribution to corporate clients, while Dean Witter brokers will have more and better prodocts to

There will be no effort, at least in the short term, to consolidate asset management, the one business where both companies are

Such an integration would be complex, given the different strands and brand names within the asset manage-ment businesses. "Certainly for a while and maybe forever there is a way to run these businesses in parallel, and Merin at Dean Witter says Scott.

But the hest reason for have put together a small One important decision feeling sanguine about the group of staff which is has already been taken: Morgan Stapley Dean Witter will not be bringing in management consultants, despite

many offers of help. "We have people who can manage the integration process and who understand the business," says Scott.

"We want to develop plans in-house so the people who have to live with them feel ownership of them." Management consultants may be brought in at a later stage. but only to implement specific plans drawn up by the in-house teams. Don McNees, a consultant

at Towers Perrin, believes "the slow pace towards integration is actually the right path in this case; there is no need to be in a rush - both companies are operating very well".

However, he adds, there is a danger in failing to tackle the issue of integration at all: "If all it is to be is a financial bolding company, why go to the trouble of a



The Titan Business System is a simple form of chain letter. Each agent pays to join, and hopes to be amply repaid by other agents who are subsequently persuaded to join. There is nothing more to it than that. There

s no detergent in tha garage, there is no pile of plastic kitchenware in the living room. All the scheme does is to redistribute money from those who join the club late to those who join it early, and nothing is produced

except rich pickings for those who organise it. When Britain's Department of Trade and Industry tried to shut Titan Business Cinb down last year Patrick Minford, one of chancellor Kenneth Clarke's wise men, was quick to denounce its action as

Stalinist hureaucracy. The Albanians, who know more about Stalinist bureaucracy than most people, have learnt better. The collapse of similar schemes in their country has led to demonstrations that threaten the

government. Some of them

might even like a little Stalinist bureaucracy back. Incredibly, Minford is only mildly repentant. True, he does now acknowledge the need for some regulation. But he still denounces the DTT's secret

patches of Florida swamp at

police, claims that pyramid selling is an important husiness tool, and applauds chain letters as business games, involving skills, righ returns and high risks. We should sympathise with the Albanians, Scams

of this kind are common in all early-stage market economies. The 17th century Dutch, the founders of modern capitalism. succumbed to tulip mania. A hundred years later the the invisible hand. English were avid subscribers to the South Sea bubble. Even in the 1920s, Americans were buying these, but whose substance

John Kay Don't just do it

Albania's pyramid selling debacle highlights one trap for emerging market economies

inflated prices in the expectation that they would sell them on at even higher prices to other people. But as capitalist economies mature we acquire lessons from experience. Most of us learn the difference between an investment and a lottery and a range of social and regulatory institutions

evolve to help us. But, it seems, not everyone learns to make these distinctions. Not Peter Baring, who thought it was remarkably easy to make tens of millions of pounds by buying securities in Singapore and selling them

at a higher price in Osaka. Nor Patrick Minford, We need to distill more carefully our knowledge of bow markets really work.

In the past two decades we have understood that markets are much better allocators of resources than bureaucrats. But that does not mean that "just do it" should be the slogan of s successful market economy

One of eastern Europe's problems today is the influence of western economists who have told those emergent economies exactly that. And some of them are even described as

When you take something that is worth £1, and turn it into something that is worth £2, you add £1 of value and make a profit of £1. And if I have something that is worth £1 to me, but is worth £2 to you, then we can find terms of exchange that are profitable for both

These are the basic principles of efficiency in production and exchange. They equate private and added value. They provide the basic truths behind Adam Smith's metaphor of But there are other transactions which look like

is different. There is

noticing that something is worth £2 when others think it is worth only £1. Now if no one else would ever have noticed the same thing, this than turning £1 of materials is almost as useful as adding £1 of value. An oil company which finds reserves which no one else

but what it has done is just as useful. On the other hand, if someone else would have found out a few minutes later, the value you add by being the first to notice is very small, although the

could have discovered has

not manufactured the oil.

That is why gold rushes are another common feature of early-stage capitalism. They attract effort disproportionate to the economic importance of the activity, because everyone hopes to find the gold first. And then there is persuading others that something previously worth £1 is actually worth £2.

profit is still £1.

Sometimes this is harmless enough, as when people are led to believe that the right brand of perfume, or jeans, will make them attractive to the opposite sex and therefore that they should command a higher price. But mostly this is the point at which law and regulation starts to intervene. And so they should.

Now a dangerous weakness of unbridled capitalism is that noticing

Angry Albanians demonstrate against the government that a £2 asset is selling for £1, or persuading people to pay £2 for a £1 asset, is often easier and quicker

> into £2 of output. Many more large fortunes are made hy buying something cheap and seiling virtually the same thing dear - property, shares, companies, currencies than by establishing

productive busines That is why these kinds of activities have an irresistible attraction for the naive and credulous and also account for a disproportionate fraction of the ahlest talent in modern

economies. They need to be kept under control, by a mixture of regulation and social restraint. If they are not. then the fate of the naive and credulous will threaten the whole structure of a market economy - as in

Albania. And if they are not, then much of the limited talent we have in modern business will be devoted, not to adding value, but to buying and selling the same things over and over again - as in modern Britain and the United States.

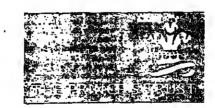
John Kay is o director of London Economics and prospective director of the School of Management Studies at Oxford University. This column appears fortnightly

# ING Barings

# Winner of the Fifth Annual FT Krypton Factor Challenge

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# Gazprom loan three times subscribed

By Conner Middelmann

Russia's Gazprom, the world's big- est generated by this transaction. gest natural gas producer, is

anging bank said yesterday.

return to the market soon in order market without state backing. A large project finance loan for to cash in on the tremendous inter-

Mr Fahrholz puts the deal's suc- 200 basis points over London inter- operation in 1998. already three times subscribed cess down to its structure, which bank offered rate (Libor). even before going into general syn- he said minimised the risk. dication, Dresdner Bank, the arr- Although Gazprom will service the We have received underwriting built in so repayments could he offers worth more than \$70n," said made from the proceeds of gas with Gazprom that might lead to eurobond markat this year for Mr Bernd Fahrholz, head of Dresd- sales to west European utilities if subsequent business. ner Bank's global finance division. necesaary. This device was While an increase of the \$2.5bn designed to reassure the banks, the construction of a 4.200km pipe- jointly with Morgan Stanley, the financial situation of Latvian transaction may not be on the while enabling Gazprom to raise line from the Yamal peninsula gas arranged Gazprom's debut on the Gas.

cards, observers expect Gazprom to money on the international capital fields in western Siberia to Frank- international equity market last

asm for the deal is thought to he more syndicated loans for Gazprom agreement on buying a stake in loan itself, a trigger mechanism is partly motivated by their desire to in the coming years, and the comforge a commercial relationship pany is also expected to tap the March, Reuter reports.

The loan will go towards funding

furt an der Oder, an east German October, whan it raised \$429.3m The facility has an eight-year town on the border with Poland, through the international sale of maturity and will pay a margin of which is expected to start phased

Observers in the international International bankers' enthusi- syndicated loans market expect for the deadline for it to sign an \$250m to \$500m.

Borrows % bp

Dec 2001 0.25R Mar 2007 0.35R Feb 2002 1.50R Mar 2007 0.40R

FTSE Actuaries Govt. Securities

Thu Day's Wed Accrued Feb 13 change % Feb 12 interest

0.02 121.78 -0.10 153.48

300 (a) 99.79R Feb 2004 0.20R 200 6.25 100.1R Mar 2000 0.20R 150 (b) 99.84R Perpetual 0.75R. 750 7.63# 99.71 Feb 2007 -250 8.38 99.88 Feb 2027 -150 5.814 100.00 Aug 1996 -100 (c) 99.80R Perpetual

7.50 100,9R Mar 2000 1,33

250 (d) 99.96R Mar 2002 0.13R

300bn (e) 100.0R Mar 1999 0.10R 150bn 2.00 99.0R Mar 2007 0.10R

5.00 101.6R Dec 2000 0.20R

4.38 99.57R 5.75 98.87R 8.00 100.0R 8.00 99.29R

Nippon Oil Fin (Netherlands) Son 1.33 100.25 Feb 2001 0.25 M. Nister ZEALAND DOCLARS

FC 500 zero 28.00 Mar 2007 1.38

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New international bond issues

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Republic of Colombia B(s)
State Bank NSW(a)t
Folius Bank(c)t#

Toyota Motor Credit Corp(s) Union Bank of Switzerland Turklye Halfk Bankasi First Austria Bank

Westpac Banking Corpt

Men'il Lynch & Cot Nordic Investment Bankfi)

Abbey National Trees Servig) 100

American Depositary Shares.

● The Latvian Privatisation Agency said Gazprom had asked Latvian Gas to be extended to

Mr Janis Naglis, LPA directormeral, said Gazprom had asked Dresdner Kleinwort Benson, for the delay as it wanted to clarify

Citibeni/JP Morgen
+12(5%%-00) Morgen Stanley Intl
130(6%%-07) JP Morgan/Mertil Lynch
JP Morgan/Mertil Lynch
JP Morgen
Selomon Brothers

+5(bnd9/01) Deutsche MG/Goldman +35(6%-07) UBS 348(bd1/02) JP Morgan/UBS +55(8%-07) Manfil Lynch

**HSBC Markets** 

# Italian BTP yields climb above gilts

GOVERNMENT BONDS By Samer Iskandar

in London and Lisa Bransten in New York

The yield on 10-year Italian bonds yesterday climbed above that of similar UK gilts for the first time in almost three months.

Italian BTPs have underbond markets for five consecutive sessions on rising doubts over the country'a chances of joining European monetary union as a founding member.

On Liffe, the March BTP 130.49, after reaching an intraday low of 130.30. In the Italian cash market, the 10year benchmark bond lost 0.43 at 104.29, its yield spread 6.684 per cent, while the two over bunds widening hy 8 basis points to 171 points.

Economists said the government'a will to tackle key budgat issues, such as reform of the pension system, had seemed to wane. "It looks like the government may be preparing to

back down from the idea of bringing forward the 1998 budget to the summer." said Stearns, "The fact that BTPs haven't capitalised more on the dollar's recent apurt for Italy's future conver-

gence prospects." In the UK gilts market, prices of 10-year issues have since the beginning of the year, Yesterday, Liffe's March long gilt future fell & to settle at 113%. Traders were disappointed that the core component of retail

price inflation, which

excludes mortgages, had not fallen in January from December's 3.1 per cent.

However, analysts said the bearishness was likaly to he short-lived. "The underlying inflation outlook is brighter than the headline numbers indicate." said Mr Simon Briscoe chief UK economist at Nikko Europe. "The rise is largely accounted for by performed other European housing and seasonal food prices." The headline rate of growth in retail prices was 2.8 per cent, up from December'a 2.5 per cent.

Weaker than expected data on retail sales in January belped US Treasury prices future closed 0.53 lower at advance in quiet trade ahead of the final leg of the Treasury's quarterly refunding. Near midday, the benchmark 30-year Treasury was % stronger at 97% to yield

> yielding 5.839 per cent. There was little nervousness ahead of the Treasury's auction of \$10bn in 30-year notes, despite weak demand shown at Wednesday's sale

year note added at 100m,

of \$12bn in 10-year notes. The market got some support from news that January retail sales had risen 0.6 per Mr David Brown at Bear cent, slightly less than economists' expectations of 0.7 per cent. But gains from that number were held back by a higher is not encouraging large drop in the number of people filing first time claims for unemployment

benefits last week. The drop in new claims risen by roughly 4 per cent for the February 8 week could signal a troubling further tightening in labour market conditions," said Mr. Joseph Liro of CIBC Wood Gundy in New York, and this could prompt a rise in interest rates.

-- Low coupon yield -- Medium coupon yield -- High coupon yield -- Feb 13 Feb 12 Yr, ago Feb 13 Feb 12 Yr, ago Feb 13 Feb 12 Yr, ago

6.83 6.82 7.01 8.90 6.89 7.06 6.94 8.93 7.14 7.29 7.26 7.92 7.28 7.25 7.96 7.25 7.20 8.05 7.37 7.27 8.03 7.32 7.30 8.04 7.27 7.21 6.34 7.48 7.44 8.12

**UK Indices** 

The rest of the second second NE CROSS PLATES

# Colombian global debut well received

INTERNATIONAL BONDS By Edward Luce, Samer skandar and Conner

Colombia's global US\$1bn bond set the tone yesterday in trading marked by a series of debut issues. Apart from the Colombian

issue, comprising a 10-year US\$750m global bond and a 30-year bond at \$250m, there were two other maiden offers, including a DM250m issue by Turkive Halk Bank - the first eurobond by a Turkish financial institution and the first 10-year eurorand bond, by the International Finance Corporation.

A spokesman for J.P. Morgan, which led the Colombia issue with Merrill Lynch. said the 10-year tranche was four times oversubscribed and the 30-year five times.

Yield spreads on botb bonds tightened in early trading, with the 10-year narrowing to 127 basis points Mr Gerry Moes, director of from an initial spread of 130 points over US Treasuries and the 30-year tightening to 168 basis points from 170

Syndicate managers said approaching R4bn. WORLD BOND PRICES

**BENCHMARK GOVERNMENT BONDS** 

the issue was widely distributed, with 53 per cent of the Bank's dehut eurobond 30-year paper and 64 per cent prompted J.P. Morgan and of the 10-year bonds going to US investors. Some 29 per cent and 16 per cent, respectively, went to European

investors. "The deal has met over-whelming demand." sald from the par re-offer price, J.P. Morgan. "The fact that according to Halk Bank. Colombia has investment grade ratinga and a very

helped." The IFC also drew attenzero-coupon bonds. Hambros Bank, the lead manager, said investors had been encouraged by the appreciation of the rand from R470 against and high level of redemptions of previous one-year

eurorand issues. "The fact that the rand bas appreciated has enabled this deal to go ahead," said

syndicate at Hambros. Hambros also pointed out that total issuance of euro rand bonds since the beginning of the year was

Strong demand for Halk UBS, the lead managers, to increase the offer by DM100m to DM250m. The five-year bonds, offered at a yield of 348 basis points over

"This is the first deal ever hy a Turkish bank," said Mr good history on its debt Barbaros Olcay, vice-management obviously chairman of Halk Bank. "We had thought about issuing in dollars or a multicurrency. tion with the first 10-year but investor demand is so eurorand issue - R500m of strong in Germany we thought it was hetter in D-Marks.'

Cargill, the largest private company in the US. with annual revenues of \$50hn. the dollar to R440 this year returned to the market after a 10-year absence with the first deal under its \$1bn MTN programme. Morgan Stanley, the lead manager, said Cargill bad

met its objective of accessing a wide range of retail and institutional investors in Europe and Asia, Toyota Motor Credit Cor-

bonds due December 2001,

aimed largely at Swiss and

E BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

Abbey National Trees Servigi 100 3.00 101.601 bere served.

Final terms, non-callable unless stated. Yield spread (over relevant government bond) at leunch supplied by lead manager, +Unisted. † Floating-rets note. † Semi-cannual coupon, R: Fixed re-offer price; fees shown at re-offer level. e) Callable trom 27/2/01. 3mth Libor +6.25bp. b) 3mth Libor +75bp. Steps-up 3/07 to 3mth Libor +175bp. Callable from 3/03/04 and on coupon dates thereafter. d) 3mth Libor flat. e) 3mth Libor +5bp. † For yrs 1-5 then 124% minus reference rate 12mth Libor, fluting annually subject to minimum coupon of 3.5%. Call option at per on 7/3/02. g) Fungible with Ecu200m. Plus 80 days accrued interest. continental European retail 2001 for TMCC, launched last accounts, traditionally keen October at a spread of 5 buyers of TMCC debt. The basis points, now trades at 2 basis points below bunds. deal was led jointly by Deut-

sche Morgan Grenfell and Elsewhere, Fannie Mae's Goldman Sachs. innovative £1bn of global The bonds were priced at a bonds continued to see good flows, having been heavily oversubscribed. Lead managspread of 5 basis points over German government bonds. poration issued DM500m of which widened slightly after ers BZW and Merrill Lynch they were freed to trade. A reported a combined total DM1bn issue of bonds due order book of £1.65bn.

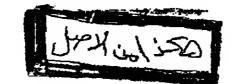
Elsewhere, ANZ investment Bank announced it had been mandated to lead manage Pakistan's forthcoming

ANZ said it would conduct a road-show in March and launch the deal before the end of that month. It will be Pakistan's first international offering since the February

		Coupon	Red Date	Price	Day's change	Yield	Ago	k Month ago	Strike. Price	Mar	Apr C/	May	Jun	Mar	Apr	PUTS - May	Jun
		_							10300	0.41		0.65	0.62	0.22	1.05	1.31	1,48
Australia Austria		8.750 5.625	11/06	95,7258 100,5300	-0.070 +0.130	7,37 5.55	7.32 5.69	7.62 5.98	10350	0.17	0.23	0.47	0.82	0.48	1.39	1.63	1.78
Belgium		6,250	03/07	104.8700	+0.150	6.33	5.64	S.07	10400	0.05	0.14	0.33	0.48	0.86	1.80	1,89	2.12
Canada *		7.000	12/06	105,3500	+0.570	6.26	6.41	8.58	Est. vol. to	tal. Calls 14	1878 Puto 1	7331. Pres	ious day's	s open	Int. Call		
Dermark		8.000	03/06	112,3600	+0.120	6.18	8.36										
France	BTAN	5,500	10/01	104,8397	-	4.34	4.47	4.72	Italy								
	OAT	a.500	10/06	108,1700	+0.010	5.40	5.54	5.92		WIAL 17'A	JAN GOV	T DOME	MITTER I	-	000		
Germany I	Bund	8,000	01/07	103.2900		5,56	5,68	5.97			m 100ths			LD 10	ruca.		
relend		8.000	08/06	111.1500	+0.030	8.39	8.52	6.90	100114	F114 200	III IQUUIQ	Q1 100 A					
Italy	Ala 4 49	7.750	11/06	104.2900	-0,430	7.13†	7.09	7.58		Open	Sett pric	e Cherry	e Hig	h	Low	Est. vol	Open in
Japan	No 143 No 182	8.300 3.000	09/01	121.333 <i>0</i> 104.5007	+0.080	1.37	1.38	1.64 2.63	Mar	131.D6	130.49	-0.53	131.	17	130,30	80683	110626
Netherland		5.750	01/07	102,3600	+0.100	5.31	5.49	5.87	Jun	130,45	129,99	-0.53			129,91	1791	14670
Portugal	<b>J</b> 5	9.500	02/06	119,2000	+0.700	6.61	8.70	6.95	M ITALIAN	BOYT BO	ND (BTP) F	Impec (	PHYMIS	O DESERVO	I les200m	100the of	10046
Spain		7.350	03/07	103,9500	10.100	6.68	a.71	8.93		GOT II DO		_	A HORS	CHILL		_	10074
Sweden		8.000	08/07	109,9932	+0.160	8.64	6.79	8.91	Strike			LLS				PUTS -	
UK GINS		8,000	12/00	104-05		6.74	6.88	7.32	Price		Mar	JI	an .		Mar		Jun
		7.500	12/06	102-19	-2/32	7.13	7.27	7.74	13000	1	0.80	2.0	22		0.31	1	2.03
		9,000	10/08	114-00	-1/32	7.21	7.36	7.81	13050	(	1.52	1.8	30		0.53		2.31
US Treast	ry *	5.500	10/06	100-22	+2/32	6.40	6.46	6.52	13100	(	0.32	14	55		0.83		2.56
		6.500	11/26	97~17	+6/32	8.69	6.76	8.75	Est vol to	tal. Calle 30	70 Puts 84	86. Previo	rs chay's c	peo In	L. Calls 1	42908 Put	157208
ECU (Frenci	ti Govi)	7.000	04/06	108.4300	+0.200	5.79	5.91	6.27									
	sing. "New Y							t standard.	Spain								
				per cont paya	ible by nor					NAI SDA	NESH BON	in Eimi	RES ME	ED			
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f Gross (In Prices: US,										Open	Sett price	e Chang	e Hig	h	Low	Est. vol.	Open in
Prices: US,																	
Prices: US,	TERES	T RAT	ES						Mar	114,66	114.57	-0.06	114.	90	114.43	88.289	66,762
US IN		T RAT	ES	Ymanusi	Dillo and i	Pond Ma	leler	_	Mar Jun	114.66 114.66	114.57 114.58	-0.06 +0.05			114.43	88,289 477	66,762
Prices: US,					Billis and 1		kds		Jun			-0.06 +0.05					
US INT Laiest	TERES	Ön	e anomith		. Tw	O YEST	lds	5.86 6.00	Jun UK	114.66	114.56	+0.05	114.	56	114.66	477	
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OΤ	World Bank 6 <sup>3</sup> s 99 1500	1065	1067	_	5.71	Credit Foncier 6 2 04 Demmark 8 2 02 Ecu	Ecu 100	0 113%	114%		5.92	Gold Kalmoni	ce 4 02 2 le 7 2 00	aE .	.37 107		-11,43
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#### **CURRENCIES AND MONEY**

# Market ignores Bundesbank pleas

#### MARKETS REPORT

By Wolfgang Münchau

The Bundesbank's attempts to stop the slide in the D-Mark against the US dollar had relatively little impact Maastricht criteria for the on the currency markets, as traders chose to ignore the pleas from Frankfurt.

The dollar rose by 0.39 plennigs against the D-Mark to DM1.6871, a level which the German central bank made it clear should not be pushed any higher.

Sterling yesterday took a break from its inexorable rise against the D-Mark, and fell by 1.28 pfennigs to DM2\_7367.

■ The Bundesbank's latest warning had come from Mr Johann Wilhelm Gaddum, the vice-president, who said the depreciation of the D-Mark had gone far enough. German officials fear that a further decline in the D-Mark could lead to rise in

POUND SPOT FORWARD AG

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199

imported inflation, to which upside potential for the doltiments about Germany's the dollar by 10 pfennigs.
economic performance and But Mr Tony Norbury, curdifficulties in meeting the single European currency.

Mr Klaus Baader, senior currency economist at Deutsche Morgan Grenfell in London, said the market ignored the please because the Bundesbank has virtually no sanctions up its sleeve. "It is one thing for a central bank to determine an ideal exchange-rate parity, it is quite another thing to obtain it. The markets look et e broadly stable environment and see that a change in

Pound in New York Feb 13 ---Latest----- Prev. close --1.6305

monetary policy is unlikely."

There remains further

1,6236 1,6226 1,6206 1,6107 7.6295 1,8276 1.6188

the Bundesbank could not lar against the D-Mark respond by raising interest according to several straterates, given the current sen- gists - perhaps for a rise in

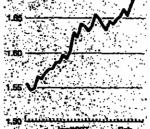
rency strategist at ABN Amro Bank in London, warned that there were a number of reasons to suspect that the dollar will not continue eppreciating against the D-Mark. He pointed out that real

yields in the US are no higher than German yields. Nor was there an immediate prospect of a tightening in

applies especially to the rate of unemployment - the recent increase was due almost entirely to seasonal factors and is expected to be reversed in the spring.

■ Despite its continued weakness against the dollar, reflected changed expecta-the D-Mark did not weaken tions of the Italian govern-

Against the D. Mark (DM per 5)



US monetary poucy.

Furthermore, the markets against other European may be too pessimistic about rencies. The markets increasingly look upon German and Benelux many, France and Benelux as a single 'euro' bloc.

But they are becoming increasingly sceptical about the lira. Yesterday, the D-Mark rose by L3.9 to L983.9.

The weakening in the lira

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

1.349 1.523 0.514 1.371 0.052 0.458 1.302 0.511 0.607 1.171

ther fiscal tightsning this year. A growing expectation domestic product for the that Italy will probably not be among the first group of forecast, and just under EU countries to adopt the single currency added to fundamental weakness of the lira at present

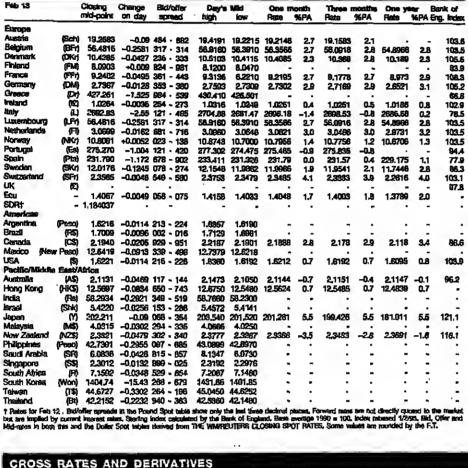
■ The markets have so far focused on Italy's chances of participating in the first wave of countries participat ing in the single currency. But attention may soon shift to Spain and Portugal, Mr Antonio Sousa Franco, Portugaj's finance minister, yesterday declared confidently that "we are going to be in the euro. We are going to be in the first wave." Portugal's

deficit of 2.9 per cent of gro year, the same German 3 per cent ceiling under Maastricht Treaty.

■ Currency strategists s sterling's small decli against the D-Mark v partly connected to mile disappointing inflation i ures, and the news that opposition Labour Party tabled of a vote of censu against a senior governme minister. The prospects of defeat for the governme were sufficient to unset the markets.

Mr Norfield said th despite yesterday's jitte "the fundamental streng the D-Mark, is not going disappear soon. But ever you ere bullish about st ling or the dollar, there enough uncertainty arou

MONT	D INTE						
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ireland	5	5 5	58	52	<b>5</b> %	8.25	B.75
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SDR Linke S LIBOR in	terbank (bino	- 3 <u>&amp;</u>	3% othered ra	3 <u>2</u> maiori	3 <u>#</u> 110m cucl	ed to th	e marke
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Denish Kro German Ma	ne 331 - 3	D <sub>2</sub> 312 ⋅	312 35	- 3 <u>}}</u> - 3 <u>}</u> }	3% - 3% 34 - 3%	. 3≩}. - يأو	
Dutch Guik	ter 215 - 2	211 211 -	211 20	- 244 - 3Å	3 - 2%	31	212 3
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Swise Franci	s 1 <sup>1</sup> 2 - 1	L 1분 -	17 1	11	112 - 113	153	1월 1
Canadian D US Dollar	olar 3√2 · S	丛 3 <u>人</u> 5 5歳-	253 34 54 51	- 1% - 2% - 5 <u>7</u>	31 <sub>8</sub> 9	3& . 512 .	
tallan Ura	6 - 7	g 7 <u>72</u> -	7/6 742	: - 7 <u>35</u>	76 - 752	7뇮 -	631 6
Japenete Y Asian SSing		き 終-  ち 1名-		2 . 3	25 <sub>8</sub> - 21 <sub>2</sub>		2H 3
	ates are call to						
			Zhenge	High	Low		vol O
Mar	96.70	96.70	+0.01	98.71	96.66	7,5	507
Jun Sep		96.73 96.71	+0.01	98.74 96.71	96.72 96.69		100 :
	MONTH EL		K FUTU	RES (LI	FPE)" DM	_	
			hange	High	Low	Est	vol C
Mar Jun		96.87 96.88	-0.02 -0.02	96,89 96,91	96.87 96.88		919 2
Sep	96.83	96.81	-0.02	96.83	95.81	12	379
Dec Oute M	96.70 S	16.87 DMADIC J	-0.01	96.70	96.66 DM9m		749 ·
CHECK IN		et price (		High	Low		vol Q
Feb		6.82	-0.03	96.84	96.82	14	32
Mer		96.84 96.88	-0.02 -0.01	96.85	96.82 96.89		28 72
Apr May		8.90	-0.01	50.54	<del>40.08</del>	-	0
THREE		JAOLIKA	FUTUR	ES (LIF		m pok	
	•	ett price (	-	High	LOW		vol C
		22.94 33.45	-0.03	92,97	92.88		990 579
	93.53		-0.07	20.00			
Jun Sep	93.88	33.79	-0.08	93.87	93.74	113	309
Jun Sep Dec	93.88	33.79 33.98	80.0- 80.0-	93.87 94.05	99.93	111 72	309 147
Jun Sep Dec	93.88 ( 94.05 ( ONTH EURO	33.79 33.98	-0.08 -0.09 ANC FUT	93.87 94.05	99.93	11: 72 m points	309 147
Jun Sep Dec II THREE II	93.88 9 94.05 9 00007H EURO Open Se 98.33 9	33.79 33.98 <b>SWISS FR</b> ett price ( 38.33	-0.08 -0.09 ANC Fun Change -0.01	93.87 94.05 runtes (1 High 98.36	93.93 JFFE) SFr1 Low 98.31	113 72 m points Est. 81	309 47 of 1009 vol 0
Jun Sep Dec II THINEE II Mar Jun	93.88 9 94.05 9 00007H EURO Open Se 98.33 9	33.79 33.98 <b>SWISS FR</b> ett price ( 38.33	-0.08 -0.09 <b>ANC Fun</b> Change -0.01 +0.01	93,87 94.05 rungs () High	99.93 JFFE) SF:1 Low 98.31 98.32	113 72 m points Est. 81	309 947 of 1009 vol 0 125
Mar Juri Sep Dec	93.88 94.06 6 94.06 6 606TH EURO Open Sc 98.33 9 98.35 9 88.24 8 96.04 8	23.79 23.98 2 <b>SWISS FR</b> 28.33 28.36 38.26 38.07	-0.08 -0.09 <b>ANC FU</b> Change -0.01 +0.01 +0.02 +0.02	98.87 94.05 runges (1 High 98.36 98.26 98.26	93.93 JFFE) SFr1 Low 98.31 98.32 98.21 98.01	11: 72 m points Est. 81 87 29	309 947 of 1009 vol 0 125 107 134 130
Jun Sep Dec THINEE II Mar Jun Sep Dec	93.88 1 94.05 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	23,79 23,98 2 SWISS FA 28,33 29,36 38,25 38,07 JROYEN (	-0.08 -0.09 tanc Fur change -0.01 +0.01 +0.02 +0.02	98.87 94.05 runes () High 98.36 98.39 98.26 98.08	93.63 JFFE) SP:1 Low 98.31 98.32 98.21 98.01 E) Y100m	m points Est. 81 87 29 16 1 points	309 47 of 1009 vol 0 125 07 134 130 of 1009
Jun Sep Dec THREE Mar Jun Sep Dec	93.88 94.05 6 94.05 6 9007H EURO Open Sc 98.33 6 98.35 6 98.24 6 98.04 6 3MONTH EL	23.79 23.98 SWISS FR ett price (23.33 28.35 28.25 28.07 PROVIEN (23.33)	-0.08 -0.09 tanc Fur change -0.01 +0.01 +0.02 +0.02	98.87 94.05 rungs (1 High 98.36 98.26 98.26	93.93 JFFE) SFr1 Low 98.31 98.32 98.21 98.01	m points Est. 81 87 29 16 points Est.	309 47 of 1009 vol 0 125 107 134 130 of 1009
Jun Sep Dec THINEE II Mar Jun Sep Dec	93.88 94.05 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6	23,79 23,98 2 SWISS FA 28,33 29,36 38,25 38,07 JROYEN (	-0.08 -0.09 tanc Fur change -0.01 +0.01 +0.02 +0.02	98.87 94.05 runes () High 98.36 98.39 98.26 98.08	93.63 JFFE) SP:1 Low 98.31 98.32 98.21 98.01 E) Y100m	m points Est. 81 87 29 16 points Est.	309 47 of 1009 vol 0 125 07 134 130 of 1009
Jun Sep Dec Triffice i Triffice i Triffice Sep Dec II THREE Jun Sep	93.88 94.05 (6 point's Euro) Open Sc 98.35 (98.24 6 96.04 5 monitor EL Open Sc 98.35 (98.24 6 96.04 5 monitor EL	33.79 33.98 SWISS FA ett price ( 38.33 33.36 38.26 38.27 PROYEN ( 38.46 39.43 39.37	-0.08 -0.09 AMC Fun Change -0.01 +0.01 +0.02 +0.02 FUTURE	93.87 94.05 runnes (I High 98.36 96.26 98.08 98.08 18 (LIFF	93.93 JFFE) SF1 Low 98.31 98.32 98.21 98.01 E) Y100m	11: 72 m points Est. 81 87 29 10 points Est.	309 47 of 1009 . vol 0 125 707 194 199 of 1009 . vol 0
Jun Sep Dec Triffee i Triffee i Triffee Sep Dec II Triffee	93.88 94.05 98.01 99.35 98.33 98.24 98.04 98.04 98.00 Open Semonth El	13.79 13.96 13.1155 PM 15.125 PM 16.13 16.33 16.35 16.37 17.07 PM 16.46 19.43 19.37 19.43 19.37	-0.08 -0.09 AMC FUT Change -0.01 +0.01 +0.02 +0.02 TUTUINS	93.87 94.05 runes (I High 98.36 98.26 98.08 88 (LIFF High	99.93 JFFE SF1 Low 98.31 98.32 98.21 98.01 E) Y100m Low	m points Est. 81 87 25 16 points Est. 6	309 147 of 1009 vol 0 125 07 134 130 of 1009 vol 0 0
Jun Sep Dec Triffee i Triffee i Triffee Sep Dec II Triffee	93.88 94.06 (epontal epontal e	33.79 33.98 SWISS FA ett price ( 38.33 33.36 38.26 38.27 PROYEN ( 38.46 39.43 39.37	-0.08 -0.09 AMC FUT Change -0.01 +0.01 +0.02 +0.02 TUTUINS	93.87 94.05 runnes (I High 98.36 96.26 98.08 98.08 18 (LIFF	93.93 JFFE) SF1 Low 98.31 98.32 98.21 98.01 E) Y100m	m points Est. 81 87 20 16 points Est.	309 47 of 1009 . vol 0 125 707 194 199 of 1009 . vol 0



Canada Mexico USA 8.86 103.9

Europe
Austria
Belgium
Denmari
Finland
France
German
Grace
Instand
Italy
Luxemb
Netherk 11.8725 +0.0278 700 - 749
34.8200 +0.085 000 - 400
6.4290 +0.0187 280 - 300
4.9875 +0.0403 842 - 908
5.8685 +0.0095 957 - 972
1.8871 +0.0039 868 - 874 34,5120 34,76 6,3920 6,4201 4,9302 4,9787 5,6850 5,6882 1,5763 1,6842 6.4366 4.9909 5.7010 261.540 264.955 1.5765 1.58 1642.73 1662.88 1660.15 +10.02 960 - 070 +10.02 960 070 +0.085 000 - 400 +0.0032 920 - 830 +0.0947 615 645 +0.57 680 740 +0.28 678 920 -0.0245 049 - 124 +0.0071 522 532 -0.0114 216 - 226 -0.004 528 - 535 34.8200 1.8925 6.6630 34,8430 1,8958 6,6717 34.8120 1.8812 6.5640 34.76 1.8887 6.6593 169,700 142,895 7,4087 1,4527 1,8221 1,1532 188,905 142,993 7,4059 1,4489 1,6212 1,1545 168.700 142.050 7.3595 1.4435 • 998 • 999 •0.0015 485 • 487 -0.0031 523 • 528 -0.0015 910 • 960 0.9999 1.0486 1.3526 1.3502 1,3125 1,3000 1,3042 7,7497 7,7460 7,7489 35,9650 35,8900 36,152 -0.0196 023 - 031 +0.003 485 - 495 +0.072 120 - 620 7.7480 (NZS) (Peno) (SR) (SS) (Non) (TS) † SDR rate per \$ for Feb 12, Gid/offer spreads in the Dollar Spot table show only the last three decimal places. Form quoted to the market but are implied by current interest rates, UK, Ireland & ECU are quoted in US currency, J.P. Mon

NOTICE OF REDEMPTION

Nacional Financiera, S.N.C., Trust Division

as Trustee of the Nafin Finance Trust

**Guaranteed Floating Rate Notes Due 1997** 

CUSIP No. 629718-AA5\*

the Nafin Finance Trust will redeem on March 17, 1997 57,67857142857% of the Outstanding Principal Amount of the Notes amounting to \$3,230,000.00 on a pro rata basis to accordance with

their respective Outstanding Principal Amounts. The amount of principal to be paid with respect to each \$10,000 principal is \$161.50.

On March 17, 1997, there will become due and payable on each Note the above amount, together with interest accraed to March 17,

1997. On and after such date interest will cease to accrue on the Notes (or portion thereof so redeemed).

Citibank, N.A., as Note Trustee

As of January 1, 1993, withholding of 31% of gross proceeds of any interest payment made within the United States may be required by the Internal Revenue Code of 1986, as amended by the Energy Policy Act of 1992, unless the Paying Agent has the correct turpayer identification number (social security or employer identification number) or exemption certificate of the Payee. Please furnish a

properly completed Form W-9 or exemption certificate or aquivaler when presenting your securities.

\*This CUSIP number has been assigned by Standard & Poor's This CUSIP number has been assigned by Standard & Poor's Corporation and is included solely for the convenience of the holders. Neither the Issuer nor the Note Trustee shall be responsible for the selection or use of the CUSIP number, nor is any representation made as to its correctness on the Notes or as indicated in this notice.

coupon to one of the Paying Agents listed below:

Citibank, N.A.

336 The Strand

February 14, 1997

London, WC2R 1HB England

Payment of the redemption amount plus accrued interest on Bearer Notes will be made upon presentation and surrender of the appropriate

Citibank (Luxembourg) S.A.

Grand Duchy of Luxembourg

16 Avenue Marie-Therese

NOTICE IS HEREBY GIVEN, pursuant to the Indenture dated as of December 15, 1992 under which the above described Notes were issued that Nacional Financiera, S.N.C., Trust Division, as Trustee of

			Sep	96.83	96.81	-0.02	96.83	95.81
1.6175		103.3	Dec	96.70	96.87	-0.01	96.70	96.66
6.32		103.4 105.0	- OME	MONTH E	UROHARK	PUTUR	ES (LIFFE	T DM9m
1.8775	22	83.7		Open	Sett price	Change	High	Low
5.5945	1.8	105.8	Feb	98.84	95.82	-0.03	96.84	96.82
1.6535	2.0	104.7	Mar	96.85	96.84	-0.02	96.85	96.B2
278.55	-5.8	2.39	ADr	96.90	96.88	-0.01	96.90	96.89
1.5768	0.2	•	May		98.90	-		
<b>366.93</b>	-0.4	77.0		W MONTH	EUROLIR	A PUTUR	RIES O TES	EY L1000
1.0925 1.8452	2.1	103.4 103.2					_	LOW
6,628		103.4		Open	Sett price	-	-	
0.025	-0.8	94.9	Mar	92,97	92.94	-0.03	92.97	92.88
10.975	0.5	77.5	Jun	93.53	93.45	-0.07	93.53	93,4D
.3487	0.8		Sep	93.88	93.79	-0.08	93.87	93.74
.4082		103.2	Dec	94.05	93.98	-0.09	94.05	95.93
.6095	0.8	98.0	a make	MONTH E	JRO STATES	FRANC FL	TURES (L	JEFE) SFr1.
1,1743	-1.8	-		Open	Sett price	Change	High	Low
•	-	•	Mar	98.33	98.33	-0.01	98,36	98.31
			Jun	98.35	98.36	+0.01	96.39	96.32
-		-	Sec	98.24	98.25	+0.02	98.26	98.21
	•		Dec	96.04	98.07	+0.02	98.08	98.01
.3177	2.5	86.1	III THERE	E MONTH	EUROYE	A FUTUR	ES (LIFE	E) Y100m
0,0385	-15.0			-		~		
•	-	104.3		Open	Sett price	Cusube	High	Low
,3118	-0.7	96.4	Mar		98.46	•		
7.7605	-0.1	Cont	Jun		99.43	-		
	~~!		Sep		99,37			
-			W TIME	E MONTH	ECU FUT	URES (L	FFE) Ecu	Im points
18,98	4,6	122.5		Open	Sett price	Change	High	Low
25148	-1.2	-	Mar	95.98	95.93	-0.03	95.96	95.93
1.479	-2.9		Jun	96.03	96.00	-0.03	96.03	96.00
	-		Sep	96.05	96.01	-0.02	96.05	96.00
3,7531	-0.1		Dec	95.98	95.95	-0.02	95,98	95.95
.3907	2.0		4		atled on APT	COL	DOILG	-
4.844	-9.8	•	W EUR	XXRA OPT	IONS (LIFT	E) L1000	m points	of 100%
		•	Strike		CAL	16		
:		•	Price	- Ma			Sep	Mer
26.92	-3.4							
nomin	re not		9275	0.2			.12	0.04
noting	gi intaic	Lab	9300	0.0			191	0.13
			9325	0.0			),71	0.33
	<u>.                                    </u>		Est. vol. s	ODM, Came 13	253 Puta 649	AS, PYRMOU	et day's of	en m., G
			l ,					
		_	1 1	NOT	CE OF A	N AD.	JOURN	NED M

## NKC 487.4 410.4 21.28 4.173 1.771 16.36 4.846 1.817 4768 5.436 4768 5.496 2582 2.943 2915 3.323 983.8 1.122 2625 2.992 100. 0.114 677.2 1 2491 2.840 978.2 1.115 1162 1.324 2240 2.554 1143 1.303 2993 3.070 1227 1.399 1332 1.518 1914 2.182 18.14 487.4 10.36 264.0 11.70 297.9 3.950 100.6 10.54 288.3 0.401 10.22 3.521 89.67 10 254.7 10 254.7 10.4.664 118.8 8.993 229.0 4.596 118.8 10.81 275.3 4.927 125.3 5.6665 169.7 5.346 136.2 7.083 186.2 7.083 186.2 7.083 186.2 2222 11.52 250.9 13.01 84.69 4.392 225.9 11.72 8,608 0,446 76.50 3,916 214.4 71,12 84.20 4.398 100. 5.186 192.8 10 99.35 5.100 231.8 12.02 105.7 5,479 142.9 7,411 114.8 5,945, 164.7 6,643 and Passda per 10 8.859 10 3.376 9.006 0.343 3.010 8.548 3.358 3.966 7.887 3.920 9.240 4.211 5.697 4.570 6.567 0.984 1.110 0.375 1 0.098 0.334 0.949 0.373 0.443 0.854 0.435 1.026 0.463 0.507 0.729 11,29 3,811 10,17 0,387 3,397 9,648 3,789 4,500 8,677 4,425 10,43 4,754 6,430 5,158 7,413 2,962 1 2,668 0,102 0,892 2,532 0,994 1,181 2,277 1,161 2,737 1,247 1,354 1,945 18.40 52.25 20.52 24.37 46.99 23.96 56.48 25.74 ŲK 1

W D-M	ARK FUTUI	RANGES (IMM)	DM 125,0	100 per DN	<u> </u>				SSE AEM	RUTURE	S (IMM)	ren 12.5 p	er Yen 100		
	Open	Latest	Change	High	Low	Est, voi	Open int.		Open	Leinst	Change	_	LOW		Open int.
Mar	0.5948	0.5945	~0.0003		0.5927	32,798	93,706	Mar	0.8080	0.8084	-0.0000		0.8066	17,917	81,057
Jun	0.5983	0.5980	-0.0003	0.5992	0.5962	1,225	5,878	Jun	0.8203	0.8190	-0.0007 -0.0006		0.6182	523 70	3,501 614
Sep	-	0.6020	-	-	-	23	2,362	Sep	-	0,8302	-0.0000		0.0002	70	014
w SWIS	S FRANC I	TUTURES	(IMM) SF	125,000	per SFr			STERL	NG PUTU	RIES (IM	M) 262,50	2 per 0			
Mar	0.6924	0.6928	+0.0005		0,6897	15,515	47,772	Mar	1.6316 1.6270	1.6236	-0.0096			5,825 379	2,790
Jun	0.7005	0.7008	+0.0016		0.6889	498 76	3,114 1,967	Jun Sep	1.6270	1,6200	-0.0062		1.6200	1	1,060
Sep	-	0.7074	+0.0014	0.7000	0.7070	70	1,007	Sop			4.4				.,
UK	INTERE	ST RA	TES					EMS E	UROPE Ecu o		URRE	NCY L	NIT R		and Div.
LONE	ON MO	NEY F	ATES						retor	agei	nst Ecu	on day	cen, rate	V Wood	west incl.
Feb 13		Over-	7 days	One	Three months	Sbx months	One	Pertugal	5.854 197.3		77850 96.658	+0.02613	-1.29 -0.37	3.5 2.5	
		night	notice	month	THE STATE OF			Iroland	0.7987			0.001029	-8.32	11.4	
Interbenk	Sterling	8 <sub>14</sub> - 4	64 - 6	616 - 616		67 63		Raly	1906.		322.18	+5.45	0.82	1.3	6 -6
Sterling (	CDs	•	-	63 - 66	3,3 . 64	66 65	B13 - B13	Spalin	163.8		65.653	+0.087	1.12	1.0	
Treasury		-		511 · 574 511 · 574		6la - 6la	-	Netherland				-D.00066	1.16	1.0	
Bank Bill		al =15	63 . 61					Denmerk	7.345			+0.00192	1.48	0.7	
	thority deps.	826 - 513	613 · 613 614 · 6	- o-1			-15 - 016	Germany	1.925			-0.00041 -0.0029	1.56 1.58	0.0 0.0	
Discount	Market depe	1-0	915 - 0					Austrie	13.54		3.7624 0.3553	-0.0054	1.60	0.5	
III class	ing bank bas	e lending r	ste 6 per e	cent from	October 30	, 1996		Belgium France	39.719 6.456			-0.00341	2.20	0.0	
OR C-			Up to 1	1-3	3-6	6-8	9-12								
			woun	month	months	months	months	NON ERM	MEMBERS 295.20		5.393	+0.129	3.43	~1.1	8 -
Certs of	Tax dep. (21 ax dep. under	00,000)	232	512	5	5	434	UK	0.7931			0.000214	-10.21	13.8	
up day Ja	ax dep. under or note of disco n 31, 1987. Ag note for period	1 Jun 1, 198	7 to Jen 31,	28, 1997 to	o Mar 25, 10 ornes IV & V	987, Schem 8.409pc. Fl	e # 7,68pc. nence	Fou central rate Percentage chi between two s	anges are for	Earl & bos	itivo change diference ha	COTTOGER & N	mak culturicy.	ntergence s	A TRACE TOP A
House Ba	ee Pete 612PC	from Feb 1.	1997					Currency, and it	79/92: Storin	2 anabazg beumpso	percentage o id from ERM	, Adjustment	calculated by	the Financia	i Times
	E MONTH	eceni ni	e proue	6\$ (LIFE	2500,000	) points of	100%	W PHILAD	ELPIEA S	E £/\$ 0	PTIONS	£31,250 (	cents per p	ound)	
1100	Open	Sett price		High	Low	Est. vol	Open int.	Strike		CA	_			PUTS -	
		93.70	-0.02	93.72	93.69	8687	104605	Prica	Feb	M		Apr	Feb	Mar	Apr
Mar	93.72 93.50	93.47	-0.02	93.51	93,46	19120	116191	1.910	2.43	8.		•		0.84	1.45
Jun	93.30	93.29	-0.01	93.33	93.27	14641	82701	1,620	1.54	2.		3.07	0.14	1.17	1.84 2.28
Sep Dec	93.17	93,15	-0.01	93.18	93.12	6728	56662	1,630	0.61	1.1		2.52	0.37	1.59	
Man	98 07	93.05	-0.01	93,09	93.03	3162	37545	Previous day	s vol., Cells	769 Puts	170 . Prev.	day's open	MAL, COME 34,	447 Puts 5	1,563
Algo tracks	d on APT. All	Open inten	set figs. are	ict basics	as day.			N PHEAD	ELPHIA S	IX D-MA	DEC/S OF	TIONS D	M82,500 (\$	per DM)	
= SHO	T STERLE	IG OPTIO	NS (LIFFE	9 2500,000	) points of	100%		Strife		cvi				PUTS	Apr
		CAL				PUTS -		Price	Feb	M	_	Apr	peb	0.68	0.93
Strike Price	Ma	r jk	m S	Sep:	Mar	Jun	Sep	0.595	0.20	0.0		0.98 0.76	0,28 0, <i>6</i> 3	0.97	1.18
	0.22	0.1	4 0.	18	0.02	0.17	0.37	0.800	0.07 0.02	0.4		).76 ).57	1.07	1.30	1.47
9350 9375	0.03			.08	0.08	0.33	0.54	0.605 Previous day?							
	•	0.0	r OL		0.30	0.54	0.74	Previous Oily	S VOL, CARE	4, 153703	4.100 . PTG	m <del>voy</del> a op			
Set wol k	otal, Calto 482	\$ Puts 958	). Previous	day's open	int., Case	196971 Put	100870								
								N THREE	MONTH	RIRODO	LLAR (IV	M) \$1m p	oints of 100	196	
								]	Open	Labest	Change (	High	LOW	Est, vol	Open int.
								Mar	94.47	94.47	-0.03	94.48	94,47	34,276	393,791
		5465	LEND	ING R	ATES			Jun	94,35	94,36	-	94.37	94,34	41,121	375,774
		RYDE						\$ep	94.21	94.23	-	94.24	94.21	<b>52,00</b> 5	291,462
		*			% Yn Dewel	Ek af Saati	% and 8.00	I US TRE	ASURY B	LL PÜT	URES (IM	M) \$1m p	er 100%		
Adem &			ncan Lawiit Mar Bank Li	-		per & Friedly							94.99	210	4,949
Allied Ms	h Benk (GB)	6.00				h & Wilmsn		Mer	94.99	95.00	+0.02	95.00	94.88	21U 26	3,331
		6.00 Fin	encei 8. Ge	en Benk 7.0		et Widows		Jun	94.88	94.88	-0,01	94.89	94.88	26 11	896
Bank of E				ing & Co6.0 ahon 6.0			B.00	Sep	94,76	94,75	+0.01	94.76	<u>a-</u> F1.∆	* 1	540
	beo Vizcaya	5.00 C	Luinness Mi	anon ou G Zudeh 6.0		Bank of K		AJ Open Inte					of street		
		Heli		التا الجاهاء ب					aros UP 1	runs (Li	다만내네		- 1407		

Unity Trust Bank Pic

Investment Banking

Western Trust

6.00

Price

Strike Price

Apr

0.15 0.03 0

CALLS

Jun

0.01

Jun

0,18 0.05 0,01

Feb

0.01 0.14 0.38

0.20

6.00

6.00

6.00

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6.00

6.00

Bank of Instand

Bank of Scotland

Brit Bk of Mid East

●Brown Shipley & Co Ltd 6.00

The Co-operative Banks.00

Benk of India.

Cîtibank NA

Coutts & Co

Clydesdale Bark

Cyonus Popular Bank

Heritable & Gen Inv Bk.8.00

Hongkong & Shanghai 6.00

Investor Bank (UIC) Ltd8.00

Julian Hodge Bank 6.00

**CLeopald Joseph & Sons 6.00** 

C. Hoare & Co

Lioyds Bank Midlend Bank

5.0

8.00

5.00

# 2.260 0.859 2.551 1.082 0.861 0.365 2.297 0.975 0.088 0.097 0.768 0.528 2.180 0.925 0.856 0.383 1.017 0.431 1.961 0.432 1 0.424 2.357 1 0.456 1.453 0.617 1.186 0.495 1.675 0.711 2.374 0.802 2.138 0.081 0.716 2.030 0.787 0.947 1.825 0.931 2.194 1 1.353 1.085 1.569 218.8 73.66 197.1 7.508 65.86 187.0 73.45 87.23 188.2 85.79 202.2 92.18 124.7 100. 0.589 0.700 1.349 0.688 1.622 0.739 1 0.802 0.597 1.407 0.641 0.867 0.896 I JAPANESE YEN FUTURES (IMM) Yen 12.5 per Yen 100

MORTGAGE FUNDING MORTGAGE FUNDING
CORPORATION NO.6 PLC
E134,500,000
Clem A1 Sealor Morpage Bucked
Plosting Rath Notes the November 2035
£5,500,000
Clem & Barding Bucked Floating
Rate Notes the November 2035 OTICE OF PARTIAL REDED

#### Colonial. Colonial Finance

Limited ACN.067105435

US\$150,000,000 Subordinated Guaranteed

Floating Rate Notes 2005 The rate of interest for the period H February 1997 to H August 1997 has been set at 6.3672% per

annum. Interest payable value

M August 1997 will amount to US\$320.13 per US\$10,000 note. Agent: Morgan Guaranty Trust Company **JPMorgan** 

#### **LEGAL NOTICES**

200 Alderspace Street London EC | A 41) Ref: KO

Apr 0.02 0.15

0.87

Jun 0.24

0.05 0.17 0.38

Mar

0.01 0.14

ous day's open int., Calls 904732 Puts 304075

IN THE MATTER OF

HSBC JAMES CAPEL JAPAN LTD

IN THE MATTER OF
THE COMPANIES ACT 1985
NOTICE IS HEREBY GIVEN that an Order
of the High Court of Justice, Chancer,
Division dead 5th February 1997 confirming
the reduction of share premium account of the
above assord Companies on the 10th day of
Petruary 1997.
Dated the 14th August 1997.
Dated the 14th August 1997.
Dated the 14th August 1997. Dated the 14th day of February 1997 CLIFFORD CHANCE

## APPOINTMENTS

appears in the UK editioe ery Wednesday & Thursda and in the International edition every Friday. For

**ADVERTISING** 

further information please **Toby Finden-Crofts** +44 0171 873 3456

#### MEETING OF BONDHOLDERS

Sep 0.08 0.12

Jun

0.10 0.17 alla 127107 Pula 78131

DAIWA HOUSE INDUSTRY CO., LTD (the "Company") U.S.\$800,000,000 1 per cent. Bonds due

1997 (the "Bonds") The Sumitomo Bank, Limited at Temple Court, 11 Queen Victoria Street, Loudon EC4N 4TA (the "Principal Paying Agent") on behalf of Tokai Trust Company of New York (the "Trustee") hereby gives notice to the holders of U.S. \$800,000.000 1 per cent. Bonds due 1997 issued by the Company (the "Bonds") that, pursuant to the provisions of the Trust Deed dated 10 November 1993 made between the Company, and the Trust Deed (the "Trust Deed") relating to the Bonds (copies of which are available for inspection at the offices of the Paying Agents specified below), an adjourned meeting of the holders of the Bonds (the "Bondholders") will be convened at the offices of Chifford Chance, at 200 Aldersgate Street, London EC1A 4J, on 27 February 1997 at 12:15 p.m. (London time) (the "Adjourned Meeting").

"Adjourned Meeting").

The Adjourned Meeting will consider and vote upon the Resolution (which will, if passed, confirm the Bondholders' consent and approval to the appointment of Tokai Trust Europe Limited as new trustee (the "New Trustee") under the Trust Deed in place of Tokai Trust Company of New York (the "Retiring Trustee") and authorise the Company, the Retiring Trustee, the New Trustee and all other relevant persons to do such further Trustre, the New Trustee and all other relevant persons to do such further things and execute all such further documents as they may in their absolute discretion consider necessary in that regard) which was the subject of a notice of meeting dated 13 December 1996 published in this newspaper on that date which gave notice of a meeting to be held on 23 January 1997 at 10.00 a.m. at the offices of Chifford Chance, 200 Aldersgate Street, Loadon ECLA 4JI (the "First Meeting"), which Resolution will be proposed as an Extraordinary Resolution in accordance with the provisions of the Trust Deed. At the First Meeting, a quorum was not present and it stood adjourned to the time and place mentioned above, as designated by the Chairman of the First Meeting. Unless otherwise specified, defined terms used in this Notice have the meanings given to them in the Trust Deed.

The quorum as required at this Adjourned Meeting will be two or more persons present in person holding Boads or voting certificates or being proxies and holding or representing whatever the principal amount of the Bonds so held or represented.

Any voting certificate(s) issued, any voting instruction(s) given and any appointment(s) of a proxy made pursuant thereto for the Pinst Meeting will be valid for the Adjourned Meeting unless, in the case of voting certificates, surrendered before, or, in the case of voting instructions, revoked or amended not less than 48 hours before, the time for which the

Adjourned Meeting is convened.

Any Bondholder who, for the purpose of obtaining a voting instruction form or a voting certificate, deposited his or her Bonds with any Paying Agent or (to the satisfaction of such Paying Agent) gave instructions to Cedel Bank, Société Anonyme or Morgan Guaranty Trust Company of New York, Brussels office as operator of the Baroclear System for his or her Bonds to be held to the order of or under the control of such Paying Agent, later than 48 hours before the time appointed for holding the First Meeting and who consequently was not issued with a voting instruction form or voting certificate will, provided such Bonds have not been released, be issued with a voting instruction form or, as the case may be, a voting certificate for use in connection with the Adjourned Meeting.

Other voting information as set out in the notice of meeting publicities.

Other voting information as set out in the notice of meeting published on 13 December 1996 in relation to the First Meeting apply equally to this Adjourned Meeting. This notice is governed by, and shall be construed in accordan

**Principal Paying Agent** 

The Sumitome Bank, Limited Temple Court 11 Queen Victoria Street London EC4N 4TA

Kredietbank S.A. Luxembourgeoise

Morgan Gnaranty Trust Company of New York Avenue des Arts 35

14 February 1997

#### **BUSINESSES FOR SALE**

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Karl Loynton on +44 01,71 873 4874

# Deal expected soon on Norwegian gas

an Anglo-Norwegian agree- a new Frigg treaty, and the treaty is not known. Some ment that could unleash a threat that cheap Norwegian Norwegian fields which lie surge of Norwegian gas gas exports could pose. exports to the UK are expected to be resolved "within weeks," according to a UK government official.

Mr John Michel, the head of the oil and gas division at the Department of Trade and Industry, said the governthe outcome" of a meeting last week between Lord Fraser, the UK energy minister, and his Norwegian coun- Britisb government to

Mr Michel said the negotiation of a new treaty to of the UK market to fall to cover gas exports from Norway to the UK through the Frigg pipeline would take considerably longer.

But be was optimistic that "pragmatic" solution would be found to problems concerning the jurisdiction of the two countries over the He conceded that a num-

But be said volumes through the pipeline would be determined by market forces. The intent of the agreement was for the pipeline's capacity "to be used to the full," he said.

In 1985 Norwegian gas supplied about 27 per cent of UK demand. But a sharp increase in UK gas production and the refusal of the authorise new gas imports has caused Norway's share about two per cent.

In recent months the government has been particularly keen to reach agreement on a new treaty as part of its drive to open continental European gas markets to greater competition.

An effective ban on new

uneasily against the government's free trade policy.

Norwegian exports sat

close to the pipeline route could be tied in relatively officials

However, much depends on wbather Norwegian suppliers can find a market for the gas in the UK - which currently has a surplus - or whether they will be more interested in opening a new export route to Europe through Britain.

The UK-Continent interconnector linking Bacton to Zeebrugge in Belgium is due to open at the end of 1998. Although there were signs

of significant movement towards European gas liber-alisation late last year, there are fears among UK officials that the desire for change is evaporating.
Ms Clare Spottiswoode, the

gas industry regulator in Britain and a leading advocate of change in Europe's gas industry, yesterday said



Lord Fraser, UK energy minister

has been a lot of nice words Petroleum Exchange. about liberalisation but very little action."

• Europe's first natural gas futures contract was officially launched yesterday at ing to IPE officials. The speed with which that in recent weeks, "there London's International

The first two weeks of trading has produced a "respectable" daily average volume of 235 trades, accord-

have used the contract say pants, and especially speculative traders, will need to become involved before it can reach the liquidity levels COMMODITIES DIGEST

# Nigerian smelter delays start-up

The Aluminium Smelting Company of Nigeria will not begin production before the second quarter of 1997, Mr Peter Waschka, general manager of the controversial and much-delayed project, said yesterday.
"Construction is more or less finished," Mr Waschka

said. "The turbines are in place, energy from gas is there and the people are ready. But we are short of working capital and some aspects of infrastructure, such as the dredging of the river Imo, need to be tackled."

Construction of the Alscon plant, which is estimated to have already cost around \$1.5bn, began in 1989. The smelter was originally to have started operations five years ago, but funding and other problems caused a series of delays. Annual capacity from two pot lines is expected to be 193,000 tonnes.

Mr Waschka said he was confident that production would begin before the end of the year. "The obstacles are essentially bureaucratic, and it is frustrating," he explained. "But the political will is certainly there."

Nigeria's military-led government bolds a 70 per cent stake in the smelting company. Ferrostaal of Germany, the turnkey contractor, has 20 per cent, while Reynolds Metal, the US aluminium group, has 10 per cent. The plant, which has huge energy requirements, will be powered hy surplus gas from Nigeria's oil sector which was previously flared off.

#### CBOT may revise terms

A special committee at the Chicago Board of Trade has recommended revisions to the terms of the exchange's benchmark maize and soyahean futures and options contracts. The proposals, which must be adopted by the exchange's executive committee and approved in a referendum of the CBOT's membership, reduce the contract's delivery points to a single geographic area and convert delivery terms to barge or vessel shipping certificates, rather than warehouse receipts.

The plan would eliminate Toledo and St Louis as CBOT delivery points in favoor of a region along the Northern Illinois River, from Pekin, Illinois to Chicago. This is one of the busiest cash grain markets in the US, and one where price and trading information is readily available to the public, said Mr William Evans, a CBOT member who chaired the committee.

The Commodity Futures Trading Commission, the CBOT's chief regulator, in December ordered the exchange to rework its ageing grain delivery provisions, saying they left the futures market open to manipulation and reduced its economic relevance.

Laurie Morse, Chicago

CONTRACTOR OF

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TAX CSED

#### LME change proposed

The London Metal Exchange board today will discuss a proposed change that would enable directors representing the LME's ring dealing members, which take part in daily open-outcry trading, to be outvoted by non-ring dealing. members. The proposal follows a recommendation in a Securities and Investments Board review of UK metals trading in the wake of the Sumitomo copper scandal. At present, ring members provide eight of the LME's 16 Clay Harris, London

# Glencore deal helps zinc to \$1,221 a tonne

MARKETS REPORT

Zinc prices sbot through an important psychological level yesterday as dealers responded to several pieces of positive fundamental news. The contract traded on the London Metal Exchange rose \$33 to breach \$1,200, reaching \$1,221

almost 25 per cent of Asturiana de Zinc of Spain, the world's fourth largest zinc producer. There was also speculation that Asturiana was suffering a trucking strike, sell stock they do not hold in which was restricting stock levels. COMMODITIES PRICES

Zinc prices have risen 20 per cent with Rudolf Wolff, has forecast that the market will be in deficit this year and prices will be pushed sharply higher. He has a target price of \$1,400.

Copper rose ahead of a husy lunchtime session which saw further pressure on stocks as Copper for delivery in three Dealers were reacting to news months was up at almost \$2,300 that Glencore, the Switzerland-during the 1.00pm session, based trading group, had bought although by the afternoon close the contract had eased slightly to end up \$25 at \$2,275 a tonne. Attempts to cover short positions

the situation whereby dealers expectation of prices falling further

since the start of the year and Mr ing from Korea and worries about yesterday. Martin Squires, metals analyst the availability of warehouse

Data released earlier in the week sbowed a smaller increase in stocks than many analysts had forecast. In addition, several copper specialists are expecting prices squeezed sharply higher. orders from China pick up again after the end of the Chinese New Year celebrations.

Aluminium was lifted by Chinese buying, which sent the price up \$21 to close at \$1,576, just off the new peak reached earlier in the

London coffee prices were dragged higher initially as the New

- were exacerbated by some buy- significant resistance, level it draws out the supply but I don't The combination of strikes in

> Colombia, lower than expected US output and pressure on short trading positions forced the arabica contract up 5 cents to a new high of \$177.25 a pound in early US deal-

> through to London, where the robusta contract traded on the Liffe moved forward before London dealers were able to call the price lower in late trading. It ended \$7 lower at \$1,660.

Ms Judy Ganes, coffee analyst with Merrill Lynch in New York said: "There really isn't much stock around at the moment. The York contract steamed through a market has risen to a point where

know where that supply is."

Oil prices were slack, with West Texas Intermediaries for March delivery virtually unchanged at \$21.85 in mid-afternoon dealing on London's International Petroleum Exchange. By 6pm in London, Brent Blend

pressure percolated for March delivery was trading marginally higher at \$20.58, some 4 cents above the Tokyo opening. Worries about an increase in sup-

ply were reinforced earlier in the week by reports that US inventories were slightly higher than fore-However, the short-term concern

was partially offset by reports of an eight-hour strike at Petroleos de

#### BASE METALS

LONDON METAL EXCHANGE (Prices from Amalgamated Metal Trading)

M ALUMINIUM, 99.7 PURITY (S per tonne)

M ALUMINIUM, 90	.7 PURITY (S	per tonne)
	Cash	3 miles
Close	1543-4	1575-6
Previous	1524-25	1557,5-58.0
High/low		1578/1560
AM Official	1532-33	1564-85
Kerb close		1575-6
Open int.	251,137	
Total daily turnover	95,624	
M ALUMINIUM AL	LOY (5 per to	xıne)
Close	1460-65	1488-90
Previous	1435-45	1466-70
High/low		1490/1480
AM Official	1450-60	1480-81
Kerb close		1490-2
Open int.	5,592	
Total daily tumover	1,365	
LEAD (5 per ton)	Pe)	
Close	651-2	657-8
Previous	644-45	652-53
High/low	652/650	662/650
AM Official	662-53	658-59
Kerb close		656-7
Open int.	39,888	
Total daily turnover	11,704	
■ NICKEL (\$ per to	onne)	
Close	7820-30	7910-15
Previous	7785-95	7870-80
High/low		7940/7840
AM Official	7795-800	7900-10
Kerb close		. 7870-80
Open Int. Total daily turnover	51,246 10,415	
	-	
TIN (\$ per tonne)		
Close	5880-85	5938-40
Previous	5885-75	5930-40
High/low AM Official	5875 5870-71	5950/5930 5930-31
Kerb close	36/0-/1	5940-45
Open Int.	15.590	3340-43
Total daily tumover	3,236	
ZINC, special his	gh grade (\$ )	per tonne)
Close	1201-2	1223-4
Previous	1165-66	1188-89
High/low	1195	1229/1190
AM Official	1194-95	1215-16
Kerb close		1221-2
Open int,	87,267	
Total delity turnover	29,229	
COPPER, grade	A (S per tonn	ie)
Close	2385-90	2282-83
Previous	2374-79	2248-49
High/low	2371	2295/2258
AM Official	2371-72	2271-72
Kerb close Open Int.	142,833	2274-5
Open III.	F4.000	

Total daily turnover 51,048 III LME AM Official E/\$ rate: 1.6327 Soot: 1,6343 3 miller: 1,6215 8 miller: 1,6182 9 miller: 1,6148

108.05 +0.10 110.20 107.90 5.433 23.517 105.95 -0.10 107.90 5,433 23,517 105.95 -0.10 107.70 108.10 56 1,991 104.45 +0.20 106.80 104.30 742 5,221 103.45 +0.10 102.00 102.00 90 862 102.55 +0.05 104.25 102.40 57 4,715

PRECIOUS METALS III LONDON BUILLION MARKET

343.60-343.90 343.00 209.850 496.938 342.65 210.862 496.671 Day's High 343.60-343.90 Day's Low 341.80-342.10 Previous close 340.80-340.50

...3.79 12 months 3 months

Silver Fix 512.25 518.35 331,80 537.45 \$ price 342-344 Gold Coin: £ equiv. 210-212 GOLD COMEX (100 Troy oz.; \$/troy ez.)

	SOUR	DEA.2				Upen
	price	elutinge	طوكا	OW	Vol	lest.
Feti	342.5	-2.4	344.9	343.0	197	3,557
Mer	342.5	-24	-	-	5,433	65
Apr	343.0	-24	346.1	342.8	73,940	99,536
Jeer	345.2	-24	347.7	345.0	2,971	25,247
Amg	347.6	-25	350.0	348,5	1,732	10,496
Oct	350.1	-25	355.5	347,0	840	4,251
Total					82,824	199,160
PL	ATINUM	NYME	X (50 '	Troy o	S/tro	y OZ)
Apr	369.6	-2.2	374.0	369.5	3,185	19.671
Jul .	371.6	-22	375.0	371.5	139	3,416
Oct	373.7	-22	375.5	373.5	47	2,411
ium.	376.0	-22	-	_	2	1,110
Tobal					14,193	26,808
I PA	LLADEU	M NYM	EX (10	Troy o	Z.: \$/tr	oy oz.)
Mar.	140.00	-1.00	142.75	139.25	2,068	7,100
AUG)	141.15	-0.95	143.50	140.75	532	3,561
Sepa	142.20	-0.95	140.50	140.50	53	396
Dec	143.20	-0.95	143.00	143.00	50	118
etal					2,606	11,173
SIL	VER CO	MEX (5,	000 Yro	y 02.; C	ents/troy	( OZ.)
Feb	513.1	+0.8	491.0	491.0	16	_
Mar	514.2	+0.7	518.5	510.5	51,275	51,632
May	519.2	+0.7	523.0	516.0	11,801	23,198
lesi .	523.9	+0.7	527.0	520.0	675	9,560
Sep	528.6	+0.7	532.5		54	3,070
Dec	535.7	+0.7	539.0	531.5	182	5,385
otal					B4,210	97,471

**ENERGY** E CRUDE Oil NYMEX (1,000 berrets, \$/barrel)

	price	cpande	High	Low	Vol	int
Ser	21.93	+0.07	22.06	21.50	62,773	58,307
Or .	21.66	+0.03	21.76	21.25	47,200	72,184
lay	21.34	-	21.48	20.97	16,533	40,178
un .	21.05	-0.04	21.14	20.70	7,056	35,422
oi .	20.81	-0.05	20.95	20.65	3,083	19,839
وس	20.65	-	20.71	20.45	5,875	15,866
otal					157,724	384,436
CRU	DE O	L IPE (	/рате	ŋ		
	Latest	Day's				Opes
	price	change	High	Lon	Yol	hat
lar	20.95	+0.03	20.70	20.30	12,205	15,896
<b>DE</b>	20.26	+0.02	20.39	19.96	30,843	57,036
lay	19.91	-0.04	20.06	19.67	6,689	24,139
ORI .	19.60	-0.05	19.79	19.40	6,199	17,976
		-0.05		19.20		11,820
200	19.21	-0.05	19.21	18,12		3,660
otal					R/E	19/2
HEA	TING (	DIL KYM	EX (42,0	00 US g	alis.: c/U	S galls.)
		Day's				Open
	price	chenge	High	Low	Yel	iot
lar		-0.45	61.20	59.90	26,760	33,711
pr		-0.37	58.95		14,253	
lay .	56.80	-0.17	57.00	56.30	3,535	9,297

56.05 -0.07 56.30 55.60 2.556 7.477 55.75 +0.03 55.90 55.57 1,902 5,863 56.20 +0.18 56.40 55.95 393 3.638 52.204.102.538

Sett Dey's Open Interest Course Charge High Low Vol int 190.00 -4.50 182.25 178.50 11.595 19.192 178.00 -3.75 176.75 176.00 3,106 7.878 176.25 -3.25 176.75 176.00 557 4.889 176.50 -3.00 177.50 176.00 595 3,836 177.25 -2.75 177.50 177.50 1 1.254 48.897 177.50 177.50 1 1.254 48.897 177.50 177.50 1 1.254 48.897 177.50 177.50 1 1.254 48.897 177.50 177.50 1 1.254 178.75 -3.00 177.50 179.84 177.25 -2.75 177.50 177.50 1 1.254 16,864 61,867 MATURAL GAS NYMEX (10,000 supplie; \$/mm812) 1,985 -0.105 2,090 1,800 23,317 31,887

NYMEX (42,000 US galls.; c/US galls.)

63.00 +011 63.40 61.90 16,623 27,409 64.60 +0.10 64.75 63.80 3.470 13.890 63.65 +0.05 64.00 62.90 1.386 8.483 62.55 +0.35 62.60 62.00 281 4.959 61.00 +0.25 61.00 60.75 111 3.982

Precious Metals continued GRAINS AND OIL SEEDS WHEAT LIFFE (£ per tonne)

		Sett	Day's			
		price		High	Low	Vol
	Mar	92.40	+0.90	92.75	91.90	143
	May	95.25				
	Jul		+1.50			
	Sea	91.25	+0.50			_
	Nov	93.25	+0.50	93,40	93.25	92
	Jam	95.25	+0.50	-	-	-
	Total					622
	H W	HEAT CE	ST (5,00	Obu mi	in; cent	3/60lb b
•	Mor	260.00	+1.75	383 00	252.00	11,521
	May					5,309
	Jel					5.525
	See	346.00				
	Dec		+1.25			
	Mar	357.50			354.00	
	Total	•••		00 4.20	05 1.00	22.786
	M M	MZE CE	T (5.000	bu mi	n' cents	
	_					
	Mar May	274.50 273.75				25,707 1 12,620
	Jai	271.75				8,025
	Sep	267.75	10.73	268 25	267 00	505
	Dec	268.25				
	Mor	273.75		274.50		357
	Total	213.13	-0.5	214.00	2/3.00	49,743 3
		RLEY L	EEE @		onol	40,740 0
		niti L	FFE (L	por to	(III PO)	
	Mar	92.25	_	92.25	92.25	12
	May	93.00	-	-	-	-
	Sep	91.00		_	_	_
	Hov	93.00	+0.50	93.15	93.00	13

1.985 -0.061 2.025 1.965 3,045 14,657 1.960 -0.056 2.025 1.960 1.733 9,575 1.975 -0.055 2.040 1.975 798 9,340 1.985 -0.051 2.045 1.985 902 7,676 47,938 188,711

329,123

SOYABEANS CBT (5,000ths make, contractor trusted) 765.50 +1.25 769.50 761.00 46,533 67,163 765.25 +2.25 768.50 760.00 17,889 42,729 764.50 +2.00 768.50 759.50 11,422 37,785 760 25 +2 75 763 00 755 50 1 082 8 193 727.25 +1.25 729.00 724.00 359 2,053 698.75 -2.75 703.00 698.50 7,534 19,720 85,103 178,676 SOYABEAN OIL CET (60,000fbs: cents/fb) 23.84 -0.14 24.04 23.66 10.859 37,089 24.23 -0.12 24.45 24.05 8,588 24.635 24.61 -0.11 24.77 24.50 2,530 15.917

SOYABEAN MEAL CBT (100 tons; \$/ton) 248.8 +1.6 251.0 246.3 15,390 33,396 243.5 +1.7 245.5 241.1 0,042 25,765 241.0 +14 243.5 239.0 6,402 23,244 238.0 +1.0 239.0 236.5 687 4,263 239.6 -0.3 232.0 229.5 438 3,029 219.8 -0.8 221.5 220.0 166 1,178 34,454 94,822 ■ POTATOES LIFFE (£/tonne) 

FREIGHT (BIFFEX) LIFFE (\$10/Index point) 
 1520
 +12
 1525
 1305
 45
 346

 1594
 +32
 1600
 1562
 112
 593

 1567
 +27
 1590
 1559
 93
 1,182

 1315
 +25
 1320
 1295
 20
 607

 1426
 +16
 1426
 1426
 13
 208

 1436
 +18
 1420
 1420
 10
 48

**FUTURES DATA** All futures data supplied by CMS.

auctions in both the leading world primary markets also vary considerably. Whereas 40% of the 14,000 bale New Zealand offer-40% of the 14,000 bale New Zeatand offer-ing failed to meet growers' reserves, only 7% of the 23,600 bate Australian offerong was passed in Currency variations con-tinue to make normal trading difficult, with sterling strangth keeping British exporters of wool textiles unable to match overseas COCOA LIFFE (£/tonne)

■ COCOA (ICCO) (SDR's/tonne)

1640 -10 1699 1620 2,991 13,248 1660 -7 1720 1636 4,722 20,224 1682 -8 1743 1660 1,740 8,045 1660 -7 1720 1856 1820 2,997 13,249 1660 -7 1720 1856 4,722 20,224 1682 -8 1743 1680 1,740 8,045 1687 -13 1745 1685 239 1,328 1687 -13 1745 1740 13 168 COFFEE 'C' CSCE (37,500lbs; cents/lbs) Mar May Jul Sep Dec Mar Total 180.05 +8.20 181.09 173.00 7.316 14.526 169.09 +5.80 169.50 164.10 8,296 15,707 162.85 +4.25 163.00 159.00 1,372 8,013 155.95 +3.95 158.50 153.00 498 3,414 147.75 +1.95 148.75 145.00 217 2,319 141.05 +1.35 142.50 140.00 134 544 17,889 42,617

COFFEE (ICO) (US cents/pound) ■ WHITE SUGAR LIFFE (\$/tonne) 305.7 +0.6 305.5 302.8 664 1,014 301.4 -0.1 301.8 302.8 604 1,074 301.8 -0.1 301.8 3005 1,114 12,250 301.8 -0.1 302.2 300.9 130 3,313 297.4 - 297.7 297.5 14 2,587 298.2 +0.5 297.5 297.5 10 707 299.2 +0.7 298.0 298.0 10 443

SUGAR '11' CSCE (112,000lbs; cents/lbs) 18.64 -0.02 10.73 10.5312,940 45,525 10.61 -0.04 19.67 10.54 6,679 41,006 10.45 -0.03 10.49 10.38 2,220 28,587 10.39 -0.03 10.45 10.38 650 7,485 10.41 -0.03 10.50 10.47 23 1,148 24,31145,135 24,31145,135 24,311 145,135 ■ COTTON NYCE (50,000lbs; cents/fbs)

73.21 -0.21 73.80 72.90 4543 16.613 74.75 -0.17 75.30 74.50 5.957 24.132 75.80 -0.25 76.40 75.57 1.371 0.355 76.00 -0.28 76.50 75.90 54 1.375 76.28 -0.02 76.50 75.91 652 12.672 77.15 -0.02 77.10 77.00 27 611 ■ ORANGE JUICE NYCE (15.000lbs; cents/fbs) 76.90 +2.36 77.40 74.56 4,446 10,428 80.05 +1.90 80.35 77.50 1,286 8,758 83.25 +1.95 84.20 81.50 629 3,630 86.25 +1.85 87.00 84.50 449 2,389 98.25 +1.85 - 86.00 114 605 90.25 +1.85 90.50 89.20 120 244 7,047 28,177

contracts traded on COMEX, NYMEX, CBT, NYCE, CME, CSCE and IPE Crude Oil are

Feb 12 Feb 11 month ago year ago

Feb 12 Feb 11 month ago year ago 192.83 195.90 214.89 101.26

INDICES ■ Reuters (Base: 18/9/31 = 100) ■ CRB Futures (Base: 1967 = 100) 237.97 237.30 M GSCI Spot (Base: 1970 = 100)

838 2,062 24,028 863 2,028 28,806 863 718 12,943 904 276 14,696 918 1,191 13,760 941 197 19,467 -7 1252 1217 5,028 5,736 +3 1290 1271 7,980 33,447 +1 1320 1300 2,952 17,272 +3 1347 1335 493 8,975 +5 1369 1360 565 5,462 +6 1307 1390 114 12,645

Strike price S tonne - Calis - - Puts -**ALUMINIUM** (99.7%) LME 1800 123 S 77 30 45 85 COFFEE LIFFE Mar May Mar

BRENT CRUCE LONDON SPOT MARKETS

Patroleum Argus, 7el. Gold (per troy oz) \$
Silver (per troy oz) \$
Platinum (per troy oz.)
Palledium (per troy oz.) Copper Leed (US prod.) 113.0c Tin (Kuala Lumpur) Tin (New York) 14,44r 273,50 Cettle (live weight) Sheep (live weight) Pigs (live weight) Lon. day augar (raw) Lon. day sugar (wte) Borley (Eng. feed) Maize (US No3 Yellow) Wheet (US Dark North)

Rubber (KL RSS No1)

MEAT AND LIVESTOCK ■ LIVE CATTLE CME (40,000lbs; cents/lbs)

64.925 +0.526 65.200 64.575 2,556 5,342 66.350 +0.65 66.550 65.725 7,837 42,703 64.150 +0.275 64.250 63.750 2,140 17,146 63.750 +0.15 63.850 63.525 1,305 18,050 67.550 +0.7 67.600 66.800 328 4,246 69.500 40.65 69.500 68.800 328 4,246 ■ LEAN HOGS CME (40,000lbs; cents/lbs) 73.750 -0.575 74.200 73.700 1.455 3.273 74.400 -0.025 74.625 74.075 3.881 15,606 79.775 40.4 78.300 79.200 1.223 8.712 77.700 +0.3 77.756 77.250 229 1.889 74.375 +0.3 74.400 73.900 190 2.156 67.575 +0.25 67.850 67.150 181 1.461

Feb 79.000 +1.1 79.225 77.400 698 985
Mar 78.575 +0.05 79.500 77.800 1,931 2,642
Mary 79.175 +0.95 80.100 78.600 875 3,444
Jul 78.100 +0.875 78.200 77.200 262 714

LONDON TRADED OPTIONS

\$212-214 \$208-208 12.50-13.00 +1.00

Coconut Oii (Phili)§ Palm Oii (Malay.)§ Copra (Philis Soyabeana (US) Cotton Outlook'A' Index

JOTTER PAD

■ PORK BELLIES CME (40,000lbs; cents/lbs)

COCOA LIFFE Mar May Mar May

Diesel \$198-20

MATURAL GAS (Pence/therm)

-2.5

**CROSSWORD** 

No.9,300 Set by BATS

1 There's nothing great about Central American president (6) 4 West with wrong lead

9 Drunk collects penny in hat (6) 10 Worker, Queen and French King back to front (8)

12 Indian series returns upon which culture's spread? (4)
13 The cow is more depressed

(5)
14 The capital of Mali (4)
17 Absolute rule – drastic turning around to joint (12)
20 Leave Bats in the Leave Bats in the leave Bats in the leave mistakes (8)

(5.4)
16 "X" – it's me in disguise! (5)
18 Pose nude (topless) after a tittup (8)
19 The can-can can reveal these mistakes (8) branches? (12) 23 Nora Batty's horse (4) 24 With s knife, Lone Ranger captures criminal (5)

29 Drag into river causing flood (6) 30 Amorous pet loves getting into something wicked (8) 31 Faster recipe for pudding

I Away from where the in-patients aren't found? (8) 2 Do the hot and cold shoe

drunk leading to exchange of words (12) 6 Like a cool drink, cubes top

7 '52: Rex desperately want-ing sovereign remedy (6) 8 Menace of the Mad Hatter 11 Mexican hot-head makes top people act rashly (12) 15, 26 Over-optimistic attempt to grow mint for sport?
(5.4)
"x" - it's me in disguise! (5)

these mistakes (8) 21 Right to get involved in the subject of Cancer parhaps?

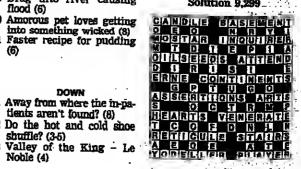
25 Left marriage vow by the 22 Enough liquid to get a bladswimming pool (4)

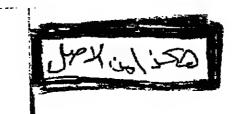
28 Gear required to find the hard shoulder? (8)

der working? (6)

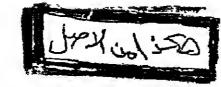
26 See 15

27 Grouse meat (4) Solution 9,299





Offshore Funds



Algerian smelle elays start up FINANCIAL TIMES FRIDAY FEBRUARY 14 1997 **OFFSHORE AND OVERSEAS** BERMUDA (SIB RECOGNISED) - Ma\_ 8 \$18.46 17.81 Vermickel Capital May (Guernary) Ltd
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Yamick Jan. Cham. 161. 61. 61. 61. BERMUDA (REGULATED)(\*\*) .... tot US Board for Feb 5... GT-80 7.99
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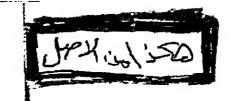
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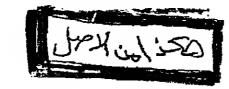


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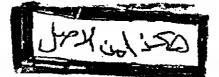
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FINANCIAL TIMES FRIDAY FEBRUARY 14 1997 Management today needs to be far-sighted. 1,884 1,486 1,486 2,517 3,587 3,000 1,188 Nothing less than 20/20 vision will do. Service of the control of the contro el videocooferencing system is so invaluable, objectives and strategies flow with greater meter and managed more effectively. And fice is easy to control.

Support Services - Cont.

Support Services -Which is wby a Picture Tel videoconferencing system is so invaluable. With Picture Tel. new ideas, objectives and strategies flow with greater purpose. Change is implemented and managed more effectively. And **GUIDE TO LONDON SHARE SERVICE** | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 To discover more about our far-sighted approach, call the world leader in videoconferencing for an information pack on: 14.5 - 138.7 - 138.7 - 138.7 - 138.7 - 12.3 - 1.2 - 1. To decover more not doce information pick or invidence information pick or invited by the pick of the pick o E 0131 451 6896 Re a particular supermore produces Service Service

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MARKET REPORT By Philip Coggan, Markets Editor

The influence of Wall Street something to chew on as they overcame the effect of further showed a rise in the beadline disappointing news on inflation rate from 2.5 per cent to 2.8 per to send the FTSE 100 index to

another all-time high. Wednesday, the Dow Jones cent when most analysts had Industrial Average made another strong start yesterday and looked set to attack the 7,000 level. At the close of London trading, the Dow was around 20 points ahead.

European markets were also supportive, with around 10 continental bourses at all-time highs.

from the Dow's Wednesday performance and by 9am was 20 points ahead. However, the inflation numbers gave the market ing rate (excluding mortgage Having risen by 104 points on interest payments) of 3.1 per

> expected a fall. government meeting its target of pushing underlying inflation helow 2.5 per cent by the end of

this Parliament Mr Richard Jeffrey, Charterhouse group economist, said:

latest in a string of data to cause concern. The Bank of England report on Wednesday predicted inflation falling sharply in the first quarter and this is not a good start. One has a suspicion that the impact of a strong pound cent and an unchanged underly- on retail prices will not be as great as the Bank believes."

Gilt prices were hit hy the inflation news and the benchmark 10-year issue was down The chances look slim of the around five ticks at the close of trading. But the equity market was not

depressed for long and by midmorning Footsle had reached its high for the day of 4,329.9. Further support from Wall Street in said: "The undercurrent of the trades, was £747.6m.

Footsie got an immediate lift "The inflation numbers were the the afternoon helped the leading market is very, very strong and it index to close at 4.327.1.

Other indices were also higher. The FTSE 250 rose 12.2 to 4,586.7 while the SmallCap index set another all-time high of 2,335.1, up 5.1 on the day.

with a strong set of numbers from oil giant Shell and a bid approach to security group risk-free asset, were offering a Chuhh offsetting an £100m real yield of around 3.4 per charge against accounting irregularities at Pearson, the media group, and some sterling-related caution at the insurance broker Willis Corroon.

Mr Corey Miller, equity strate- tomer business on Wednesday, gist at Credit Lyonnais Laing, excluding . Creat-transacted

ment. The annual numbers

interim stage, the group

hinted at a looming squeeze

Chnhb Security shot for-

ward 23 per cent in the

beaviest volume for nearly

four years after the company

revealed that takeover talks

The shares, up strongly on

Wednesday, rose aggres-

sively from the opening bell

and by mid-morning the

Chuhb board bad heen

forced to make a statement.

The message was that talks

were in progress and the

negotiating price was 450p a

group Ingersoll-Rand, both

of which have hig security

operations and bave cast

Williams Holdings and US

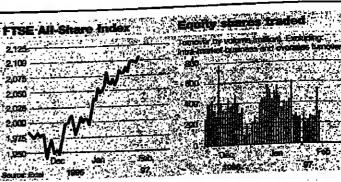
on bus contracts.

were in progress.

seems able to shrug off the recent profits warnings. But in valuation terms, particularly in relation to index-linked gilts, it is

looking a bit stretched." The dividend yield on the FTSE Corporate news was mixed, All-Share Index was just 3.51 per cent on Wednesday night, while index-linked gilts, a virtually

> Volume was a healthy 936.8m shares hy the 6pm count, of which 56 per cent was in non-Footsie stocks. The value of cus-



Indices and ratios FTSE 100 4327.1 FTSE 250 4586.7 FTSE 350 2134.7 FTSE All-Share yield 3.51	+12.2 FT +10.0 FT	30 2897.8 SE Non-Fins p/9 18.19 SE 100 Fut Mar 4315.0 yr Gilt yield 7.15 ng gilt/equity yld ratio 2.07	+10.0 18.31 +16.0 7.13 2.05

-	_
susehold Goods+1.9	Worst performing sectors  1 Chemicals1  2 Insurance
ealth Care+1.7	Z    Quiduloo
ramaceuticals+1.6	3 Building Mats & Merchs
xisumer Goods+1.2	4 Other Financial
MISTIMEL GOODS SECOND LINE	
od Producers+1.1	5 Water

## **Write-off** jolt for **Pearson**

By Joel Kibazo and Jeffrey Brown

Media group Pearson, which owns the Financial Times. moved to the top of the market's list of bid targets after saying it bad uncovered improper accounting at its Penguin USA books subsidiary. The company said the discovery could force it to current regime. write off as much as £100m against last year's profits.

News of the discovery dismayed a market that bad the shares closing 271/4 ahead started believing the flow of at 1,089p after touching bad news from the UK group had come to an end.

The shares fell sbarply and dealers reported them better-than-expected divitumbling to 690p in premarket trading, having split. The actual results were closed at 7631/2p the previous day. They continued at those lower levels until mid-morning when speculation that range. But they compared the UK group was now ripe for a takeover swept through the market.

The sbares eventually closed 14 lighter at 749%p, having traded a befty 14m, the highest daily total since mid-1993.

Pearson shares have performed strongly over the last three months as the group's new management gained credibility with both hrokers and the wider investment

However, whispers of a hid had continued in some quar-

tera and speculation increased earlier this week wben it was reported that Mr Michael Price, a US fund manager, had acquired a near 1 per cent stake in the

A feeling of exasperation was evident among many of the analysts following the stock; several indicated that the prospect of a takeover hid was the only reason for advising clients to hold on to the shares.

But supporters blamed the company's problems on the previous management and said the market should be more confident about the

Shell's final quarter results triggered something of a switchback session with 1.105p earlier in the day.

Dealers said the initial enthusiasm sprang from a dend and news of a share solid, rather than spectacular, with earnings falling into the top balf of the favourably with this week's slightly disappointing ontturn from BP and sentiment swooped upwards.

The group's presentation to analysts later in the day restored some of the old. long-standing doubts.

There is still no ohvious dynamism. Returns on capital lag the sector and Shell appears determined to carry on sitting on its cash pile, said Mr John Toalster at SGST, who has the stock as

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lied, but GKN stood out as a fell 16 to 5421/ap as worries weak feature. Dealers said about next month's results that nobody was keen to atatement knocked sentihold the stock ahead of today'a US court hearing, are due on March 3; at the where the group faces possible litigation claims of more than £450m.

"We think the litigation scares are overdone, but it takes a brave man to stay long given the uncertainty, said one sector analyst. GKN came off 231/2 to 943p for a two-day decline of almost 4

British Steel was actively traded on the news that its Avesta Sheffield offshoot had run up a nine-month loss. European stainless steel prices fell around 30 per cent last year, so a poor outturn for Avesta bad been pencilled in by most analysts. Steel closed slightly easier at 140½p in 11m

Motor specialist Henlys covetous eyes at Chubh in

b 1	13	Feb 12	Feb 11	Feb 10	Feb 7	Yr ago	"High	Low
837	7.8	2827.8	2839.5	2839.9	2842,4	2783.8	2885.2	2668.8
4.	06	4.07	4.07	4.08	4.07	3.81	4.22	3.78
17.	53	17.47	17,51	17.47	17.48	17.25	17.55	15.80
17.	36	17.31	17.34	17.30	17.31	17.03	17.38	15.71
	83 4, 17,	837.8 4.06 17.53 17.36	837.8 2827.8 4.06 4.07 17.53 17.47 17.36 17.31	837.8 2827.8 2839.5 4.06 4.07 4.07 17.53 17.47 17.51 17.36 17.31 17.34	837.8 2827.8 2839.5 2839.9 4.06 4.07 4.07 4.08 17.53 17.47 17.51 17.47 17.36 17.31 17.34 17.30	837.8 2827.8 2839.5 2839.9 2842.A 4.06 4.07 4.07 4.08 4.07 17.53 17.47 17.51 17.47 17.48 17.36 17.31 17.34 17.30 17.31	837.8 2827.8 2839.5 2839.9 2842.4 2783.8 4.06 4.07 4.07 4.08 4.07 3.81 17.53 17.47 17.51 17.47 17.48 17.25 17.36 17.31 17.24 17.30 17.31 17.03	b 13 Feb 12 Feb 11 Feb 10 Feb 7 Yr ago "High 837.8 2827.8 2839.5 2839.9 2842.4 2783.8 2885.2 4.06 4.07 4.07 4.08 4.07 3.81 4.22 17.53 17.47 17.51 17.47 17.48 17.25 17.55 17.36 17.31 17.34 17.30 17.31 17.03 17.38 r. togo 2885.2 1204/85; low 43.4 2808/40. 8eee Deep 17.55

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FT 30 #n	се сатрі	lation, hig	n 2886.2	130496	i low 43.	4 26/06/4	G. Base (	Date: 1/1	436	
FT 30 h	ourly o	shange								
Ореп	9.00	10.00	11.00	12.00	13.00	14.00	15.00	16.00	High	Low
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			Feb 1	13 54	h 17	Eat 11	Eath	10	Feb 7	Yr &

47,304 747,6 14,000

303.2

Feb 13 Feb 12 Feb 11 Feb 10 Feb 7 Yr ago "figh "Low 1128,7 1130.3 1128.4 1133.6 1138.1 1040.5 1140.4 985.7

48,221 759.6 15,187 305.8

52,854 843,6 17,620 525,3

46,839 33,807 801.1 2440,7 18,568 39,336 247.3 789.0

M London m	urfort e	lata			
Rises and tells'		52 Week highs	and lows	LIFFE Equity opt	ione
Total Rises		Total Highs		Total contracts	57,380
Total Falls		Total Lows	33	Cafe	29,843
Same	1,377			Cafe Puts	27,537

the past, were the most hotly Securities' relaunched Proptipped potential predators. Some each-way money also picked out Rentokil Initial. Chubb closed 79 higher at

Williams gained 31/4 to 338p 100 stock". and Rentokil eased to 488%p. UK fund manager Mercury Asset Management was the worst performing stock in the FTSE 100 after dealers interpreted the group's move

to raise a £250m standby loan as a deterrent to would-be predators. The shares feli 41% to 1,327p. The strong advance in pharmaceutical stocks in the US on Wednesday gave a boost to the UK sector yesterday. SmithKline Beecham, which reports figures next Tuesday, was among

420m in 7.3m shares traded.

rose 251/2 to 8831/2p. Analysts expect full-year profits to come in at around £1.57bn. Glazo Wellcome put on 141/2 to 1,0241/2p, while Zeneca appreciated 19% to 1,791%p,

the most wanted. The shares

after trade of 1m. Healthcare group Smith & Nephew ended the day as the best performing stock in the FTSE 100, gaining 9 to 188p, as the market appreciated Wednesday's news that the US Food and Drug Administration had accepted a pre-market approval application (PMA) for its Dermagraft product to treat diabetic foot ulcers.

The FDA is reviewing the application under its expedited review process, after it was submitted in December.

The huyers swept into selected property stocks, lifting British Land steeply in some of the beavlest volume seen this year. Capital Shopping Centres was also well supported.

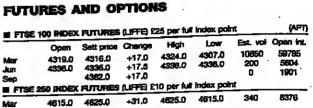
Both stocks have had an uneasy time lately with Land sliding hack from a January peak of 546p. Both were recently picked out for special mention in NatWest

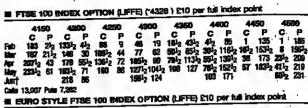
erty Monthly. This described Land as "the best entrepreneurial play on a sustained upturn in the direct property market and a potential FTSE

British Land jumped 10 to 523p and Capital Shopping gained 6 to 384%p.

Leading conglomerate Hanson pushed up to second position in the Footsis rankings in some of the heaviest volume of the year. US investors were said to be the main buyers and it was noticeable that most of the action took place after the opening on Wall Street. The shares gained 3 to 90%p in

35m traded Laura Ashley slithered to the bottom of the FTSE 250 rankings on talk of a broker downgrade. The shares camp





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orice come	paid	Mid.	1990			Close	.,	Net	Div. (		P/E
Р	40	(Em.)	High	LDW	Stock	P	+/-	me.	COV. 1	-	MA.
ş	P.P.	28.4	5732	4812	<b>BZW Endwint Red</b>	55 <sup>1</sup> 2	+12	-	-	-	
Ğ	F.P.	8.97	180	12812	†C&B Publishing	175		-		-	
- 5	F.P.	3.25	312	3	*Calidore Group	314		-	-	-	
5	F.P.	1.60	ī	4	TDo Wastards	- 1			-	-	
100		126	9312	8812	Enterprise Vn Op	691 <sub>2</sub>		-	-	-	
	F.P.	142	55		<b>TEpicore Nwork</b>	55		-	-	-	-
<b>§100</b>	F.P.	15.5	296	1731	GB Reinrays	1773	-5	-	-	-	
5145	F.P.	12.3	.175		Hardy Underwrig	167			-	-	•
6135	F.P.	55.3	17312		DAS Group	16712		3.0	2.1	22	21.8
- 5		5.53	4		Lowis Lowis	4		-			21.4
-	F.P.	B.D4	6212		Netcali	5712		-	-	-	
566		33.4	7212		Codord Biomedica	5212			-	-	-
\$65		16.1	8012		Parlowood	7512		R1.82	1,3	3.0	25.3
£100		24.7	12312		Prohade Tst	11812	+1		-	-	
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6585		61.9	7625	652 b	Sunderland	780		R4.8	7.0	0.0	18.2
,	F.P.	13.8	140		Sutton Harbour	13812	+112	Z1.2	1,8	1.1	19.7
5100		6.48	105		Tea Plantations	10312			-	-	
- 6		0.38	3012	2412	Do Warrants	3012	+1	-	-	-	
ĕ	F.P.	5.B4	2412		Zicor Mining	2412		-	-	-	

W. H.	(ES	IMP	EA	_			
Fuh 12	% chg	Feb 11	ago	Greets (Bv yield %	P/E ratio	High	Low
1722.4	+2,1	1686.55	2328.51	1.96		2405.53	1674.61
2009.70	-0.4	2017.36	3195.52	4.52	29.60	3325,57	1918.49
1968.33	-0.5	1978.06	2596.13	2.52	21.71	2861,03	1941.77
1613.76	+3.7	1555.60	2028.82	0.81	60.04	2134,81	1550,58
	Feb 12 1722.47 2009.70 1958.33	Fuh % chg 12 mz dny 1722.67 +2.1 2008.70 -0.4 1968.33 -0.5	Fesh % chg Fesh 12 sex day 11 1722.47 +2.1 1686.55 2008.70 -0.4 2017.36 1968.33 -0.5 1978.05	12 ma day 11 ago 1772.47 +2.1 1686.75 2328.51 2008.70 -0.4 2017.36 3195.52 1968.33 -0.5 1678.06 2696.13	Figh % cbg Figh Year Gross div 12 no day 11 ago yield % 1722.47 42.1 1686.55 2328.51 1.96	Figh. % cbg. Figh. Year Gross div P/E 12 an day 11 ago yield % radio 1722A7 42.1 1686.55 2328.51 1.96	Figh. % cbg. Figh. Years. Growts div. P/E. \$2 u. 12 mm day. 11 mgo. yield % radio. High. 1722.47 42.1 1686.55 2328.51 1.96 - 2465.53 2008.70 -0.4 2017.36 3196.52 4.52 29.60 3325.57

The UK Series FTSE Actuaries Share Indices P/E Xd adj. Total ratio ytd Return 18.27 5.06 1812.42 24.56 7.94 1883.33 23.56 8.11 1802.93 17.49 2.74 1827.02 +0.5 4304.3 4304.3 4307.7 3779.6 3.81 2.13 +0.3 4574.5 4566.8 4596.7 4199.1 3.37 1.51 +0.2 4512.4 4526.8 4536.8 4198.5 3.45 1.54 +0.5 2124.7 2125.8 2126.1 1882.1 3.56 2.01

											1827.0
FTSE 350 Higher Yield	2054.7	+0.3	2049.3	2053.1	2053.3	1884.6	4.82	1.87	14.47	3.03	1483.0
FTSE 350 Lower Yield	2221.5	+0.7	2206.8	2204.8	2209.4	1884.3	2.49	2.27	22.16	2.42	1562.4
FTSE SmallCap	2335.05	+0.2	2330.05	2326.56	2326.31	2038.68	2.91	1.65	25.94	4.23	1954.5
FTSE SmallCap ex IT	2344.08			2338.19				1.73		4.63	
TSE Al-Share	2107.21			2098.52				1.99			
				2000.02	210020	10002	3.01	1.00	17.00	4.70	1030.0
FTSE Actuaries Indi	istry :		H2			**	PM.		-		
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	LOD 13	agen	T	Peb 11	rec It	ago	yield%	COAR	ratio	ytd	Return
10 MINERAL EXTRACTION(21)	4083.61	+0.6	4037.77	4021.80	4121.21	3285.75	3.67	2.15	15.87	0.00	1781.1
12 Extractive Industries(5)	387B.32	+0.8	3848.33	3875.BO	3880.01	4266.B3	4.17	2.68			
15 Oil, Integrated(3)	4209.10	+0.7	4178.40	4145.13	4257.12	3325.66		2.08			
15 Oil Exploration 5 Prod(13)	3501.45			3584,88				1,90			
20 GEN INDUSTRIALS(275)	1986.81			2008.77				1.87			
21 Building & Construction(35)	1350.34			1350.86				1.82			1153.4
22 Building Matis & Mercha(31)	1659.63			1866.92				1.39			
23 Chemicale(26)	2306.13			2334.21				1.42			
24 Diversified Industrials(17)	1471.93			1480.81				2.59	11.02	4.02	853.66
25 Electronic & Elect Equip(39)	2295.87			2326,14				1.34		0.44	1219.6
26 Engineering(71)	2513.54			2551.77				2.34		3.67	1557.A
27 Engineering, Vehicles(13)	2800,80	-0.2	2808.71	2853.68	2858.30	2618.57	3.85	1.71	18.96	0.25	1479.4
28 Paper, Pcko & Printing(27)	2478.53	-	2478.74	2493.12	2474.72	2661.27	4.18	1.79	18.65	0.00	1057.2
29 Textiles & Apparei(14)	1081,83	+0.2	1079.26	1068.70	1078.70	1474.37	9.49	1,28	15.08	0.00	684,50
30 CONSUMER GOODS/85)	3899.43	417	TOTAL EL	3989.50	200E 92	2677 00	3.82	1.86	18.58		
	2650.06			2639.81							1515.7
2 Alcoholic Beverages(7) 3 Food Producers(25)	2762.55			2735.17				1.87			992.88
								1.80			1280.8
4 Household Goods(17)	2773.82			2705.79				2.23			
35 Health Care(16)	2260.21			2215.75				1.89			1398.6
7 Pharmaceuticals(18)	6252.53			6182.83				-1.73			2163.9
8 Tohacco(2)	4381,35	*****	4380.51	4455,59	4302.52	4807.23	5.92	2.13	9.92	0.00	1128.2
IO SERVICES(273)	2667.40	+0.6	2651.93	2641.40	2646.57	2336.66	2.85	2.01	22.00	8.16	1417.8
1 Distributore(30)	2794.44	+0.3	2787.25	2798.63	2853.40	2624,80	3.04	2.00	20.50		1050.50
2 Leisure & Hotels(31)	3455.06	+0.5	3439.54	3439.15	3430.52	2891.83	2.52	2.06			1890.0
3 Media(44)	4357.02			4281.00				2.12			1597.2
4 Retailers, Food(15)	1956.28			1911,95				2.31			1276.3
15 Retailers, General(53)	2073.33			2075,28				2.02			1215.2
47 Breweries, Pubs 6 Rest.(22)	3420.06			3402.70				2.10			1685.3
48 Support Services(56)	3011,43			2944.55				2.44			1944.8
49 Trensport(22)	2789.48			2778.23				1.26		6.35	
											1185.0
O UTILITIES(29)	2743.44			2722.38				1.71			
2 Bectricity(5)	2897.94			2884.S1				2.1a			1800.6
34 Gas Distribution(1)	181 1.63			1608.27				0.54			881.84
68 Telecommunications(8)	2320.29			2291,51				1.56	22,19	0.00	1095.3
58 Water(11)	2517.94	-QA	2529.04	2519.75	<b>2554.92</b>	2103.98	5.91	2.31	9.14	0.00	1456.3
59 NON-FINANCIALS(581)	2148,43	+0.6	2135.89	2137.72	2139.33	1957.11	3.30	1.91	18,19	3.47	1977,43
	3946.B6			3946.19							
70 FINANCIALS(106)	5783.77			5752.06				2.39			1742.67
71 Barrica, Retail(3)								2.74		3.00	1936.01
73 Insurance(18)	1754.18			1804.94						1.72	1368.48
74 Ule Assurence(7)	4550.20			487 1.91				1.78		0.00	1977.10
77 Other Financial(29)	3170.69			3181.11				2.04		1.32	1854.2
79 Property(44)	1866.19	+0.4	7656.30	1864.21	1667.03	1458.61	3,42	1.33	27.53	2.57	1181.18
90 INVESTMENT TRUSTS(127)	3331.42	+0.5	3310.92	3903.20	3307.87	3163.67	2.15	1.12	51.79	3.97	1121,4
89 FTSE All-Share(914)	2107.21			2098.52							
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For further information on the FTSE Actuaries Share indices please contact FTSE international on 0171 448 1810. The FTSE Actuaries Share indices are extratored in accordance.

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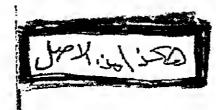
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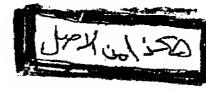
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DETAILS FROM THE BRITISH KIDNEY PATIENT ASSOCIATION, BORDON, HANTS GU35 91Z



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NEW YORK STOCK EXCHANGE PRICES 

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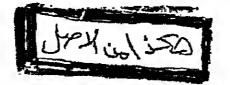
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**ATHENS** 

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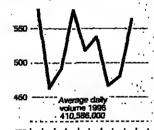
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# flirts with 7,000 level

Blue-chip shares in the Dow Jones Industrial Average spent the early afternoon flirting with the 7,000 point level, amid continued strength in the technology sector, writes Lisa Bransten in New York.

The Dow first moved above 7,000 at about 12:45 pm hut then ticked hack. By 1 pm the index was 31.56 stronger at 6,993.19. The Standard & Poor's 500, which crossed the 800 point level Wednesday, also advanced, rising 6.08 at 808.85. NYSE volume was

## **NYSE** volume



81 3 4 5 6 7 10 11 12 13

1997

The Nasdaq composite outperformed the Dow and climbed 9.89 to 1,368.85 as it continued to recover losses posted in recent sessions. The Pacific Stock Exchange technology index, which contains NYSE and Nasdaq issues, added 1.5 per cent.

Gains in the technology sector were concentrated among semiconductor and computer companies. IBM climbed \$2 to \$146%. Dell Computer savanced \$34 or 5 per cent at \$70%, Gateway ron jumped C\$3.85 to C\$24.15 2000 climbed \$2 to \$63, and on their agreed merger Compaq Computer added under a share swap deal.

#### up \$6% or 8 per cent at \$89%. Shares in consumer companies were especially

strong and the Morgan Stanley index of consumer companies added 0.6 per cent.

United HealthCare, one of the largest health maintenance organisations in the US, reported better-than-ex-

TORONTO pressed further into record territory at mid-session, taking the TSE-300 composite index above 6,200 points as all sectors except real estates climbed. The index was 44.02 higher at 6,209.40 in heavy volume of 68.4m shares.

C\$1.80 to C\$24.50 on speculation about whether it had reached agreement with huge Busang gold deposit. The Indonesian government had asked Bre-X and Barrick Gold, 55 cents higher at C\$36.80, to reach agreements with their local partners by

Wascana Energy was C\$1.80 higher at C\$18.75 on expectations that another offer would emerge to rival the C\$18.50 a share bid from

Newport Petroleum eased 40 cents to C\$9.40 and Cimar-

#### Sao Paulo 2.6% higher

cent as the market contin-88,977 as investors posi- 720.01. tioned themselves for Monday's options settlement.

high as investors stepped in period of 1996.

BUENOS AIRES was bol-

cent higher at 28 pesos after soar in late trade to close

#### South Africa spurts ahead

higher in hectic trade which

Volume soared to a record R1.5bn, boosted by a corporate finance deal in Norwich

cents to R94. Beers shed 200 cents to

cents to R277.

FT/S&P ACTUARIES WORLD INDICES

tors Novellus Systems was

USLife jumped \$5% or 13 per cent to \$47% on news tbat it bad agreed to be acquired by American General for about \$49 per share. Shares in American General advanced \$% at \$41% on the

pected profit margins, send-ing its shares up \$2% per 4 per cent to \$50%. Aetna advanced \$3% to \$85% and Oxford Health Plans was

Bre-X Minerals spurted

the middle of this month.

Talisman Energy, Talisman added C\$1.80 to C\$46.20.

SAO PAULO added to to take profits. The IPC tal. Wednesday's 4.3 per cent index was 17.85 weaker by rise with another of 2.6 per midsession at 3.784.78. ued to catch up with its stered by stronger-thanneighbours, having been expected profits from the closed on Monday and Tues- market beliwether, YPF, and day. The Bovespa index was by midsession, the Merval 2,271 higher by midsession at index stood 1.59 higher at

MEXICO CITY turned reporting fourth-quarter T\$3.50 or 6.5 per cent higher back at mid-morning from profits of \$218m compared at T\$57.50 as recent depreciaan early intra-day record with \$126m in the same tion of the Taiwan dollar

Johannesburg moved swiftly golds made 38.9 to 1,389.0. saw record trading volume as industrials took their lead from Wall Street's over- Holdings, valued at R659m. night performance, and golds leapt on a \$6 recovery sbares in Norwich added

m the bullion price. Sentiment was boosted by the steady rand and a buoyant bonds market. Com-ments hy the finance minis-stake in the life insurance presented the Appropriaparliament, were also seen

as positive for the market. The overall index added 69.3 to 7,035.7, industrials R148.75 and Anglo made 700 jumped 61.3 to 8.324.1 and

fluge trade of 75.8m fuel to speculation that the South African financial services group, The Board of ter, Mr Trevor Manuel, as he company. Norwich jumped 64 cents to a record 940 tions Adjustment Bill in cents while BOE added 100

Among blue chips, De

# Strong Dow Telecoms in limelight as 10 bourses peak its breath after its 10 session

The dollar and the Dow helped bourses to record 10 more all-time highs, as telecoms service and equipment providers vied for attention. Speculation continued to

surround the former, while the equipment groups were finding it hard to match up to analysts' expectations

FRANKFURT added strong bunds to the other good news. Financial market proxies, like Allianz, Deutsche Bank and MunichRe registered, gained 2.6 per cent, 2.4 and 3.9 per cent as the Dax index rose 45.85 or 1.4 per cent to an Ibisindicated peak of 3,256.86. Turnover levalled out at

DM14.6bn. The market stayed happy about export prospects, and MAN, up DM12.40 at DM445.40, and Tbyssen, up DM9.05 at DM330.50, joined BMW in this category. Among telecoms service candidates, the big utilities.

RWE and Veba, climbed DM2.98 or 4 per cent to DM76.70 and by DM2.39 or 2.6 per cent to DM95.26 on speculation surrounding a recent meeting between the chairmen of Veba and BT of the UK, which Veba played down. BT is currently in partnership with Viag, which was virtually flat at DM715.50, up DM1.20. Meanwhile the big alec-

FTSE Actuaries Share Indices THE EUROPEAN SERIES Open 10.30 11.00 12.00 13.00 14.00 15.00 Close Hourly changes FISE Eurobrack 100. 2154.67 2159.25 2159.47 2168.25 2159.11 2159.59 2157.78 2159.38 FISE Eurobrack 200 2184.10 2189.36 2186.88 2185.17 2185.90 2187.46 2184.10 2183.78

\* FINANCIAL TIMES

Feb 11 Feb 10 Feb 7 Feb 6 2143.59 2174.50 2133,29 2123,56 2169,55 2088,50 2164,68 2156,79 2148,50 2121,63 FTSE Eurotrack 100 FTSE Eurotrack 200 Bean spine 1000 (25/10/90); Hightiny 190 - 2160.36; 200 - 2190.04 Los O FTSE International Lineard 1997, All rights postered. oktoy: 100 - 2155.23 200 - 21.62.33. † Paulai

growth in 1997-98. This pleased analysts for a while, but after peaking at DM88.25 shareholders pact. the shares subsided to close

40 pfx lower at DM86.53.

FFr26 or 3.4 per cent to after the company was aelected as the industrial partner to run the telecommunications network of the The construction group, week to have been the winner, fell FFr30 or 5.2 per cent to FFr553.

The broad market hit a fresh record high, the CAC 40 indax closing 29.08 higher at 2,631.89 in turnover up from FFr9bn to FFr10.4bn. In tion the French prime minister. Mr Alain Juppé, said F193.70 while ASM Internaon the Thomson-CSF sale by

tronics engineer. Siemens. the end of this month; one of reported a 5 per cent fall in the contenders, Alcatel, fell first-quarter profits, aimed to FFr573 after FTT of catch up over the rest of the US, which owns a 5 per year, and saw a return to cent Alcatel stake, sought permission to sell shares before the July expiry of a

Elsewhere, a Paribas huy

note left Accor FFr19 or 2.6

PARIS featured a rise of per cent higher at FF7749. AMSTERDAM fielded FFr802 in Générale des Eaux results from Royal Dutch and Philips, the oil major climbing Fl 11.70 to Fl 347.50 on strong results and a fourfor-one share split, and the French state railway, SNCF. latter recovering from an early dip to close Fl 2.90 Bouvgues, rumoured last higher at FI 81 after a fourthquarter loss. Traders said that buyers had returned to

the stock after an analysts'

The AEX index peaked again, 6.92 higher at 712.50. Good sentiment overnight in US tech stocks helped Baan, another competitive situa- the computer softwara group, to a gain of F15.20 at again that he would decide tional rose FI 1.50 to FI 31.50. ZURICH paused to catch 1996 results.

record setting spurt. Profittaking pulled the SMI index from an early intraday peak of 4.467.4 to close 7.8 weaker at 4,436.3.

Winterthur refused to be deflected from its upward path, adding SFr7 to SFr872 following recent, upbeat brokers' recommendations.

Adecco, still supported by good figures from Manpower of the US, picked up another SFr5.50 to SFr441.

Alusuisse elid SFr20 to SFr1,157 on selling by investors still disappointed that the company had not announced a spin-off at Tuesday's press conference.
MILAN finished a hesitant

day largely higher as the market tried to set aside doubts about the government's commitment to tough financial discipline. The realtime Mibtel index picked up from a low of 12,407 to close 97 higher at the day's best of 12,587 while the Comit index registered a 5.87 decline to 781.90.

The recovery was led by blue chips. Eni added L91 to L9,038 while Stet, the telecoms bolding company, picked up L183 to L8,334. Parmalat. the food group,

added to Wednesday's 7.3 per cent fall with a slide of L42 to L2,453, in spite of its denial of rumours over capital operations and

800

200

**HELSINKI** registered some odd moves in Nokia A. The shares rose to FM332 in the morning ahead of a 21 per cent drop in profits for 1996, fluttered around, then fell to an official close of FM319, down FM4. That was by no means the

whole story. A Helsinki price of DM331 was registered after hours but then there was a rumour, subsequently denied at source, that Goldman Sachs had downgraded the stock. In New York, perhaps partly for this rea Nokia ADRs showed a fall of \$3% to \$63% in the late

The Hex index went on its merry way, peaking 20.67 higher at 2,855.87. Nokia's 1996 replacement as market phenomanon, Raisio, came

high end of market forecasts and rose FM16 to FM440.

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SECURIOR:

STOCKHOLM saw Erics son Bs change direction. recovering SKr3 at SKr249 after falls on Tuesday, when the telecoms equipment major produced a 33 per cent jump in profits, and on Wednesday when it said that it planned drastic cost cuts. Traders said that Ericsson had benefited from the positive feeling in US telecoms shares later on Wednesday.

The Affärsvärlden General index rosa 11.5 to 2,661.2. another all-time high. In steels, SSAB rose SKr3.50 to SKr118.50 after a 45 per cent fall in profits; the market had expected slightly worse And Avesta Sheffield, the Anglo-Swedish steel group, rose SFr1.50 to SFr76 after a pre-tax loss of SKr136m for the first nine months of

Strong sector moves pushed COPENHAGEN and OSLO to their new highs, the Danes seeing strength in the shipping sector, with D/S Svendborg DKr10,000 higher at DKr276,500, and D/S 1912 up DKr7,000 at DKr193,000 as the KFX index rosa 1.62 to 154.48. Norwegian banks rose almost 4 per cent as Oslo's total index closed 9.10 higher at 1,084.59.

Written and edited by William

# Region celebrates, bemoans rising US dollar

#### ASIA PACIFIC

The region was in two minds about the US dollar, BANG-KOK unloaded key stocks. worried by the weak baht and by comments from the Thai central bank governor that some finance houses faced short-term liquidity problems, and the SET index dropped 3.4 per cent. The key index has halved

in 12 months. Apart from the sustained weakness of the baht, the Bank of Thailand governor, Rerngchai Marakanond, said that his bank had ordered at least one small finance house facing sbort-term liquidity problems to restructure its capi-

Meanwhile, at the top end of the banking market, brokers said Thai Farmers Bank's decision to increase its provision for doubtful loans this year had scared investors. The shares dropped Bt9 to Bt100.

TAIPEL, in contrast, saw The oil giant edged 0.8 per the computer giant, Acer. hit a six-year high, the weighted index closing 112.18 or 1.5 per cent higher

at 7,536.28. TOKYO took its rally into a third successive day on the strength of the dollar, and on support for Japan's troubled financial institutions from a senior politiclan,

writes Jonathan Annells.

The Nikkei 225 average closed 278.10 higher at 18,688.06 after an opening low of 18,505.09, and a high of 18,854.76. Foreign investors chased market-leading exporters, and late profit taking seemed natural after three days of gains which had boosted the Nikkei by 4.5 per cent. Dealers were also active, ahead of tomor- profits on Wednesday. The



row's special quotation settlement of futures and options contracts.

The chairman of the ruling Liberal Democratic Party's Policy Research Council, Mr Taku Yamasaki, added some buoyancy to the banking sector with his hint on Wednesday night that public money might be used to protect holders of debentures issued by Japan's long-term credit banks in the event of a financial crisis.

This followed the savaging of bank shares last week, hoosted market confidence and Monday's statement about the company's sales to from the Japanese finance the US. The broad market minister, Mr Hiroshi Mitsuzuka, that the government would support the nation's leading 20 commercial

Volume swelled from 457.8m shares to an estimated 548m. Advances led 146 unchanged. The Topix index of all first section stocks rose 14.36 to 1,382.79, and the capital-weighted Nikkei 300 by 3.27 to 265.51. In London, the ISE/Nikkei 50 index jumped 10.53 to

Precision instrument makers set the pace yesterday. ahead of consumer electronic blue chips and carmakers, encouraged by Canon's announcement of record

sector jumped by 3.6 per cent. Canon rising Y120 to rose 262.42 to 19,414.27 in vol-Y2.750. Nikon Y70 to Y1.750 and Ricoh Y80 to Y1.510. Toyota advanced Y50 to Y3,410 after hitting an all-time high of Y3,510, and TDK surged Y490 to Y8,500.

However, banks had the volume leader in the recently-embattled Nippon Credit Bank, which rose Y31 to Y235 on a demand squeeze caused by short covering. Bank of Tokyo-Mitsubishi ended Y50 higher at Y1,910 and Fuji Bank firmed Y20 to Sankyo, the pharmaceuti-

cal company, retreated on profit-taking after two days of strong gains, lt ended Y80 lower at Y3.630, demand which combined to

ume of 199.4m shares. HONG KONG took a 1.7

per cent tumble as investors looked for buying opportunities in Singapore and Malaysia. The Hang Seng index slid 222.66 to 13,239.95 in turnover that picked up to HK\$8.7bn from Wednesday's HK\$6.8bn

Among the major blue chips, HSBC Holdings dropped HK\$1.50 to HK\$186 and Hang Seng Bank fell HK\$1.25 to HK\$89.50. Cheung Kong lost HK\$2.75 to HK\$72.00 and Henderson Land lost HK\$2 at HK\$69.00. SINGAPORE saw broadlybased institutional and retail

last seen three years ago. The Straits Times Industrial index climbed 30.04 to 2,254.68 in hectic volume of 771.8m shares. Dealers said the high turnover was fanned by spaculative demand, aided by improved

ous industrial sectors. Among tha leading gainers, Oriental Holding ended up S\$1 at S\$14.20 and City Development warrants rose

business forecasts for vari-

40 cents to S\$12.50. KUALA LUMPUR found support in Wall Street's overnight advance although late profit-taking brought prices back from their best levels. The composite index finished 4.68 higher at

push turnover up to levels 1,259.10 after a peak of

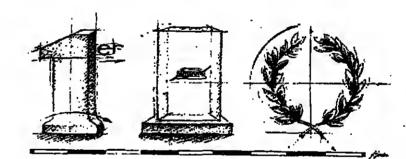
SEOUL featured a sharp rise in semiconductor makers on expectations of a business recovery after Dataquest, the US research group, reported that the worldwida dynamic random access memory market was showing signs of a rebound from last year's oversupply.

Samsung Electronics, the world's leading memory chip Won59,000, having briefly hit its daily upper-limit of Won60,800. LG Semicon was up Won1,500 to its daily upper limit of Won21,100 and Hyundai Electronics also went limit-up, climbing Won2,000 to Won28,000.

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